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STATE OF WISCONSIN)
DEPARTMENT OF PUBLIC WELFARE) SS.

TO ALL TO WHOM THESE PRESENTS SHALL COME, GREETINGS:

I, Wilbur J. Schmidt, Director of the State Department of Public Welfare, and custodian of the official records of said department, do hereby certify that the annexed revision of rules relating to the merit system in county welfare agencies was duly approved and adopted by the State Board of Public Welfare on August 10, 1960.

I further certify that said copy has been compared by me with the original on file in this department and that the same is a true copy thereof, and of the whole of such original.

IN TESTIMONY WHEREOF, I have hereunto
set my hand at the State Office
Building in the city of Madison,
this 26th day of August A.D. 1960.

Wilbur J. Schmidt
Director, State Department of Public Welfare

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ORDER OF THE STATE DEPARTMENT OF PUBLIC WELFARE
ADOPTING, AMENDING OR REPEALING RULES.

Pursuant to authority vested in the State Department of Public Welfare by sections 46.014 (3) and 49.50 (2), Wis. Stats., the State Department of Public Welfare hereby repeals, amends and adopts rules as follows: Sections P.W.-P.A. 10.01, 10.02, 10.03, 10.04, 10.05, 10.06, 10.07, 10.08, 10.09, 10.10, 10.11, 10.12, 10.13, 10.14, 10.15, 10.16, 10.17, 10.18, 10.19, 10.20, 10.21, 10.25, 10.26, 10.27, 10.28, 10.29, 10.30, 10.31, and 10.32 of the Wisconsin Administrative Code are amended to read: (the rules as amended are attached hereto)

The rules, amendments and repeals contained herein shall take effect on October 1, 1960 pursuant to the authority granted by s. 227.026 (1) (b):

Dated: August 26, 1960

State Department of Public Welfare


Wilbur J. Schmidt, Director

MERIT SYSTEM RULE

FOR

COUNTY AGENCIES ADMINISTERING SOCIAL SECURITY AIDS,

JUVENILE COURT SERVICES, CHILD WELFARE PROGRAMS

PW-PA 10.01 - DEFINITIONS

The following definitions apply throughout this rule, unless the context clearly requires another meaning.

- (1) "Department" means the State Department of Public Welfare.
- (2) "Director" means the Director of the State Department of Public Welfare.
- (3) "Division" means the Division of Public Assistance of the State Department of Public Welfare of Wisconsin duly constituted as provided by Chapter 435, Laws of 1939, and which Division shall be responsible, with the approval of the Director, for performance of the functions of the State Department of Public Welfare with respect to the application of this rule.
- (4) "Bureau" means the Bureau of Personnel of the State Department of Administration, whose duties are described in PW-PA 10.02 (1).
- (5) "Personnel Board" means the Personnel Board of the Bureau of Personnel of the State Department of Administration.
- (6) "Appointing Authority" means the officer, board, person, or group of persons having authority to make appointments as provided in PW-PA 10.02 (3).
- (7) "Agency" means either (1) the county agency charged with the administration of the social security aids, or (2) the appropriate court having juvenile court jurisdiction, or (3) a county children's board.
- (8) "Social Security Aids" means old age assistance, aid to dependent children, aid to the blind, and aid to totally and permanently disabled persons as referred to in sections 49.18, 49.19, 49.20 to 49.38 and 49.61 of the Wisconsin Statutes.

- (9) "Juvenile Court" is that court(s) of record designated in a particular county as that court(s) in which juvenile matters will be heard pursuant to section 48.03 (1).
- (10) "Children's Board" means an agency organized under section 48.29 or section 59.08 (9a) Stats. of 1953 made up of a lay citizen and policy board devoted to giving service for children within a county.
- (11) "Position" means an office or employment in an agency (whether part-time or full-time, temporary or permanent, occupied or vacant) composed of specific duties.
- (12) "Exempt Position" means a position herein designated as a position exempt from the application of this rule. The exempt positions in the agencies are the following:
- (a) County Judges acting as administrators.
 - (b) Attorneys serving as legal counsel.
 - (c) Students of a recognized graduate school of Social Work engaged in field training.
 - (d) Student case workers having a minimum of two years of college or university may be employed for a period not to exceed 90 days per year. Such workers shall be paid a salary of \$240 per month.
 - (e) Members of county welfare boards paid only for attendance at meetings.
- (13) "Class" means a group of positions sufficiently similar as to the duties performed, degree of supervision exercised or required, requirements of education, experience or skill, and such other characteristics, that the same title and the same tests of fitness may be applied to each position in the group.
- (14) "Minimum Qualifications" means the requirements of education and experience and other qualifications as prescribed for a given class in the classification plan.
- (15) "Desirable Qualifications" means the preferred requirements of education and experience and other qualifications as prescribed for a given class in the classification plan.
- (16) "Eligible" means any person who is on a register for appointment, promotion, or reinstatement.

- (17) "Register" means an officially promulgated list of eligibles for a class of position in the order of their final ratings in a merit examination.
- (18) "Employee" means any person in the employ of an agency who is paid a salary or wage.
- (19) "Original Appointment" means the first appointment of an individual to an agency through selection from a register in accordance with PW-PA 10.08 (1).
- (20) "Probationary Period" means the first six months of employment beginning with the date of original appointment to a permanent position as described in PW-PA 10.09.
- (21) "Permanent Employee" means an employee who has been given permanent status upon the successful completion of a probationary period.
- (22) "Provisional Appointment" means an appointment to fill a position pending the establishment of a register for such position as described in PW-PA 10.08 (2).
- (23) "Temporary Appointment" means an appointment from a register for a period not to exceed six months as described in PW-PA 10.08 (4).
- (24) "Emergency Appointment" means an appointment required by a state of emergency for not more than 30 working days as described in PW-PA 10.08 (3) (a) or for the period of the Civil Defense Emergency as described in PW-PA 10.08 (3) (b).
- (25) "Promotion" means a change in status of an employee, from a position in one class to a position in another class having a higher entrance salary as described in PW-PA 10.10.
- (26) "Salary Advancement" means an increase in salary within the salary range for the class of position.
- (27) "Demotion" means a change in status of an employee, from a position in one class to a position in another class having a lower entrance salary as described in PW-PA 10.11 (2).
- (28) "Transfer" means a change from one position to another in the same class or in another class on the same level within the agency or to another agency as described in PW-PA 10.11 (1).
- (29) "Resignation" means the termination of employment of an employee made at the request of the employee.

- (30) "Dismissal" means the termination of employment of an employee for cause.
- (31) "Suspension" means an enforced leave of absence for disciplinary purposes or pending investigation of charges made against an employee.
- (32) "Lay-off" means the termination of employment because of shortage of funds or curtailment of services.
- (33) "Allocation" means the official act by which a position is placed in one of the classes of positions in the classified service.

PW-PA 10.02 - ORGANIZATION FOR COUNTY MERIT SYSTEM

(1) Bureau of Personnel, State Department of Administration

Within the scope of this rule, it shall be the duty of the Bureau:

- (a) to establish general policies for the administration of merit examinations;
- (b) to review the classification and compensation plans and to advise with the Division on their adoption and subsequent revision;
- (c) to develop and put into continuous effect procedures for the administration of the merit system as they relate to the preparation, administration, and scoring of examinations, preparation, custody, and maintenance of registers of eligibles, the certification for appointments, and the determination of the adequacy of existing registers;
- (d) to review and make written recommendations to the Director with respect to any amendments of this rule;
- (e) to submit periodically to the Director a report of actual expenditures with relation to the administration of merit system operations;
- (f) to hear all personnel appeals as provided in PW-PA 10.13.

(2) Division of Public Assistance

Within the scope of this rule, it shall be the duty of the Division:

- (a) to develop and put into effect the merit system rule and regulations related thereto and be responsible for their application;

- (b) to develop general policies in the administration of the merit system;
 - (c) to make recommendations to agencies relative to their internal personnel practices to assure conformity with this rule;
 - (d) to confer with agencies on personnel matters, including placement problems;
 - (e) to develop and administer the classification and compensation plans;
 - (f) to receive requests from the agencies relative to all proposed personnel actions and to transmit such requests to the Bureau; when received from the Bureau to transmit decisions to the agencies;
 - (g) to develop and administer a system of performance reports;
 - (h) to promote understanding of the purposes, policies, and practices of the merit system;
 - (i) to maintain personnel records of all persons employed in the agencies and records of all personnel actions;
 - (j) to perform such other duties as may be found to be necessary by the Director.
- (3) County Appointing Authority
- (a) Each agency, except where the administration is vested in the county judge, juvenile court judge, or children's board, shall employ a director who shall be selected by the county board of public welfare pursuant to section 46.22 (2) (b) of the Wisconsin Statutes.
 - (b) All other employees of the agency shall be selected by the director, county judge, juvenile court judge, or children's board, as the case may be, upon proper certification from an appropriate register of eligibles or transfer in accordance with this rule, with the advice and consent of the appointing authority.
 - (c) The provisions of this section shall not apply to counties having a civil service system provided the standards of qualifications and examinations have been approved and the Department has delegated to the civil service agency in such county responsibility for determining qualifications of applicants by merit examination.

PW-PA 10.03 - CLASSIFICATION PLAN

(1) Preparation and Adoption of Plan

(a) The Division, in cooperation with the Bureau, shall ascertain and record the duties and responsibilities of all positions to which this rule applies, and prepare a comprehensive classification plan. The classification plan shall include for each class of position an appropriate title, a description of the duties and responsibilities, and the requirements of education, experience, and other qualifications.

(b) The classification plan as adopted shall be binding upon all agencies. The class titles contained therein shall be used in all personnel and financial records of the agencies, as well as in all examination procedures.

(2) Allocation of Positions

Every position in the agencies shall be allocated by the Division, after consultation with the Bureau, to one of the classes established by the classification plan. No person shall be appointed or promoted to any position until it has been properly classified as herein provided. As additional classes are established or existing classes are abolished or changed, such necessary allocation or re-allocation shall be made to new or existing classes as is necessitated thereby.

(3) Revision of Plan

Existing classes of positions may be abolished or changed, or new classes added, in the same manner as the classification plan was originally adopted.

(4) Incumbents of Re-allocated Positions

(a) When a position is re-allocated to a different class, not because of a change in duties and responsibilities but because of a re-appraisal of the position in terms of the total classification plan, no examination is necessary for the permanent employee who has been occupying the position and who qualified for it through an examination on the basis of its former classification.

(b) When a position is re-allocated to a different class because of a change in duties and responsibilities and because of a subsequent re-survey, an examination may or may not be necessary for the permanent employee who has been occupying the position throughout the change and who originally qualified for it through an examination on the basis of its former classification. Decision as to the need for examination shall then be determined by the Bureau on the basis of whether the re-allocation represents a transfer, promotion, or demotion in relation to the former classification of the position.

PW - PA 10.04 - COMPENSATION PLAN

(1) Preparation and Adoption of Plan

(a) The Division, in cooperation with the Bureau, shall assemble data and develop a comprehensive compensation plan for all classes of positions. The plan shall include salary schedules for the various classes, with the salary of each class consistent with the functions outlined in the class specifications. Initial, intervening, and maximum rates of pay for each class shall be established to provide for steps in salary advancement without change of duty in recognition of meritorious service. In arriving at such salary schedules, prevailing rates in the counties of the state, conditions affecting the supply of competent persons, and other relevant factors shall be taken into consideration. The plan shall also include regulations covering salary increases and adjustments.

(b) The compensation plan as adopted shall be binding upon all the agencies.

(2) Administration of Plan

(a) The approved compensation plan shall constitute the official schedules of salaries for all classes of positions in the agencies. No salaries shall be recognized for reimbursement by the Division unless they conform to the approved compensation plan. The entrance salary for an employee shall be at the minimum salary for the class to which he is appointed, or as otherwise provided in the plan. Necessary salary adjustments affecting employees at the time of adoption or amendments of the compensation plan, or resulting from promotions, demotions, or transfers, shall be administered in accordance with the requirements of the plan.

(b) Salary advancements shall not be automatic, but shall be based upon quality and length of service, and shall be controlled by the provisions of the compensation plan, providing for fixed times for consideration of increases, for a reasonable distribution among classes, and for increases that an individual employee may receive.

(3) Revision of Plan

Salary ranges for classes of positions shall be amended in the same manner as originally adopted.

PW-PA 10.05 - APPLICATIONS AND EXAMINATIONS

(1) Character of Examinations

(a) State-wide examinations for entrance to the service shall be conducted on an open-competitive basis. Examinations shall be practical in nature, shall be constructed to reveal the capacity of the applicant for the particular position for which he is competing as well as his general background and related knowledge, and shall be rated objectively. A practical written test shall be included, except that where peculiar and exceptional qualifications of a scientific or professional nature are required and competition through an assembled examination is impracticable, an unassembled examination may be held. The Bureau shall determine when competition through an assembled examination is impracticable.

(b) Examinations shall also include:

1. a competitive performance test for stenographic and typing positions and other positions involving the operation of office machines;
2. a rating of education and experience for the more responsible positions, including some professional, technical, supervisory and administrative positions;
3. an oral examination when practicable for positions requiring frequent contact with the public, or which involve important supervisory or administrative duties.

(2) Notice of Examinations

The Bureau shall give public announcement of all entrance examinations at least two weeks in advance of the closing date for receipt of applications. The Bureau and the Division shall make every reasonable effort to attract qualified persons to compete in these examinations. Public announcement of examinations shall specify the title and salary range of the class of position, the duties to be performed, the minimum qualifications required, the final date on which applications will be received, except that for those classes for which there is to be continuous recruitment as provided in (3) (b), a statement shall be included that applications will be received until further notice is given.

(3) Filing Applications

(a) All applications shall be made on forms prescribed by the Bureau and must be filed with the Bureau on or prior to the closing date specified in the announcement. Such applications shall include a statement from the applicant of all pertinent information regarding his education, experience

and any other information which the Bureau may deem necessary. All applications shall be signed, and the truth of all statements contained therein certified by such signature.

(b) In those classes of positions in which there is difficulty in securing qualified applicants, the Bureau, with the approval of the Division, may establish a recruitment program which is both positive and continuous. Under such a plan, applications may be accepted at any time and examinations held whenever applicants have filed in sufficient numbers to assure adequate competition.

(4) Disqualification of Applicants

(a) The Bureau may refuse to examine an applicant, or, after examination, to certify any eligible on a register if:

1. He is found to lack any of the preliminary requirements established for the examination for the class of position;
2. he is so disabled as to be rendered unfit for the performance of the duties of the class;
3. he is addicted to the use of narcotics or the habitual use of intoxicating liquors to excess;
4. he has made a false statement of material fact in his application;
5. he has previously been dismissed from any public service for delinquency, misconduct, or other similar cause;
6. he has used or attempted to use political pressure or bribery to secure an advantage in the examination or appointment;
7. he has directly or indirectly obtained information regarding examinations to which as an applicant he was not entitled;
8. he has failed to submit his application correctly or within the prescribed time limits;
9. he has been convicted of any infamous crime or other crime involving moral turpitude;
10. he has taken part in the compilation, administration, or correction of the examination;

11. he has been proven disloyal to the government of the United States of America;
12. he has otherwise violated provisions of this rule.

(b) A disqualified applicant shall be promptly notified of such action, and an applicant who is not admitted to an examination because of failure to meet the preliminary requirements shall be notified in writing to his last known address sufficiently in advance of the examination to allow for an appeal from rejection as provided for in PW-PA 10.13 (1).

(5) Conduct of Written Examinations

(a) Written tests for the same class of position shall be conducted simultaneously in as many places as are necessary for the convenience of the applicants and as are practicable for proper administration. The Bureau may designate such local examiners as may be necessary to conduct examinations under instructions prescribed by it and may also arrange for the use of public buildings in which to conduct the examinations.

(b) The identity of persons taking competitive examinations shall not be disclosed to the examiners. An identification number, which shall be used to identify all papers of each applicant, shall be assigned by the Bureau to each applicant.

(6) Rating Examinations

(a) In all examinations, the minimum grade through which eligibility on a register may be earned shall be fixed by the Bureau. The Bureau shall determine the final score for each applicant's examination, computed in accordance with the weights for the several parts established by the Bureau.

(b) The Bureau shall utilize appropriate scientific techniques and procedures rating the results of examinations and in determining the final scores of the competitors. In determining the system for rating results on the examination, the Bureau shall give due regard to the number of candidates and to the number of vacancies which may reasonably be expected to occur in the life of the register.

(c) All applicants for the same position shall be accorded uniform and equal treatment in all phases of the examination procedure, except that there shall be no restrictions as to age in the case of veterans and except that other conditions being equal, a preference shall be given in favor of veterans of any wars of the United States. Preference is hereby defined to mean that whenever an honorably discharged veteran competes in any examination, he shall be accorded five points, and, if such veteran

has a disability which is directly or indirectly traceable to war service, he shall be accorded another five points in addition to earned ratings therein. Proof of eligibility for such preference shall be submitted prior to or at the time of examination.

(7) Rating Education and Experience

(a) If education and experience form a part of the total examination, the Bureau shall determine a procedure for the evaluation of the education and experience qualifications of the various applicants. The formula used in appraisal shall give due regard to recency and quality as well as quantity of experience and to the pertinency of the education. This procedure shall allow for the substitution of education for experience, and experience for education, within the limits stated in the class specifications.

(b) The Bureau may investigate the applicant's education and experience to verify the statements contained in his application form and to adduce evidence regarding his character and fitness.

(8) Oral Examinations

When an oral examination forms part of a total examination for a position, the Bureau shall appoint one or more oral examination boards as needed. An oral examination board shall consist of two or more members who shall be known to be interested in the improvement of public administration and in the selection of efficient government personnel, and at least one of whom shall be technically familiar with the character of work in the position for which the applicant will be examined. If practicable, all applicants qualifying for the oral examinations for the same class shall be rated by the same oral examination board. A member of an oral examination board shall disclose each instance in which he knows the applicant personally and shall not rate such applicant.

(9) Notice of Examination Results

Each applicant passing the examination shall be notified by mail by the Bureau of his final grade as soon as the grading of the examination has been completed and the register established. An eligible, upon request and presentation of proper identification, shall be entitled to information concerning his relative position on a register. An applicant who has not achieved a passing grade in the examination shall be notified of his ineligibility.

(10) Special Examinations

No applicant shall be given a special examination unless the Bureau by formal and recorded action finds that the applicant's failure to take or complete an examination was due to an obvious error for which the Bureau is responsible. No claim for a special examination shall be allowed unless it is filed in writing with the Bureau within 10 days after the date of the original examination.

(11) Physical Examinations

Before appointment, applicants may be required to pass a satisfactory physical examination.

(12) Examination Records

The Bureau shall be responsible for the maintenance of all records pertinent to the examination program. Applications and other necessary examination records shall be kept during the life of the register. Examination records of appointees shall be kept permanently, but examinations of other applicants, not appointed, may be destroyed 30 days after the register expires. All notices of changes of address shall be filed, by applicants and eligibles, with the Bureau.

PW-PA 10.06 - REGISTERS

(1) Establishment of Registers

(a) After each examination, the Bureau shall prepare a register of persons with passing grades. The names of such persons shall be placed on the register in the order of their final grades, starting with the highest. If two or more eligibles have final grades which are identical, their names shall be arranged on the register in the order of their grades on the written part of the examination or their priority of filing.

(b) If a vacancy exists in a class of position for which there is no appropriate register, the Bureau may prepare an appropriate register for the class from one or more existing related registers. For this purpose the Bureau shall select registers for classes for which the qualifications and examinations are similar to or higher than those required for the class in which the vacancy exists. The Bureau may, if necessary, rerate education and experience in accordance with PW-PA 10.05 (7), on the basis of the qualifications required for the class in which the vacancy exists.

(2) Duration of Registers

(a) The life of each register shall normally be six months from the date of its establishment, but this period may be extended by the Bureau

for a period not exceeding three years. A register may be deemed by the Bureau to be exhausted if fewer than three available eligibles remain on the register.

(b) The Division shall notify the Bureau as far in advance as possible of vacancies which may occur in the agencies. The Bureau shall be responsible for determining the adequacy of existing registers and for the establishment and maintenance of appropriate registers for all positions in the agencies, exclusive of exempt positions.

(c) The Bureau may recognize an appropriate register for a class of position established for state service and may certify from such registers under PW-PA 10.07 governing certification.

(3) Removal of Names from Registers

(a) The Bureau may remove the name of an eligible from a register:

1. for any of the causes stipulated in PW-PA 10.05 (4);
2. on evidence that the eligible cannot be located by the postal authorities;
3. on receipt of a statement from the eligible declining an appointment and stating that he no longer desires consideration for a position;
4. if three offers of a probationary appointment to the class for which the register was established have been declined by the eligible;
5. if three agencies pass over the name on a register as unsuitable, written request may be made to the Bureau by the Division that the name of such person be omitted from any subsequent certification from the same register. The name of such eligible shall not be certified thereafter from that register for future vacancies in that class of position unless specifically requested by an agency.

(b) The Bureau shall notify the eligible by mail to his last known address of this action and the reasons therefor. An eligible's name shall be reinstated on the register upon showing of cause satisfactory to the Bureau, or in accordance with a decision of the Personnel Board of the Bureau upon appeal as provided in PW-PA 10.13 (3).

PW-PA 10.07 - CERTIFICATION OF ELIGIBLES

(1) Request for Certification

If a vacancy occurs in any position in any agency, or if new positions are established and new employees are needed, requisition shall be submitted in duplicate by the agency to the Division upon a prescribed form. This requisition shall state the number of positions to be filled in the class, and all other pertinent information. After approval by the Division, the requisition shall be forwarded to the Bureau.

(2) Certification Methods

(a) The Bureau shall certify and submit in writing to the agency, copies to the Division, the names of the highest available eligibles from the state-wide register who are residents of the county in which the vacancy exists, provided that when there are no available eligibles or there are an insufficient number of available eligibles who are residents of the county, certification shall be made on a state-wide basis.

(b) If one position is involved, the Bureau shall certify and submit the three highest available names from the register established as a result of a merit examination for that class of position. If more than one position is involved, it shall, for each class of position, certify and submit two more names than the number of positions to be filled in each class. If the register established as a result of a merit examination for a specific class of position is exhausted, then the Bureau shall certify and submit names in accordance with the above procedure from the register, or registers, most appropriate.

(c) If, in the exercise of its choice provided under PW-PA 10.08 (1), the appointing authority passes over the name of an eligible on a register in connection with three separate appointments it has made from the register, written request with the reason therefor may be made of the Bureau by the Division that the name of such eligible be omitted from any subsequent certification from the same register. Upon approval of the Bureau, the name of such eligible shall thereafter not be certified from that register for future vacancies in that agency in that class of position.

(d) An eligible may be considered not available by the Bureau if he fails to reply to a written inquiry after five days in addition to the time required for the transmission of the inquiry to his last-known address and reply thereto, or if he fails to reply to a telegraphic inquiry within 48 hours in addition to the time required for the transmission of the inquiry to his last-known address and reply thereto.

PW-PA 10.08 - APPOINTMENTS

(1) Original Appointments

(a) All appointments to positions in the agency exclusive of exempt positions shall be made in accordance with this rule. Selections shall be made for each position from the three highest available names on the certification submitted by the Bureau in accordance with PW-PA 10.07, exclusive of the names of persons to whom an objection has been offered in writing based on PW-PA 10.05 (4), which objection is sustained by the Bureau.

(b) In selecting persons from among those certified, the agency shall be permitted to examine their applications and reports of investigations in the office of the Bureau, or in accordance with such regulations as the Bureau may establish, and to interview them. Final selection shall be reported to the Division and the Bureau on prescribed forms.

(c) If the eligible selected declines the appointment, evidence of declination and other such data shall be transmitted to the Bureau for permanent record. An eligible may be considered by the Bureau as having declined appointment if he fails to reply after 5 days in addition to time allowed for transmission of letter and return of reply, or if he fails to reply to a telegraphic inquiry within 48 hours in addition to the time required for the transmission of the inquiry to his last-known address and reply thereto. If an eligible accepts an appointment and fails to present himself for duty at the time and place specified without giving reasons for the delay satisfactory to the agency and the Bureau, he shall be deemed to have declined appointment.

(d) Appointments made necessary by reason of employees leaving to perform active military service in the armed forces of the United States necessitating replacement for a period to exceed six months shall be made from appropriate registers, in accordance with this section relating to permanent appointments, subject, however, to termination for the purpose of reinstating any agency employee upon his being released from such service.

(2) Provisional Appointments

(a) If, in the opinion of the agency there are urgent reasons for filling a position and there are no eligibles on a register established as a result of an examination for the position, and no other appropriate register exists, the agency may submit to the Bureau the name of a person to fill the position pending examination and establishment of a register. If such person's qualifications have been certified by the Bureau as meeting the minimum qualifications as to education and experience for

the position, such person may be provisionally appointed to fill the existing vacancy until an appropriate register is established and appointment made therefrom. Except as provided below, no provisional appointment shall be continued for more than 30 days after an appropriate register has been established for the class of position or for more than 6 months from the date of appointment. Successive provisional appointments of the same person shall not be permitted and a position shall not be filled by repeated provisional appointments.

(b) Provisional appointments may be extended at the end of the 6 months' period with the approval of the Bureau, and successive provisional appointments of the same individual to different positions and successive provisional appointments to the same position may be made in exceptional circumstances subject to the following conditions:

1. that an examination has been publicly announced and the Bureau has found that a sufficient number of applicants has not filed to assure adequate competition.
2. that continuous receipt of applications has been provided in accordance with PW-PA 10.05 (3) (b) and the examination is to be held whenever the Bureau finds that enough applicants have filed to assure adequate competition.

(c) The continuous period of service as a provisional employee immediately preceding conversion to a probationary appointment may be considered a part of the probationary period.

(3) Emergency Appointments

- (a) Whenever an emergency exists which requires the immediate services of one or more persons and it is not possible to secure such persons from appropriate registers, the agency may appoint a person or persons without regard to other provisions of this rule governing appointments. In no case, however, shall the same person be appointed for more than 30 working days during any 12-month period except as otherwise provided in PW-PA 10.08 (3) (b). Each emergency appointment shall, when the appointment is made, be reported on prescribed forms to the Division.
- (b) Civil Defense Disaster Appointments. When a Civil Defense Emergency exists which requires the immediate services of one or more persons, the agency may appoint a person or persons without regard to other provisions of this rule governing appointments. The duration of the appointment shall be limited to the period of the Civil Defense Emergency.

(4) Temporary Appointments

If an employee is needed for a temporary period, a certification shall be made by the Bureau of the names of those eligibles, in the order of their places on an appropriate register, who have indicated willingness to accept temporary employment. Certification shall be made in the manner as prescribed in PW-PA 10.07. Appointments shall be made in the same manner as prescribed in this rule for probationary appointments. The duration of a temporary appointment shall be limited to the period of the need and in no event shall a temporary appointment continue for more than 6 months in any 12-month period. The acceptance or refusal of a temporary appointment shall not affect an eligible's standing on a register or his eligibility for a probationary appointment, and the period of temporary service shall not constitute a part of a probationary period. Successive temporary appointments shall not be made nor shall an employee receive continued temporary appointments.

PW-PA 10.09 - PROBATIONARY PERIOD

(1) Nature, Purpose and Duration

All original appointments to permanent positions shall be made from officially promulgated registers for a probationary period of 6 calendar months. The probationary period shall be an essential part of the examination process, and shall be utilized for the most effective adjustment of a new employee and for the elimination of any probationary employee whose performance does not meet the required standard of work.

(2) Conditions Preliminary to Permanent Appointment

Permanent appointment of a probationary employee shall begin with the date ending the probationary period, provided that the Division has received from the employee's supervisor prescribed forms showing that the services of the employee during the probationary period have been satisfactory and that the employee is recommended to be continued in the service. A performance report upon a form prescribed by the Division must be submitted at this time. It shall be the responsibility of the Division to obtain these forms 4 weeks prior to the end of the probationary period. If it is determined by the agency that the services of the employee have been unsatisfactory, the agency shall notify the employee in writing in advance of the date his services are to be terminated. An employee whose appointment is to be made permanent shall also be notified. The agency shall notify the Division of the action taken regarding the services of the employee.

(3) Promotion During Probation

The serving of a probationary period shall not, of itself, prevent an employee from being promoted to a position in a higher class, provided he is certified from an appropriate register for such higher class of position in accordance with the provisions of PW-PA 10.07. If, within the above-mentioned limitations, an employee is promoted in this way during a probationary period, the probationary period for the class of position to which he is promoted shall begin with the date of appointment to such latter class of position.

(4) Transfer During Probation

(a) Except as otherwise provided in PW-PA 10.09 (3), an employee shall not be transferred during his probationary period to a position of another class for which a register exists.

(b) No probationary employee shall be transferred to another agency until the probationary period has been completed.

(5) Termination During Probation

(a) At any time during a probationary period, the services of an employee may be terminated without right of appeal or hearing, but the reasons given for the termination shall be submitted in duplicate in writing to the Division, the original to be transmitted to the Bureau. Unless an appointment is made permanent by the agency at the close of the probationary period in accordance with the provisions of PW-PA 10.09 (2), the services of the employee shall be terminated, and no further salary or other compensation shall be payable to him.

(b) The Bureau, after consultation with the Division, may restore the name of a probationary appointee whose services have been terminated to the register from which he was certified, in accordance with the procedure described in PW-PA 10.12 (7), but the Bureau shall not in the future certify the name of such person to the same agency from the same register if he has been terminated for cause.

PW-PA 10.10 - PROMOTIONS

(1) Method of Making Promotions

(a) As far as is practicable and feasible, a vacancy shall be filled by promotion of a qualified permanent employee based upon individual performance, with due consideration for length of service, and upon capacity for the new position. Preference in promotion may be given to employees within an agency, and all inter-agency promotions must be approved by the agencies concerned.

(b) A candidate for promotion must be certified by the Bureau to possess the qualifications for the position as set forth in the specifications for the class of position for which he is a candidate, and he may be required by the Bureau to qualify for the new position by promotional competitive or non-competitive examination administered by the Bureau.

(2) Promotion by Competitive Examination

If the Bureau shall approve filling vacancies in a particular class of position by promotional competitive examination, such examination shall be given under the direction of the Bureau. A promotional competitive examination may be limited to employees of the agency concerned or may, with the approval of the Bureau, be open to employees of all the agencies. An employee, to be eligible to compete for promotion, must have permanent status and must meet the qualifications for the class of position. A promotional competitive examination shall consist of any combination of the following: written tests, rating on education and experience, seniority, performance tests, and oral examinations. The combination in each case and procedures for the determination of the passing grade shall be announced by the Bureau in advance of the examination, and shall take into consideration generally accepted merit system practices.

(3) Promotion by Non-competitive Examination

If the Bureau shall approve filling a vacancy by a non-competitive examination, the employee selected for promotion must have permanent status and must meet the qualifications for the class of position to which he is a candidate for promotion. The Bureau shall examine him by tests of the same relative difficulty and fairness as used in a competitive promotional examination, and, if found to qualify for the class, he shall be so certified by the Bureau.

PW-PA 10.11 - TRANSFERS AND DEMOTIONS

(1) Transfers

(a) Except as otherwise provided in PW-PA 10.09 (4), a transfer of an employee from a position in one agency to a position of the same class in another agency may be made at any time by the agencies concerned. All inter-agency transfers must be certified by the Bureau and no examination is necessary.

(b) A transfer of a permanent employee from a position in one class to a position in another class on the same level shall be made only upon certification of the Bureau with the approval of the agency or agencies

concerned. The Bureau shall require that the employee have the qualifications for the position in the new class. The Bureau shall also require a qualifying examination if the duties, responsibilities, skills and knowledges involved in the new position are dissimilar, either qualitatively or quantitatively, or in both respects, and the original examination cannot be considered appropriate.

(c) A transfer of a permanent employee from a classified position in the state service to a class of position under this rule, of the same or lower level, shall be made only upon certification of the Bureau with the approval of the agency concerned. The Bureau may require a qualifying examination.

(2) Demotions

A permanent employee may be demoted for inefficiency or for other cause, but in all such cases the employee shall have the same rights of appeal to the Bureau as employees who have been dismissed.

PW-PA 10.12 - SEPARATIONS, TENURE, AND REINSTATEMENT

(1) Resignations

An employee who resigns shall present the reasons therefor in writing to the agency. Copies of the letter of resignation shall be forwarded to and recorded by the Division.

(2) Dismissals

The appointing authority, after notice in writing to an employee prior to the effective date, stating specific reasons therefor, two copies of which notice shall be filed with the Division, one of which shall be transmitted to the Bureau by the Division, may dismiss any employee who is negligent or inefficient in his duties, or unfit to perform his duties; who is found to be guilty of gross misconduct; or who is convicted of a felony. When such conviction is final, the employee shall have no recourse to appeal to the Bureau.

(3) Suspension

The appointing authority may, after written notice to the employee and the Division prior to the effective date, suspend any employee without pay for delinquency, misconduct, or neglect of duty, for a period not to exceed 30 calendar days in any one calendar year.

(4) Reduction of Force

The appointing authority may separate any employee, without prejudice, because of lack of funds or curtailment of work, or in order to permit reinstatement of employees upon their release from periods of military service in the armed forces of the United States. No permanent employee, however, shall be separated while there are emergency, temporary, provisional or probationary employees serving in the same class of position in the same agency. The order of separations due to reduction of force shall be based upon performance reports and seniority, under a formula to be formally established by the Division, and all such separations shall be reported to the Division.

(5) Tenure of Office

The tenure of office of every permanent employee shall be during good behavior and the satisfactory performance of his duties as determined by periodic performance reviews. This provision, however, shall not be interpreted to prevent the separation of an employee for cause or the separation of an employee because of lack of funds or curtailment of work, when made in accordance with this rule.

(6) Reinstatement to Previous Class of Position in the Same Agency

A permanent employee who has resigned while in good standing, or who has been separated without prejudice, shall be eligible for reinstatement with permanent status at any time within five years after the date of separation, provided he has been certified by the Bureau as meeting the current qualifications as to education and experience of the class of position to which he is being appointed.

(7) Reinstatement to Register

Upon written request to the Bureau, the name of a permanent or probationary employee who has resigned while in good standing or who has been separated without prejudice may be placed on a reinstatement register for the class of position in which he was last employed, provided he has been certified by the Bureau as meeting the current qualifications as to education and experience of the class of position. Eligibility for reinstatement to the register shall be for a period of time equivalent to the period of his service under the merit system, but not to exceed five years.

PW-PA 10.13 - APPEALS

(1) Appeal from Examination Rejection

(a) Any applicant whose application for admission to an entrance or promotional examination has been rejected by the Bureau may appeal to the Bureau for consideration of his qualifications. The Bureau shall consider such appeal, if in writing, provided it shall have been received by the Bureau not later than 48 hours prior to the announced time for holding the written examination. The Bureau's decision with respect to any such appeal shall be final.

(b) Applicants may be admitted to an examination by the Bureau pending a consideration of a written appeal. Admission to a written examination under such circumstances, however, shall not constitute the assurance of a passing grade in education and experience.

(2) Review of Examination Ratings

Any applicant who has taken an examination may appeal to the Bureau for review of his grade in any part of such examination to assure that uniform grading procedures have been applied equally and fairly. Such appeal must be filed in writing at the office of the Bureau within 30 days after the date on which notification of the results of such examination was mailed to the applicant. A grading in any part of an examination shall not be changed unless compliance with the foregoing conditions has been made and unless it is found by the Bureau that a substantial error has been made. The Bureau's written decision with respect to a review or change shall be final. A correction in the grading shall not affect a certification or appointment which may have already been made from the register.

(3) Appeal from Removal from Register

A person whose name has been removed from a register for any of the reasons specified in PW-PA 10.06 (3) (a) may appeal to the Bureau for reconsideration. Such appeal must be filed in writing with the Bureau within 30 days after the date on which notification was mailed. The Bureau after investigation shall make its decision, and the appellant shall be notified accordingly.

(4) Appeal from Termination, Suspension, or Demotion

(a) A permanent employee who is terminated for cause, suspended, or demoted shall have the right to appeal to the Bureau. Such appeal shall be submitted in writing not later than 30 calendar days after the effective date of the action, and shall be transmitted to the Bureau, which shall arrange for a formal hearing before the Personnel Board, such hearing to be held within 60 calendar days after receipt of the appeal. The Bureau shall furnish the agency concerned with a copy of the appeal in advance of the hearing. Both the employee and the appointing authority shall be notified reasonably in advance of the hearing and shall have the right to present witnesses and give evidence before the Personnel Board.

(b) The Personnel Board shall make its recommendations promptly in writing to the appointing authority and to the appellant, with a copy to the Division.

(c) After consideration of the Personnel Board's recommendations, the appointing authority shall make its decision, which shall be final and which shall be duly recorded in the permanent records of the agency. The appointing authority shall, in writing, promptly notify the appellant of its decision, with a copy to the Division.

PW-PA 10.14 - ATTENDANCE AND LEAVE

The appropriate appointing authority shall adopt regulations covering attendance, vacation, sick leave, and other types of leave. Such regulations shall be uniformly applicable, insofar as possible, to all employees of an agency. A copy of such regulations shall be filed with the Division.

PW-PA 10.15 - PERFORMANCE REPORTS

The Division shall have in effect a uniform system of performance standards for each class of position to be used by county agencies in making evaluations of work performance. Performance reports shall be prepared and recorded for all permanent employees at intervals not to exceed 12 months. Performance reports shall be considered in such personnel actions as salary advancements, and in making promotions, demotions, terminations for cause, and in determining the order of separations due to reduction of force. Performance reports shall be discussed with the employee at the time of evaluation.

PW-PA 10.16 - POLITICS AND RELIGION

(1) No Interference with Elections

No employee of the agencies shall use his official authority or influence for the purpose of interfering with an election or affecting the results thereof. All persons occupying positions, while retaining the right to vote as they please and to express privately their opinions on all political subjects, shall take no active part in political management or in political campaigns. All prohibitions of political activity provided for agencies administering Federal grants-in-aid in the Federal Hatch Act apply to employees of the agencies.

(2) No Disclosures or Discriminations

No question in any form of application or in any examination shall be so framed as to elicit information concerning the political or religious opinions or affiliations of any applicant, nor shall any inquiry be made concerning such opinions or affiliations, and all disclosures thereof shall be discountenanced. No discriminations shall be exercised, threatened, or promised by any person in the employ of the agencies against or in favor of any applicant, eligible, or employee because of his political or religious opinions or affiliations.

PW-PA 10.17 - OTHER EMPLOYMENT

No employee shall hold other conflicting public office or have conflicting employment while in the employ of the agency. Determination of such conflict shall be made by the Division.

PW-PA 10.18 - PAYROLL CERTIFICATION

The agencies shall certify the payrolls to the Division on prescribed forms within two weeks following each payroll period. The Division shall check the names, positions, salaries, and appointments which appear thereon and shall certify on each payroll to what extent the payroll conforms to the provisions of this rule and the supplementary regulations adopted pursuant thereto. This post-audit shall be made within a reasonable period after the receipt of the payrolls in the office of the Division and shall become a permanent part of the records of the Division. Any exceptions to the payroll shall be clearly indicated. The Division shall be responsible for notifying any agency of any exception and for securing compliance with this rule.

PW-PA 10.19 - RECORDS AND REPORTS

The Division shall maintain a personnel record for each employee, showing name, title, county, salary, change in status, performance reports, and such other personnel information as may be considered pertinent. Every personnel action shall be submitted on prescribed forms to the Division. The Bureau shall receive such notice of personnel actions as it may require for carrying out its duties under this rule.

PW-PA 10.20 - APPLICABILITY

(1) All positions in the agencies, other than those in agencies where the department has delegated to a county civil service agency responsibility for determining qualifications of applicants for merit examinations and those positions hereinbefore exempted in PW-PA 10.01 (9) shall be filled by persons selected in accordance with this rule.

(2) Counties adopting a civil service system shall submit to the Division copies of their classification and compensation plans, class specifications including qualification requirements, and such other material as may be necessary to enable the Department to determine acceptability of standards of qualifications and examinations.

(3) The Bureau, with the approval of the Division, may cooperate with other jurisdictions whose merit systems operate in conformity with standards comparable to those contained in this rule. With the approval of the Division, the Bureau may announce and administer joint examinations in conformity with this rule and the registers so established shall be given recognition under this rule. With the approval of the Division, the Bureau may, in the absence of an appropriate register for such a class of position established under another merit system operating in conformity with these standards, accept regular certification from such registers under the article herein governing certification.

(4) An individual who presents evidence that he has received permanent merit status in a given class of position in an agency of another state may within five years after separation be appointed upon certification by the Bureau to a position similar as to duties and qualifications subject to the probationary period as set forth in PW-PA 10.09

PW-PA 10.21 - AMENDMENTS

If and when it appears desirable in the interest of good administration, the State Board of Public Welfare may make additions to or amend this rule.

Adopted: January 29, 1940
Amended: June 18, 1940
Amended: October 9, 1941
Amended: August 4, 1943
Repealed, Renumbered and Reenacted: October 10, 1945
Amended: July 24, 1947
Amended: September 8, 1949
Amended: January 10, 1951
Repealed and Reenacted: October 9, 1955
Amended: March 1, 1959
Amended: October 1, 1960

The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that every entry should be supported by a valid receipt or invoice. This not only helps in tracking expenses but also ensures compliance with tax regulations.

In the second section, the author provides a detailed breakdown of the monthly budget. It includes categories for housing, utilities, food, and entertainment. The goal is to allocate funds wisely to avoid overspending and to save for future needs.

The third section covers the topic of debt management. It suggests creating a repayment schedule for all outstanding loans and credit cards. Regular payments are crucial to avoid penalties and to improve one's credit score.

Finally, the document concludes with advice on emergency fund preparation. It recommends setting aside a portion of each month's income to build a safety net for unexpected expenses. This financial cushion can provide peace of mind and prevent a financial crisis.

Section V
 Personnel
 *(Revised 10-1-60)

COUNTY MERIT SYSTEM COMPENSATION PLAN

*
PW-PA 10.25 - Salary Schedules
 (1)

GROUP I - POSITION CLASS AND SALARY SCHEDULE
COUNTY WELFARE DEPARTMENTS, JUVENILE COURTS, CHILDREN'S BOARDS

Class Title	A	B	C	D	E					
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)
Director V	\$550	\$570	\$590	\$610	\$630	\$650	\$670	\$690	\$710	\$730
Director IV	520	540	560	580	600	620	640	660	680	700
Director III	495	515	535	555	575	595	615	635	655	675
Director II	470	490	510	530	550	570	590	610	630	650
Director I	420	435	450	465	480	495	510	525	540	555
Case Work Supervisor II	500	520	540	560	580	600	620	640	660	680
Case Work Supervisor I	475	495	515	535	555	575	595	615	635	655
Case Worker III	440	455	470	485	500	515	530	545	560	575
Case Worker II	390	405	420	435	450	465	480	495	510	525
Case Worker I	345	360	375	390	405	420	435	450	465	480

GROUP II - POSITION CLASS AND SALARY SCHEDULE
JUVENILE COURT ATTACHED STAFF ONLY

	A	B	C	D	E					
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)
Juvenile Court Worker	\$285	\$300	\$315	\$330	\$345	\$360	\$375	\$390	\$405	\$420

GROUP III - POSITION CLASS AND SALARY SCHEDULE
COUNTY WELFARE DEPARTMENTS, JUVENILE COURTS, CHILDREN'S BOARDS

	A	B	C	D	E					
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)
Clerk IV	\$290	\$300	\$310	\$320	\$330	\$340	\$350	\$360	\$370	\$380
Clerk III	255	265	275	285	295	305	315	325	335	345
Clerk II	220	230	240	250	260	270	280	290	300	310
Clerk Stenographer II	240	250	260	270	280	290	300	310	320	330
Clerk Stenographer I	210	220	230	240	250	260	270	280	290	300
Clerk I	200	210	220	230	240	250	260	270	280	290
Clerk Typist	200	210	220	230	240	250	260	270	280	290

- * (2) Each county must select a six consecutive step compensation plan for the welfare department, children's board and juvenile court from the Group I schedule, and must also select a six consecutive step compensation plan for the welfare department, children's board and juvenile court from the Group III schedule (Schedule A, 1 - 6; Schedule B, 2 - 7; Schedule C, 3 - 8; Schedule D, 4 - 9; Schedule E, 5 - 10). Schedules under Group II apply only to positions of juvenile court attached staff operating under the merit system. The corresponding six salary steps must be used for all position classifications under each group. The consecutive six step range used in Group I or II need not be the same consecutive six step range used in Group III. Example: A county may select Schedule "D" under Group I or Group II which would be applicable to all positions classified under these groups, and at the same time select Schedule "A" under Group III which would be applicable to all positions classified under that group. The juvenile courts and the children's boards operating under the merit system will be deemed to be under the same schedule or schedules adopted by their respective counties for the welfare department unless appropriate action is taken in adopting a different schedule or schedules.

This plan shall be applicable to all classes of positions in the agency on or before January 1, 1961.

- * (3) County action in adopting the schedules shall be by formal action by the county board of supervisors or by the county board of public welfare or by the county judge or children's board if delegated this responsibility for setting salaries of persons subject to the provisions of the county merit system rule. A certified copy of the county's action electing specific schedules shall be filed with the Division of Public Assistance. In the absence of specific action, the schedule in effect at the time this compensation plan becomes effective will be deemed to apply to all groups.
- * (4) A change in one or more salary schedules may be made at any time. Such change shall also be by formal action by the county board of supervisors or by the county board of public welfare or by the county judge or children's board if delegated this responsibility for setting salaries of persons subject to the provisions of the county merit system rule, and a certified copy of the action taken shall be filed with the Division, showing the date of adoption and the effective date of the new salary schedule or schedules.
- * (5) At least the minimum for the class shall be paid and the maximum is the highest rate on which reimbursement shall be made. Intermediate steps shall be the rate of salary advancement between the minimum and maximum.

PA-PA 10.26 - Entrance Salary

The entrance salary for an employee on first appointment shall be the minimum rate for the given range except as hereinafter provided.

- (1) An agency may request authorization to appoint at any step above the minimum. If approved, such rate then becomes the minimum rate for all employees presently employed or thereafter appointed in the class and no appointments shall be made at that rate until those highest on the register are first offered appointments at the higher rate.
- * (2) A higher entrance rate, when approved, as indicated above, shall remain in effect as the minimum until the agency requests a further increase or a decrease and such request is approved by the Division of Public Assistance, except that in the case of court attached juvenile court workers and employees of the children's boards, approval must be preceded by the recommendation of the Division for Children and Youth.
- * (3) The Division of Public Assistance may approve the appointment of an eligible at a rate within the range for the classification of Case Work Supervisor II, Case Work Supervisor I, Case Worker III, Case Worker II, Case Worker I, and Juvenile Court Worker, if, in the opinion of the Division the education and experience of the eligible justifies such rate and a recommendation for such payment has been made by the appointing authority, except that in the case of court attached juvenile court workers and employees of the children's boards, approval must be preceded by the recommendation of the Division for Children and Youth. In such instances, a new minimum for all employees in the same class would not be established. Such recommended increase shall be limited to two steps above the established minimum.

PW-PA 10.27 - Salary Adjustments

- (1) Adjusting salaries to the revised schedules or new schedules - The rate of pay of those employees below the minimum in the applicable schedule shall be increased to the minimum upon adoption of revised or new higher schedules.
- (2) Promotions - Reclassifications - An employee who is promoted or reclassified shall have his salary increased at least to the minimum rate of pay for the new class if his salary before promotion or reclassification fell below such minimum rate. If his salary before promotion or reclassification does not coincide with one of the steps in the new range, it must be adjusted to the next higher step.
- (3) Demotions - An employee who is demoted shall have his salary reduced at least to the maximum rate of the new class. If his salary before demotion does not coincide with one of the steps in the new range, it must be adjusted to the next lower step at the time demotion takes place.
- (4) Transfers - An employee who is transferring shall be paid a salary within the range of the schedule adopted by the agency to which he is transferring.

- (5) Reinstatements - An employee who is certified from a reinstatement register may be paid at the same rate that he last received in the same class of position if it coincides with a step in the current salary range for the class, or, if it does not coincide, at the next higher step.
- (6) Part-time and over-time employment - The rates prescribed in the salary ranges are the rates payable for full-time employment subject to vacation, sick leave allowances, etc. When employment is on a part-time basis or for a portion of a month, the proportionate part of the rate for the time actually employed shall be paid. Over-time payments, necessitated by acute labor shortages, may be approved when the hourly rate is straight time computed on the basis of the regular monthly salary.
- * (7) Cost-of-living bonus - This compensation plan makes no provision for nor does it recognize a cost-of-living bonus. Reimbursement will be made exclusively on compensation paid as salary within the established ranges of the schedules under PW-PA 10.25.

PW-PA 10.28 - Salary Advancements

- (1) All salary advancements shall be based upon quality and quantity of work as reflected by performance reports, and upon other recorded measures of performance, giving due consideration to length of service.
- * (2) Salary advancements may be given to permanent or provisional employees upon the completion of at least six months of satisfactory service.
- (3) Salary advancements shall be equitably distributed among the eligible employees of all classes of positions.
- * (4) Salary advancements shall be limited to two steps in the salary range at one time and to intervals of not less than one year except as provided in PW-PA 10.28 (5).
- * (5) During a period of emergency when an employee is required to assume responsibilities beyond those required of his position, an increase of more than one step and at an interval of less than one year may be granted for the period of the emergency.
- (6) State reimbursement on retroactive salary increases will not be approved. The effective date is either the first of the month within which the county appointing authority takes official action or a future date indicated in a recommendation.

PW-PA 10.29 - Travel Allowance

Equitable allowance or reimbursement for travel is a part of this compensation plan and shall be granted above and beyond the compensation for personal services. Employees, including students receiving field training, and welfare board members, shall be granted an allowance or shall be reimbursed for travel required in the performance of their duties. Pursuant to Rule PW-PA 20.20, state reimbursement must be based upon allowances not in excess of the rates specified in sec. 20.941 (1). It is herewith also required as a condition for state reimbursement that all employees in a county agency whose duties involve travel shall receive equal treatment with respect to travel allowance rates. All claims for expenses shall be supported by receipts and other satisfactory evidence required by sec. 15.18 (1) (c) 3.

* PW-PA 10.30 - Classification of County Agencies

(1) County agencies shall be classified by the Division in accordance with the following "point plan":

a. Social security aid cases (weighted March caseload) - one point for each 100 cases, or nearest 100.

Example:

0 - 49, no point
50 - 149, 1 point
150 - 249, 2 points

b. Child welfare and juvenile court service cases (under care March 31) - one point for each 40 cases, or nearest 40.

Example:

0 - 19, no point
20 - 59, 1 point
60 - 99, 2 points

c. General relief cases (March caseload) - one point for each 40 cases, or nearest 40.

Example:

0 - 19, no point
20 - 59, 1 point
60 - 99, 2 points

d. Approved staff positions for agency (July 1) - one point for each full-time position.

e. Population of county based on 1960 census - one point for each 10,000 persons, or nearest 10,000.

Example:

0 - 4,999, no point
5,000 - 14,999, 1 point
15,000 - 24,999, 2 points

(2) Basis for Allocation of Directors

(a)	<u>Classification</u>	<u>Points</u>
	Director I	Assistant Administrators
	Director II	1 to and including 15 points
	Director III	16 to and including 25 points
	Director IV	26 to and including 40 points
	Director V	41 points and over

(b) Incumbents of positions first classified on the basis of the above classification of the agency will not be reduced in classification if the agency is re-allocated to a lower class because of a reduction in agency points.

(c) Directors of county agencies who have qualified for their positions will not be required to further qualify because of any future change in agency points.

(3) Maintenance of Appropriate Classifications of County Agencies

The Division will review the factors specified under items "a" through "d" on July 1 of each year. Any indicated change will be made effective as of July 1. If the agency classification is changed upward, the incumbent director's classification will be adjusted upward. If the agency classification is adjusted downward, the incumbent director will not be reduced in classification.

Adopted: 10-9-41 to be effective 1-1-42
Amended: 7-1-42
Amended: 7-1-43
Amended: 5-9-44
Amended: 7-1-45
Repealed, Renumbered and Reenacted: 10-10-45
Amended: 10-1-46
Amended: 6-12-47
Amended: 7-24-47
Amended: 11-17-47
Amended: 11-30-48
Amended: 11-1-50
Amended: 5-20-52
Amended: 11-5-52
Repealed and reenacted: 9-23-55
Amended: 11-1-57
Amended: 3-1-59
Amended: 10-1-60

COUNTY MERIT SYSTEM CLASSIFICATION PLAN

PW-PA 10.32

CLASS TITLE: (1) Director V -- Class V Agency only

- (a) (DEFINITION: Within the authority delegated by the county board of supervisors, and under general supervision of the county board of public welfare and the State Department of Public Welfare, to serve as the executive and administrative officer of a county department of public welfare having 41 to and including 100 classification points. (See PW-PA 10.30)
- (b) CHARACTERISTIC DUTIES AND RESPONSIBILITIES:
1. To be responsible for all phases of the public welfare program in a class V agency and to plan, organize, direct, and coordinate the work of the various units of administration for the efficient and effective operation of the program;
 2. In consultation and agreement with the county board of public welfare to be responsible for financial planning, including preparation of budgets, maintenance of fiscal controls, and submission of required reports to the county board;
 3. To determine personnel requirements and to be responsible for the appointment of staff with the approval of the county board of public welfare and in compliance with the county merit system;
 4. To cooperate with representatives of the state department in the operation and development of the county welfare program; and to direct the preparation and submission of required reports to the state department;
 5. To be responsible for obtaining the active participation of the county board of public welfare in policy making, in community interpretation, and to bring to the board any and all matters on which it is appropriate for the administrator to seek the board's advice;
 6. To be responsible for the public relations of the county agency and for the interpretation of the public welfare program to the community;
 7. To engage in conferences with the supervisory staff and to plan for staff development and in-service training programs; to be responsible for periodic staff evaluations;
 8. To cooperate with other agencies, officials and citizens in planning for community services;
 9. To stimulate and supervise research pertinent to the development of the county welfare program.

(c) **QUALIFICATION REQUIREMENTS:**

1. **Minimum Education and Experience:** Five years of full-time paid employment within the last nine years in public or voluntary welfare work in an administrative or professional capacity and graduation from an accredited four-year college or university. Graduate study in an accredited school of social work may be substituted for two years of the qualifying experience on a year for year basis.
2. **Knowledges:**
 - ~~1a~~ Thorough knowledge of organization and functions of state and local governments, including finance, with particular reference to their implications on the county level.
 - ~~1b~~ Thorough knowledge of Wisconsin public welfare laws and of pertinent provisions of the federal social security act, and familiarity with laws, regulations, and practices pertaining to other federal public welfare programs and of public and private agencies in the state providing special services.
 - ~~1c~~ Extensive knowledge of modern administrative practices and procedures, budgeting and fiscal management, public administration, and personnel management.
 - ~~1d~~ Considerable knowledge of current social and economic problems and the way in which these problems affect families and individuals.
 - ~~1e~~ Considerable knowledge of human behavior and the basic principles and practices of social casework.
3. **Abilities:**
 - ~~2a~~ To work with people; to exercise good judgment in appraising situations, making decisions, planning and directing work.
 - ~~2b~~ Competency in public relations demonstrated by ability to promote and develop the public interest, understanding, and support in the objectives and benefits of adequate community welfare services.
4. **Personal Attributes:** Satisfactory appearance and poise; trustworthiness; and integrity.
5. **Physical Characteristics:** Good physical condition.

CLASS TITLE (2) Director IV - Class IV Agency only

(a) DEFINITION: Within the authority delegated by the county board of supervisors, and under general supervision of the county board of public welfare and the State Department of Public Welfare, to serve as the executive and administrative officer of a county department of public welfare having 26 to and including 40 classification points. (See PW-PA 10.30)

(b) CHARACTERISTIC DUTIES AND RESPONSIBILITIES:

1. To be responsible for all phases of the public welfare program in a class IV agency and to plan, organize, direct, and coordinate the work of the various units of administration for the efficient and effective operation of the program;
2. In consultation and agreement with the county board of public welfare to be responsible for financial planning, including preparation of budgets, maintenance of fiscal controls, and submission of required reports to the county board;
3. To determine personnel requirements and to be responsible for the appointment of staff with the approval of the county board of public welfare and in compliance with the county merit system;
4. To cooperate with representatives of the state department in the operation and development of the county welfare program; and to direct the preparation and submission of required reports to the state department;
5. To be responsible for obtaining the active participation of the county board of public welfare in policy making, in community interpretation, and to bring to the board any and all matters on which it is appropriate for the administrator to seek the board's advice;
6. To be responsible for the public relations of the county agency and for the interpretation of the public welfare program to the community;
7. To engage in conferences with the supervisory staff and to plan for staff development and in-service training programs; to be responsible for periodic staff evaluations;
8. To cooperate with other agencies, officials and citizens in planning for community services;
9. To stimulate and supervise research pertinent to the development of the county welfare program.

(C) QUALIFICATION REQUIREMENTS:

1. Minimum Education and Experience: Four years of full-time paid employment within the last nine years in public or voluntary welfare work in an administrative or professional capacity and graduation from an accredited four-year college or university. Graduate study in an accredited school of social work may be substituted for two years of the qualifying experience on a year for year basis.
2. Knowledges:
 - ~~a~~ Thorough knowledge of organization and functions of state and local governments, including finance, with particular reference to their implications on the county level.
 - ~~b~~ Thorough knowledge of Wisconsin public welfare laws and of pertinent provisions of the federal social security act, and familiarity with laws, regulations, and practices pertaining to other federal public welfare programs and of public and private agencies in the state providing special services.
 - ~~c~~ Extensive knowledge of modern administrative practices and procedures, budgeting and fiscal management, public administration, and personnel management.
 - ~~d~~ Considerable knowledge of current social and economic problems and the way in which these problems affect families and individuals.
 - ~~e~~ Considerable knowledge of human behavior and the basic principles and practices of social casework.
3. Abilities:
 - ~~a~~ To work with people; to exercise good judgment in appraising situations, making decisions, planning and directing work.
 - ~~b~~ Competency in public relations demonstrated by ability to promote and develop the public interest, understanding, and support in the objectives and benefits of adequate community welfare services.
4. Personal Attributes: Satisfactory appearance and poise; trustworthiness; and integrity.
5. Physical Characteristics: Good physical condition.

(3) CLASS TITLE: Director III -- Class III Agency only

(a) DEFINITION: Within the authority delegated by the county board of supervisors, and under general supervision of the county board of public welfare and the State Department of Public Welfare, to serve as the executive and administrative officer of a county department of public welfare having 16 to and including 25 classification points. (See PW-PA 10.30)

(b) CHARACTERISTIC DUTIES AND RESPONSIBILITIES:

1. To plan, organize, direct and coordinate the work of the staff members in all phases of public welfare in a class III agency for the efficient and effective operation of the program;
2. In consultation and agreement with the county board of public welfare to make financial plans including preparation of budgets, maintenance of fiscal control and submission of required reports to the county board;
3. To determine personnel requirements and to be responsible for the appointment of staff with the approval of the county board of public welfare and in compliance with the county merit system;
4. To cooperate with representatives of the state department in the operation and development of the county welfare program, and to prepare and submit required reports to the state department;
5. To obtain the participation of the county board of public welfare in policy making, in community interpretation, and to bring to the board any and all matters on which it is appropriate for the administrator to seek the board's advice;
6. To maintain good public relations and interpret the public welfare program to the community;
7. To plan for staff development and in-service training, including regular staff meetings and conferences; to make periodic staff evaluations;
8. To cooperate with other agencies, officials and citizens in planning for community services.

(c) QUALIFICATION REQUIREMENTS:

1. Minimum Education and Experience: Three years of full-time paid employment within the last eight years in public or voluntary welfare work in an administrative or professional capacity and graduation from an accredited four-year college or university. Graduate study in an accredited school of social work may be substituted for two years of the qualifying experience on a year for year basis.

2. Knowledges:
 - ~~a~~ Thorough knowledge of organization and functions of state and local governments, including finance, with particular reference to their implications on the county level.
 - ~~b~~ Thorough knowledge of Wisconsin public welfare laws and of pertinent provisions of the federal social security act, and familiarity with laws, regulations, and practices pertaining to other federal public welfare programs and of public and private agencies in the state providing special services.
 - ~~c~~ Considerable knowledge of modern administrative practices and procedures, budgeting and fiscal management, public administration, and personnel management.
 - ~~d~~ General knowledge of current social and economic problems and the way in which these problems affect families and individuals.
 - ~~e~~ Considerable knowledge of human behavior and the basic principles and practices of social casework.
3. Abilities:
 - ~~a~~ To work with people; to exercise good judgment in appraising situations, making decisions, planning and directing work.
 - ~~b~~ To give effective leadership in the development and administration of a county public welfare program.
4. Personal Attributes: Satisfactory appearance and poise; trustworthiness, and integrity.
5. Physical Characteristics: Good physical condition.

(4) CLASS TITLE: Director II - Class II Agency only

(a) DEFINITION: Within the authority delegated by the county board of supervisors, and under general supervision of the county board of public welfare and the State Department of Public Welfare, to serve as the executive and administrative officer of a county department of public welfare having 1 to and including 15 classification points. (See PW-PA 10.30)

(b) CHARACTERISTIC DUTIES AND RESPONSIBILITIES:

1. To plan, organize, direct and coordinate the work of the staff members in all phases of public welfare in a class II agency for the efficient and effective operation of the program;
2. In consultation and agreement with the county board of public welfare to make financial plans including preparation of budgets, maintenance of fiscal control and submission of required reports to the county board;
3. To determine personnel requirements and to be responsible for the appointment of staff with the approval of the county board of public welfare and in compliance with the county merit system;
4. To cooperate with representatives of the state department in the operation and development of the county welfare program, and to prepare and submit required reports to the state department;
5. To obtain the participation of the county board of public welfare in policy making, in community interpretation, and to bring to the board any and all matters on which it is appropriate for the administrator to seek the board's advice;
6. To maintain good public relations and interpret the public welfare program to the community;
7. To plan for staff development and in-service training, including regular staff meetings and conferences, to make periodic staff evaluations;
8. To cooperate with other agencies, officials and citizens in planning for community services.

(c) QUALIFICATION REQUIREMENTS:

1. Minimum Education and Experience: Two years of full-time paid employment within the last seven years in public or voluntary welfare work in an administrative or professional capacity and graduation from an accredited four-year college or university. One successfully completed year of graduate work in an accredited school of social work may be substituted for one year of qualifying experience.

2. Knowledges:
 - ~~2a~~ Thorough knowledge of organization and functions of state and local governments, including finance, with particular reference to their implications on the county level.
 - ~~2b~~ Thorough knowledge of Wisconsin public welfare laws and of pertinent provisions of the federal social security act, and familiarity with laws, regulations, and practices pertaining to other federal public welfare programs and of public and private agencies in the state providing special services.
 - ~~2c~~ Familiarity with modern administrative practices and procedures, budgeting and fiscal management, public administration, and personnel management.
 - ~~2d~~ General knowledge of current social and economic problems and the way in which these problems affect families and individuals.
 - ~~2e~~ Knowledge of human behavior and the basic principles and practices of social casework.

3. Abilities:
 - ~~3a~~ To work with people; to exercise good judgment in appraising situations, making decisions, planning and directing work.
 - ~~3b~~ To give effective leadership in the development and administration of a county public welfare program.

4. Personal Attributes: Satisfactory appearance and poise; trustworthiness, and integrity.

5. Physical Characteristics: Good physical condition.

(5) CLASS TITLE: Director I (Assistant Administrator I) - Class I Agency only

(a) DEFINITION: To act as assistant administrator in an agency where a judge administers the social security aids. (See PW-PA 10.30)

(b) CHARACTERISTIC DUTIES AND RESPONSIBILITIES:

1. Under direction of the judge to plan, organize, direct and coordinate the work of staff members in assigned phases of public welfare for the efficient and effective operation of the program;
2. Under direction of the judge, to prepare budget data, maintain fiscal controls, and prepare reports;
3. To supervise intake, investigations, disposition of applications, continuing plans for assistance or service and recording of these activities;
4. To cooperate with representatives of the state department in the operation of the county welfare program, and when directed by the judge to be responsible for preparation of required reports for submission to the state department;
5. To plan for staff development and in-service training, including regular staff meetings and conferences;
6. To maintain good public relations and interpret the public welfare program in community contacts.

(c) QUALIFICATION REQUIREMENTS:

1. Minimum Education and Experience: One year of full-time paid employment within the last six years in public or voluntary welfare work in an administrative or professional capacity and graduation from an accredited four-year college or university. One successfully completed year of graduate work in an accredited school of social work may be substituted for the year of qualifying experience.
2. Knowledges:
 - ~~fa~~ Thorough knowledge of organization and functions of state and local governments, including finance, with particular reference to their implications on the county level.
 - ~~fb~~ Thorough knowledge of Wisconsin public welfare laws and of pertinent provisions of the federal social security act, and familiarity with laws, regulations, and practices pertaining to other federal public welfare programs and of public and private agencies in the state providing special services.
 - ~~fc~~ Familiarity with modern administrative practices and procedures, budgeting and fiscal management, public administration, and personnel management.
 - ~~fd~~ General knowledge of current social and economic problems and the way in which these problems affect families and individuals.
 - ~~fe~~ Knowledge of human behavior and the basic principles and practices of social casework.

3. Abilities: ~~(a)~~ To work with people; to exercise good judgment in appraising situations; and planning and directing work.
~~(b)~~ To give staff leadership in the operations of the agency.
4. Personal Attributes: Satisfactory appearance and poise; trustworthiness, and integrity.
5. Physical Characteristics: Good physical condition.

(2) CLASS. TITLE: Case Work Supervisor II

(a) DEFINITION: Upon delegation by the director of a Class V agency, judge, or children's board supervises and develops the social service staff, promotes and maintains professional standards of social work practice, reviews and coordinates the work of the staff, interprets agency programs, participates in community planning to meet welfare needs, and performs other work as assigned.

(A) CHARACTERISTIC DUTIES AND RESPONSIBILITIES:

1. With considerable latitude for program planning, may do any of the duties of a Case Work Supervisor I, and, in addition:
2. Is responsible for and directs supervisory work of Case Work Supervisor I.

(B) QUALIFICATION REQUIREMENTS:

1. ~~(a)~~ Minimum Education and Experience: Graduation from an accredited four-year college or university and two years of approved graduate work in an accredited school of social work. Three years of full-time paid employment within the last seven years in a casework supervisory capacity in a public or voluntary welfare agency maintaining acceptable standards.

2. Knowledges: (a) Extensive knowledge of approved social case work principles and methods in the field of welfare, family inter-relationships, and individual and group behavior.
(b) Thorough knowledge of current social and economic problems and the way in which these problems affect families and individuals.
(c) Thorough knowledge of laws, regulations and practices pertaining to federal and state public welfare programs.
(d) Extensive knowledge of community welfare and health resources and ways in which these resources may be made available to people in need.
(e) Familiarity with literature in the field of public welfare and social work.
(f) Considerable knowledge of community organization principles and methods.

3. Abilities: (a) To direct and supervise the work of others.
(b) To stimulate staff growth and development and to give effective casework consultation.
(c) To maintain perspective between various demands and to keep balance between the various programs and activities.
(d) To communicate ideas effectively.
(e) To recognize individual differences in workers and to gauge their learning patterns and potential for independent work.

CHAPTER 1-C-12

COUNTY MERIT SYSTEM CLASSIFICATION PLAN

4. Personal Attributes: Satisfactory appearance and bearing; enthusiasm; energy; objectivity; patience; integrity; resourcefulness; initiative; intellectual curiosity; recognition of need for individuals to get satisfaction and recognition from good performance.

5. Physical Characteristics: Good physical condition.

(7) CLASS TITLE: Case Work Supervisor I

(a) DEFINITION: Upon delegation by the director, judge, or children's board supervises and develops the social service staff, maintains professional standards of social work practice, reviews and coordinates the work of the staff, interprets agency programs, participates in community planning to meet welfare needs, and performs other work as assigned.

(b) CHARACTERISTIC DUTIES AND RESPONSIBILITIES:

1. Plans, organizes and directs the activities of the social service staff for the efficient and effective operation of the program;
2. Guides the professional development and training of the social service staff; is responsible for supervision and evaluates staff performance;
3. Supervises intake and investigation, disposition of requests and inquiries, plans for assistance and casework treatment, review of continuing eligibility and handling of complaints;
4. Reviews case records for accuracy and completeness of investigation, validity of decision, soundness of case plan and as a basis for determining staff training needs;
5. Assists the director or judge in developing and implementing policies and procedures to assure effective administration and recommends social work practices and procedures for improving agency services;
6. Assists in interpreting agency programs and services to the community and participates in activities for developing interest in community welfare practices and need.

(c) QUALIFICATION REQUIREMENTS:

1. Minimum Education and Experience: Graduation from an accredited four-year college or university and two years of approved graduate work in an accredited school of social work. Two years of full-time paid employment within the last seven years in a casework capacity in a public or voluntary welfare agency maintaining acceptable standards.
2. Knowledges:
 - (a) Extensive knowledge of approved social casework principles and methods in the field of welfare, family inter-relationships, and individual and group behavior.
 - (b) Thorough knowledge of current social and economic problems and the way in which these problems affect families and individuals.
 - (c) Thorough knowledge of laws, regulations and practices pertaining to federal and state public welfare programs.
 - (d) Extensive knowledge of community welfare and health resources and ways in which these resources may be made available to people in need.
 - (e) Familiarity with literature in the field of public welfare and social work.

~~(f)~~ Considerable knowledge of community organization principles and methods.

3. Abilities: (a) To direct and supervise the work of others.
(b) To stimulate staff growth and development and to give effective casework consultation.
(c) To maintain perspective between different parts of the job and balance between the various programs.
(d) To communicate ideas effectively.
(e) To read record material diagnostically.
(f) To recognize individual differences in workers and to gauge their learning patterns and potential for independent work.

4. Personal Attributes: Satisfactory appearance and bearing; enthusiasm; energy; objectivity; patience; integrity; resourcefulness; initiative; intellectual curiosity; leadership qualities.

5. Physical Characteristics: Good physical condition.

(8) CLASS TITLE: Case Worker III

(a) DEFINITION: Under appropriate supervision performs professional casework in the programs of the agency such as public assistance, child welfare, juvenile court services; interprets service programs to the community; participates in community planning to meet welfare needs; and performs other related work as assigned.

(a) CHARACTERISTIC DUTIES AND RESPONSIBILITIES:

1. With appropriate supervision and considerable latitude for the use of independent professional judgment, may perform any of the duties of a Case Worker II and/or one or more of the following:
2. Plans for and applies intensive casework treatment in helping clients toward a solution of problems creating dependency, delinquency and mental illness;
3. Furnishes casework services to children and parents in their own homes as a means of strengthening family life; provides casework services to unmarried mothers; and makes investigations regarding adoptions;
4. Works with schools and other agencies to identify children who are in need of special help and jointly plans how these needs can best be met;
5. Participates in planning conferences with other public and voluntary agencies for jointly considering problems for better use of existing resources and for developing needed resources;
6. Interprets to the community the causal factors in family breakdown and behavior problems as they are related to the agency's program and services;
7. Participates in establishing agency policies and procedures to enable professionally recognized social work practices;
8. As assigned, gives supervisory help to Caseworkers I and II.

(a) QUALIFICATION REQUIREMENTS:

1. Minimum Education and Training: Graduation from an accredited four-year college or university and two years of approved graduate work in an accredited school of social work.

2. Knowledge: ~~(a)~~ Thorough knowledge of human growth and behavior, and of casework principles and methods.
~~(b)~~ Thorough knowledge of causal factors underlying family breakdown and community disorganization.
~~(c)~~ Thorough knowledge of laws, regulations and practices pertaining to federal and state public welfare programs.
~~(d)~~ Thorough knowledge of welfare and health resources and ways in which these resources should be made available to people in need of them.
~~(e)~~ Considerable knowledge of community organization principles and methods.

3. Abilities: ~~(a)~~ To make social diagnoses and provide appropriate social casework treatment.
~~(b)~~ To plan and organize work to achieve most effectively program objectives.
~~(c)~~ To communicate effectively and professionally both verbally and in writing.
~~(d)~~ To recognize the agency administrative structure, and to accept supervisory and/or consultative help constructively.
~~(e)~~ To work cooperatively and effectively with agency staff, local officials, and with other public or voluntary personnel.

4. Personal Attitudes and Attributes: Conviction that public welfare is a field of professional social work; perception of social, emotional, and economic needs of people and the way these needs impinge on adequate functioning; insight into own motivations; emotional maturity, reliability, tact, integrity, initiative, good professional judgment, and resourcefulness.

5. Physical Characteristics: Good physical condition.

(9) CLASS TITLE: Case Worker II

(a) DEFINITION: Under appropriate supervision performs social casework in the programs of the county agency, such as: public assistance, child welfare, juvenile court services; and performs other related work as assigned.

(b) CHARACTERISTIC DUTIES AND RESPONSIBILITIES:

1. With appropriate supervision and more latitude for individual judgment may perform any of the duties of a Case Worker I, and/or one or more of the following:
2. Carries a caseload involving personal and social behavior problems which require special study, planning and treatment;
3. Provides social services appropriate to the client's problem, gives consultation, makes referral or takes other action;
4. Is responsible for exploratory and diagnostic intake and appropriate worker referral;
5. Develops satisfactory plans for casework services in cooperation with available local and state welfare and health agencies;
6. Serves as an assistant to the director, judge or casework supervisor in carrying out specific program assignments or duties.

(c) Qualification Requirements

~~(a)~~ Minimum Education and Experience: Graduation from an accredited four-year college or university and completion of 12 graduate credits in the social sciences and one year of full-time paid employment within the last five years in a professional capacity where there is personal adjustment or supervisory work with individuals or groups (casework, teaching, personnel work, group counseling, etc.). Each full year of demonstrated performance in such professional work may be substituted for three of the above mentioned 12 credits.

2. Knowledges: ~~(a)~~ Considerable understanding of human growth and behavior.
~~(b)~~ Considerable knowledge of current social and economic problems and the way in which these problems affect families and individuals.
~~(c)~~ Considerable knowledge of laws, regulations and practices pertaining to federal and state public welfare programs.
~~(d)~~ Considerable knowledge of welfare and health resources, and ways in which these resources may be made available to people in need of them.
~~(e)~~ Considerable knowledge of approved social work principles, methods and practices.

3. Abilities: ~~3a~~ To provide casework services adequately and skillfully.
~~3b~~ To plan and organize work to most effectively achieve program objectives.
~~3c~~ To relate to people in an unprejudiced and understanding manner with concern for their circumstances and feeling.
~~3d~~ To prepare and maintain necessary records and reports, and to understand and follow oral or written instructions.
~~3e~~ To work cooperatively and effectively with local officials and with public and voluntary agencies.
4. Personal Attitudes and Attributes: Acceptance of individual differences in people, recognition of worth and dignity of individuals, sensitivity to human feelings and needs, recognition of society's responsibility for human welfare; pride and satisfaction in being associated with the governmental agency which provides such services; satisfactory appearance and bearing, energy, emotional maturity, reliability; tact; integrity; good judgment; skill in human relationships; initiative, and resourcefulness.
5. Physical Characteristics: Good physical condition.

(10) CLASS TITLE: Case Worker I

(a) DEFINITION: Under appropriate supervision in a county agency makes financial investigations and social studies of persons and families in need of financial assistance and/or casework service, makes recommendations for administrative decisions, and performs other related work as assigned.

(b) CHARACTERISTIC DUTIES AND RESPONSIBILITIES:

1. Accepts requests and referrals for public assistance, child welfare, juvenile court services and related welfare services; determines through interviews, home visits, and collateral investigations the eligibility of these individuals and families;
2. Explains the scope of the agency's services and discusses the client's rights and responsibilities in relation to his use of such services;
3. Secures verifying evidence pertaining to social history and need, such as records of birth, marriage, income, resources, and property;
4. Determines the extent of need through a budget, identifies personal and family problems, and submits for approval plans for financial aid and service, including the initial payment, subsequent changes and discontinuances;
5. Plans with the supervisor for social services appropriate to the client's problem and for consultation, referral or other action;
6. Continues contacts with clients by reviewing their economic and social situations as necessary, and recommends modification of the original plan as indicated;
7. Maintains case records containing pertinent, accurate and current information, prepares correspondence, reports and other records as required.

(c) QUALIFICATION REQUIREMENTS:

1. Minimum Education and Experience: Graduation from an accredited four-year college or university.

2. Knowledges: ~~(a)~~ Some understanding of human growth and behavior.
~~(b)~~ Knowledge of current social and economic problems and the way in which these problems affect families and individuals.
3. Abilities: ~~(a)~~ To acquire and apply within a few months, a good working knowledge of laws, regulations and practices pertaining to federal and state public welfare programs.
~~(b)~~ To acquire, within a few months, a good working knowledge of community welfare and health resources, and ways in which these resources may be used by people in need.
~~(c)~~ To plan and organize work to achieve most effectively program objectives.
~~(d)~~ To relate to people in an unprejudiced and understanding manner with concern for their circumstances and feelings.
~~(e)~~ To prepare and maintain necessary records and reports, and to understand and follow oral or written instructions.
~~(f)~~ To develop skill in human relationships.
4. Personal Attitudes and Attributes: Acceptance of individual differences in people, recognition of worth and dignity of individuals, sensitivity to human feelings and needs; recognition of society's responsibility for human welfare; pride and satisfaction in being associated with the governmental agency which provides such services; satisfactory appearance and bearing, energy, emotional maturity, reliability; tact; integrity; good judgment.
5. Physical Characteristics: Good physical condition.

(11) CLASS TITLE: Juvenile Court Worker

(a) DEFINITION: Under close supervision in a juvenile court makes investigations of matters brought to the court's attention, assists in expediting the court process, provides clearances for the court with the referral sources and other related work as assigned by the court.

(b) CHARACTERISTIC DUTIES AND RESPONSIBILITIES:

1. Screens referrals to juvenile court to determine through investigation that general jurisdictional factors are present in the referral;
2. Explains the scope of the court's services;
3. Secures verifying evidence pertaining to jurisdictional factors and gathers social history information when so directed;
4. Plans with the supervisor for appropriate action, consultation, or referral;
5. Continues contacts with youth and family as directed by the court;
6. Maintains records containing pertinent, accurate, and current information; prepares correspondence, reports and other records as required.

(c) QUALIFICATION REQUIREMENTS:

1. Minimum Education and Experience: Graduation from a four-year high school and five years of experience in working where there is personal adjustment of, or supervisory work with individuals or groups.
2. Knowledges: ~~{a}~~ Some knowledge of juvenile problems.
~~{b}~~ Knowledge of the general functioning of law enforcement agencies and the juvenile court.
3. Abilities: ~~{a}~~ To acquire a working knowledge of laws, regulations and practices pertaining to the juvenile court.
~~{b}~~ To acquire a knowledge of community health and welfare resources.
~~{c}~~ To plan and organize work effectively.
~~{d}~~ To work with youth and parents in an unprejudiced and understanding manner.
~~{e}~~ To prepare and maintain necessary records and reports and to understand and follow oral or written instructions.
4. Personal Attitudes and Attributes: Satisfactory appearance and bearing, energy, emotional maturity, reliability, tact, integrity, good judgment, acceptance of individual differences in people, recognition of worth and dignity of individuals, sensitivity to human feelings and needs.
5. Physical Characteristics: Good physical condition.

(12) CLASS TITLE: Clerk IV

(a) DEFINITION: Under the general supervision of the director of a Class IV or V agency, judge or children's board, supervises clerical employees, and/or performs specialized clerical functions of considerable difficulty and responsibility calling for thorough familiarity with agency regulations and procedures; and performs other work as assigned.

(b) EXAMPLES OF WORK PERFORMED:

1. Serves as the chief clerical employee or office manager, and in that capacity may supervise a clerical and stenographic staff.
2. Plans and is responsible for the flow of work; assigns and checks work; and instructs the staff in proper office procedures.
3. Works with the director or judge in preparing budgets of estimated expenditures, county board reports, and prepares correspondence and reports.
4. Is responsible for the record work involved in the purchase and issuance of supplies and equipment necessary for the operation of the agency, and the maintenance of a perpetual inventory record.
5. Is responsible for the clerical work in the handling of property transactions, including verification of property values, filing and disposition of liens, and property management.
6. Is responsible for the agency's fiscal procedures, including the preparation of payrolls and related financial and statistical reports.

(c) DESIRABLE QUALIFICATIONS:

1. Training and Experience: Graduation from a standard four-year high school; and six years of full-time paid employment within the last ten years in increasingly responsible clerical work. Applicants may substitute training in an accredited college or university for experience at the rate of one successfully completed year of college education for one year of experience.
2. Knowledges:
 - ~~a)~~ Practical working knowledge of approved office methods and management.
 - ~~b)~~ Familiarity with the use of common office or business machines and equipment.
 - ~~c)~~ Knowledge of the application of standard bookkeeping and elementary accounting principles.
 - ~~d)~~ A thorough working knowledge of the agency's functions, fiscal procedures, manuals, office forms, and routines.
 - ~~e)~~ Familiarity with the organization and function of state and local governments, with particular reference to their implications for the county agency.

3. Abilities: ~~a)~~ To understand and follow instructions of a complex nature, and to supervise a staff in carrying out these instructions.
~~b)~~ To work cooperatively with other staff members in implementing program objectives.
~~c)~~ To meet the public tactfully and courteously.
4. Personal Attitudes and Attributes: Neatness in appearance and work; emotional maturity; objectivity; resourcefulness; initiative and reliability.
5. Physical Characteristics: Good physical condition

(13) CLASS TITLE: Clerk III

(a) DEFINITION: Under general supervision in a county agency supervises clerical employees, and/or performs specialized clerical functions of considerable difficulty and responsibility calling for thorough familiarity with agency regulations and procedures; and performs other work as assigned.

(b) EXAMPLES OF WORK PERFORMED:

1. Serves as the chief clerical employee or office manager in a class I, II, or III agency, and in that capacity may supervise clerical and stenographic staff.
2. Plans and is responsible for the flow of work; assigns and checks work; and instructs the staff in proper office procedures.
3. Works with the director or judge in preparing budgets of estimated expenditures, county board reports, and prepares correspondence and reports.
4. Is responsible for the record work involved in the purchase and issuance of supplies and equipment necessary for the operation of the agency, and the maintenance of a perpetual inventory record.
5. Is responsible for clerical work in the handling of property transactions, including verification of property values, filing and disposition of liens, and property management.
6. Is responsible for the agency's fiscal procedures, including the preparation of payrolls and related financial and statistical reports.

(c) DESIRABLE QUALIFICATIONS:

1. Training and Experience: Graduation from a standard four-year high school; and five years of full-time employment within the last ten years in increasingly responsible clerical work. Applicants may substitute training in an accredited college or university for experience at the rate of one successfully completed year of college education for one year of experience.
2. Knowledges:
 - ~~a~~ Practical working knowledge of approved office methods and management.
 - ~~b~~ Familiarity with the use of common office or business machines and equipment.
 - ~~c~~ Knowledge of the application of standard bookkeeping and elementary accounting principles.
 - ~~d~~ A thorough working knowledge of the agency's functions, fiscal procedures, manual, office forms, and routines.
 - ~~e~~ Familiarity with the organization and function of state and local governments, with particular reference to their implications for the county agency.

3. Abilities: ~~a)~~ To understand and follow instructions of a relatively complex nature, and to supervise a staff in carrying out these instructions.
~~b)~~ To work cooperatively with other staff members in implementing program objectives.
~~c)~~ To meet the public tactfully and courteously.
4. Personal Attitudes and Attributes: Neatness in appearance and work; emotional maturity; objectivity; resourcefulness; initiative; and reliability.
5. Physical Characteristics: Good physical condition.

(14) CLASS TITLE: Clerk II

(a) DEFINITION: Under supervision or subject to review in a county agency performs general clerical work of a varied nature calling for familiarity with agency procedures and the exercise of independent judgment in carrying out assignments; and performs other work as assigned.

(b) EXAMPLES OF WORK PERFORMED:

1. With appropriate supervision and more responsibility for planning and carrying out varied clerical assignments, may perform any of the duties listed under Clerk I and in addition:
2. Serves as clerical unit or section supervisor; assigns work; and reviews and approves completed work.
3. Prepares requisitions, invoices, and receipts; checks bills against approved schedules; vouchers payments, and posts to ledger accounts from source documents.
4. Under supervision prepares administrative and assistance payrolls and related statistical and financial records and reports.
5. Maintains central control files.
6. Handles clerical detail for purchase and issuance of supplies and equipment necessary for the operation of the agency, and maintains inventory records.

(c) DESIRABLE QUALIFICATIONS:

1. Training and Experience: Graduation from a standard four-year high school; and two years of full-time paid employment within the last ten years involving some clerical work. Applicants may substitute training in an accredited college or university for experience at the rate of one successfully completed year of college education for one year of experience; or may substitute full-time paid clerical experience for the required training on a year for year basis with a maximum substitution of two years.
2. Knowledges:
 - (a) Practical working knowledge of office methods.
 - (b) Familiarity with the use of common office or business machines and equipment.
 - (c) Familiarity with postal rules, regulations, and rates.
 - (d) Practical working knowledge of grammar, spelling, and arithmetic.
 - (e) Working knowledge of the agency's functions, fiscal procedures, manuals, and office forms.
3. Abilities:
 - (a) To understand and follow instructions of a complex nature, and to give directions for the performance of simple clerical work.
 - (b) To work cooperatively with other staff members.
 - (c) To meet the public tactfully and courteously.

4. Personal Attitudes and Attributes: Aptitude for office work; neatness in appearance and work; accuracy in detail; willingness and adaptability; alertness; good memory; discretion in maintaining confidentiality.
5. Physical Characteristics: Good physical condition.

(15) CLASS TITLE: Clerk Stenographer II

(a) DEFINITION: Under supervision or subject to review in a county agency performs general stenographic, secretarial or clerical work of a varied nature calling for familiarity with agency procedures and the exercise of independent judgment in carrying out assignments; and performs other work as assigned.

(b) EXAMPLES OF WORK PERFORMED:

1. With appropriate supervision and more responsibility for planning and carrying out varied clerical assignments, may perform any of the duties listed under Clerk Stenographer I and in addition:
2. Serves as clerical unit or section supervisor, assigns work and reviews and approves completed work.
3. Prepares requisitions, invoices, and receipts; checks bills against approved schedules; vouchers payments; and posts to ledger accounts from source documents.
4. Under supervision prepares administrative and assistance payrolls and related statistical and financial records and reports.
5. Maintains central control files.
6. Handles clerical detail for the purchase and issuance of supplies and equipment necessary for the operation of the agency, and maintains inventory records.

(c) DESIRABLE QUALIFICATIONS

1. Training and Experience: Graduation from a standard four-year high school; and two years of full-time paid employment within the last ten years involving some stenographic work. Applicants may substitute training in an accredited college or university for experience at the rate of one successfully completed year of college education for one year of experience; or may substitute full-time paid clerical experience, including stenography, for the required training on a year for year basis with a maximum substitution of two years.
2. Knowledges:
 - (a) Practical working knowledge of office methods.
 - (b) Familiarity with the use of common office or business machines and equipment.
 - (c) Familiarity with postal rules, regulations and rates.
 - (d) Practical working knowledge of grammar, spelling, punctuation, and arithmetic.
 - (e) Working knowledge of the agency's functions, fiscal procedures, manuals, and office forms.

3. Abilities: ~~(a)~~ To take dictation at 100 words a minute for material of ordinary difficulty, and to transcribe it accurately at a reasonable rate of speed.
~~(b)~~ To type from plain copy at 40 net words a minute.
~~(c)~~ To understand and follow instructions of a complex nature, and to give directions for the performance of simple clerical work.
~~(d)~~ To work cooperatively with other staff members.
~~(e)~~ To meet the public tactfully and courteously.
4. Personal Attitudes and Attributes: Aptitude for office work; neatness in appearance and work; accuracy in detail; willingness and adaptability; alertness; good memory; discretion in maintaining confidentiality.
5. Physical Characteristics: Good physical condition.

(16) CLASS TITLE: Clerk Stenographer I

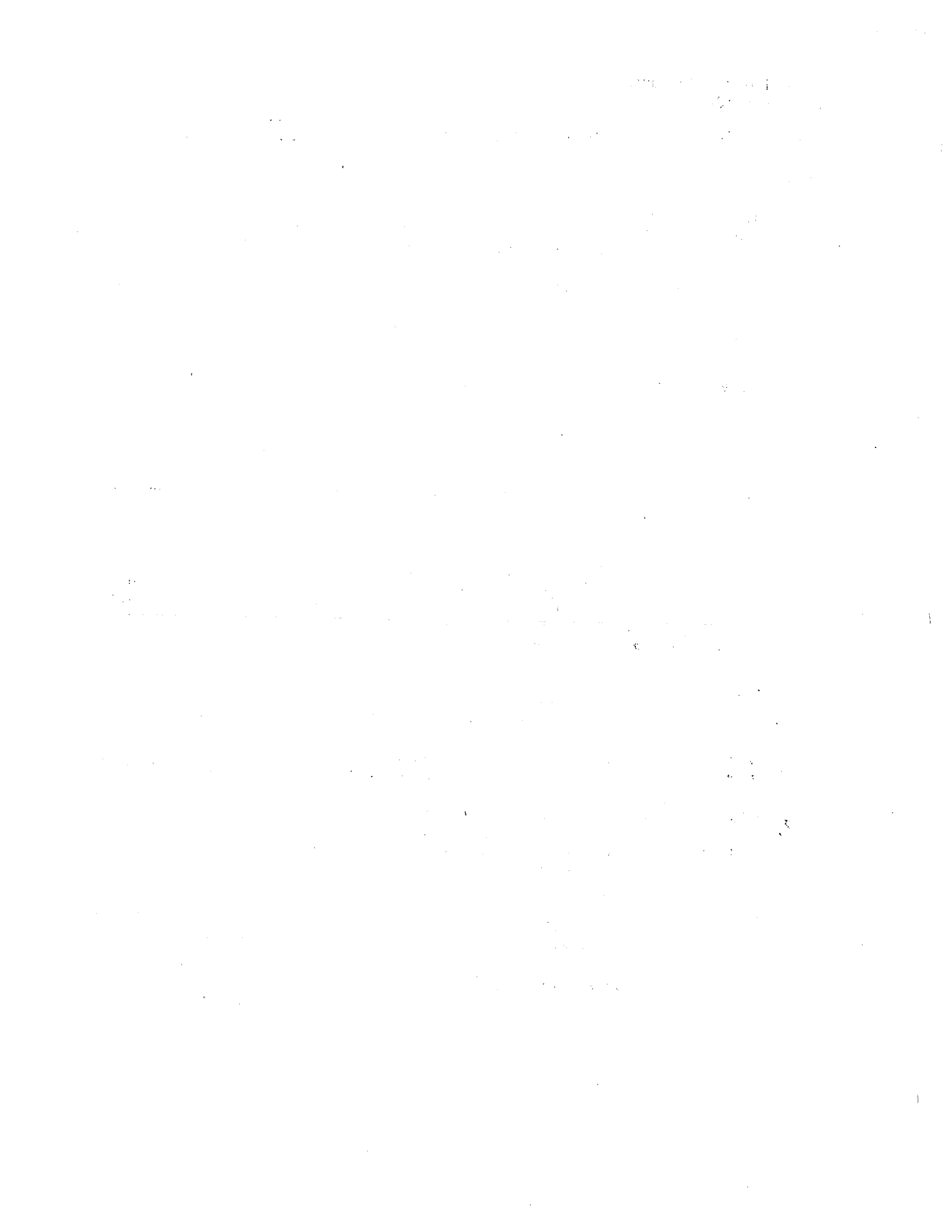
(a) DEFINITION: Under immediate supervision in a county agency where procedures and regulations are carefully prescribed, performs stenographic and clerical work and other work as assigned.

(b) EXAMPLES OF WORK PERFORMED:

1. Takes and transcribes dictation such as letters, case history narrative, reports, or office memoranda.
2. Types a variety of material, such as payrolls, statistical and financial reports; cuts stencils.
3. Performs a variety of general clerical tasks such as filing; prepares simple statistical and financial reports; opens and distributes mail.
4. Acts as receptionist; answers the telephone; handles routine inquiries and makes appointments.

(c) DESIRABLE QUALIFICATIONS

1. Training and Experience: Graduation from a standard four-year high school. Applicants may substitute full-time paid clerical experience, including stenography, for the required training on a year for year basis with a maximum substitution of two years.
2. Knowledges: ~~(a)~~ Practical working knowledge of grammar, spelling, punctuation, and arithmetic.
~~(b)~~ Some knowledge of general office routines and postal regulations.
3. Abilities: ~~(a)~~ To take dictation at 80 words a minute for material of ordinary difficulty, and to transcribe it accurately at a reasonable rate of speed.
~~(b)~~ To type from plain copy at 30 net words a minute.
~~(c)~~ To understand and carry out oral or written instructions.
~~(d)~~ To work cooperatively with other staff members.
~~(e)~~ To meet the public tactfully and courteously.
4. Personal Attitudes and Attributes: Aptitude for office work; neatness in appearance and work; accuracy in detail; willingness and adaptability; alertness; good memory; discretion in maintaining confidentiality.
5. Physical Characteristics: Good physical condition.



(17) CLASS TITLE: Clerk I

(a) DEFINITION: Under immediate supervision in a county agency where procedures and regulations are carefully prescribed, performs general clerical work and other work as assigned.

(b) EXAMPLES OF WORK PERFORMED:

1. Acts as receptionist; answers the telephone; handles routine inquiries; checks master index and refers persons to the appropriate staff members.
2. Opens and distributes incoming mail.
3. Sorts and files material; keeps charge-out records.
4. Performs a variety of routine recording tasks; posts financial records; checks and verifies payrolls and reports.

(c) DESIRABLE QUALIFICATIONS:

1. Training and Experience: Graduation from a standard four-year high school. Applicants may substitute full-time paid clerical experience for the required training on a year for year basis with a maximum substitution of two years.
2. Knowledges: ~~a~~ Practical working knowledge of grammar, spelling and arithmetic.
~~b~~ Some knowledge of general office routines and postal regulations.
3. Abilities: ~~a~~ To understand and carry out oral or written instructions.
~~b~~ To work cooperatively with other staff members.
~~c~~ To meet the public tactfully and courteously.
~~d~~ To organize work with attention to details.
4. Personal Attitudes and Attributes: Aptitude for office work; neatness in appearance and work; accuracy in detail; willingness and adaptability; alertness; good memory; discretion in maintaining confidentiality.
5. Physical Characteristics: Good physical condition.



(18) CLASS TITLE: Clerk Typist

(a) DEFINITION: Under immediate supervision in a county agency where procedures and regulations are carefully prescribed, performs typing and clerical work and other work as assigned.

(b) EXAMPLES OF WORK PERFORMED:

1. Types administrative and assistance payrolls, award letters, statistical and financial reports; types letters and reports from rough draft; types reports from dictating machines; cuts stencils.
2. Performs a variety of general clerical tasks such as filing; prepares simple statistical and financial reports; opens and distributes mail.
3. Acts as receptionist; answers the telephone; handles routine inquiries and makes appointments.

(c) DESIRABLE QUALIFICATIONS:

1. Training and Experience: Graduation from a standard four-year high school. Applicants may substitute full-time paid clerical experience, including typing, for the required training on a year for year basis with a maximum substitution of two years.
2. Knowledges: ~~(a)~~ Practical working knowledge of grammar, spelling, punctuation, and arithmetic.
~~(b)~~ Some knowledge of general office routines and postal regulations.
3. Abilities: ~~(a)~~ To type from plain copy accurately at 30 net words a minute.
~~(b)~~ To make exact copies of simple tables or tabulated material.
~~(c)~~ To understand and follow oral or written instructions.
~~(d)~~ To work cooperatively with other staff members.
~~(e)~~ To meet the public tactfully and courteously.
4. Personal Attitudes and Attributes: Aptitude for office work; neatness in appearance and work; accuracy in detail; willingness and adaptability; alertness; good memory; discretion in maintaining confidentiality.
5. Physical Characteristics: Good physical condition.

