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CERTIFICATE

STATE OF WISCONSIN)
BOARD OF REGENTS OF)
THE UNIVERSITY OF)
WISCONSIN SYSTEM)

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TO ALL TO WHOM THESE PRESENTS SHALL COME, GREETINGS:

I, J. S. Holt, Secretary of the Board of Regents of the University of Wisconsin System, and custodian of the official records of said board, do hereby certify that the annexed rules and regulations, relating to personnel policies for faculty members, were duly approved and adopted by this board on December 6, 1974.

I further certify that said copy has been compared by me with the original on file in this board and that the same is a true copy thereof, and of the whole original.

IN TESTIMONY WHEREOF, I have hereunto set my hand and the official seal of the board in the city of Madison, this 10th day of December, 1974.

6. S. Holt, Secretary

ORDER OF THE BOARD OF REGENTS OF THE UNIVERSITY OF WISCONSIN SYSTEM ADOPTING RULES

Pursuant to authority vested in the Board of Regents of the University of Wisconsin System by section 36.13 (3), Wis. Stats. (1973), the Board of Regents of the University of Wisconsin System hereby adopts the attached rules as Chapters UWS 1 through UWS 7.

The rules contained herein shall take effect on February 1, 1975.

Dated: December 6, 1974

BOARD OF REGENTS OF THE UNIVERSITY

By

./S. Nolt, Secretary

OF WISCONSIN SYSTEM

UNIVERSITY OF WISCONSIN SYSTEM FACULTY PERSONNEL RULES 1 CHAPTER UWS 1. DEFINITIONS OF TERMS USED IN UWS 1 to UWS 7 2 1.01 ACADEMIC STAFF. "Academic staff" means professional and administrative 3 personnel, other than faculty and classified staff, with duties and types of 4 5 appointments that are primarily associated with higher education institutions or their administration. 6 1.02 BOARD OF REGENTS OR BOARD. "Board of regents" or "board" means the 7 board of regents of the university of Wisconsin system. 3 1.03 DEPARTMENT. "Department" means a group of faculty members recognized 9 by the faculty and chancellor of the institution, and the board of regents, as 10 dealing with a common field of knowledge or as having a common or closely 11 related disciplinary or interdisciplinary interest. 1.2 1.04 FACULTY. "Faculty" means persons who hold the rank of professor, 13 associate professor, assistant professor, or instructor in an academic depart-1.4 ment or its functional equivalent in an institution. The appointment of a member 1.5 16 of the academic staff may be converted to a faculty appointment in accordance with UWS 3.01(1)(c). 17 1.05 FACULTY STATUS. By action of the appropriate faculty body and 13 chancellor of an institution, members of the academic staff may be designated 19 as having "faculty status." "Faculty status" means a right to participate in 20 faculty governance of an institution in accordance with the rules of the 21 institution. Faculty status does not confer rank or tenure, or convert an 22 academic staff appointment into a faculty appointment. 23 241.06 INSTITUTION. "Institution" means any university, or an organizational

26 1.07 UNIVERSITY. "University" means any baccalaureate or graduate degree granting institution.

equivalent designated by the board.

1.08 NOTICE PERIODS. When an act is required by these rules to be done 1 within a specified number of days: 1) Day shall mean calendar day, 2) The 2. first day shall be the day after the event, such as receipt of a notice or 3 conclusion of a hearing, 3) Each day after the first day shall be counted, except that a Sunday or a legal holiday shall not be counted if it would be 5 the final day of the period.

CHAPTER UWS 2. FACULTY RULES: COVERAGE AND DELEGATION

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2.01 RULES. Rules in chapters UWS 2 and UWS 3 apply to all faculty appointments made on or after the effective date of these rules. Any person who holds a tenure appointment under former chapters 36 and 37 Wis. Stats. 1971 and related rules shall continue to hold tenure as defined under those chapters and related rules. Any person who holds a probationary appointment under former chapters 36 and 37 Wis. Stats. 1971 and related rules shall continue to enjoy the contractual rights and guarantees as defined under those chapters and related rules, and may elect to be considered for tenure according to the procedures existing under that appointment or under rules and procedures in effect at the time of consideration. The rules in chapters UWS 4 to UWS 7 apply to all appointments to faculty positions regardless of whether the appointment preceded the adoption of these rules.

2.02 DELEGATION. Rules and procedures developed pursuant to chapters UWS 3, 4, 5, 6, and 7 by the faculty of each institution shall be forwarded by the chancellor to the president and by the president to the board for its approval prior to their taking effect. Such policies and procedures, unless disapproved or altered by the regents, shall be in force and effect as rules of the regents. CHAPTER UWS 3. FACULTY APPOINTMENTS

3.01 TYPES OF APPOINTMENTS. (1) Appointments to the faculty are either tenure or probationary appointments. Faculty appointments carry the following titles; professor, associate professor, assistant professor, and instructor.

- 1 (a) "Tenure appointment" means an appointment for an unlimited period
- 2 granted to a ranked faculty member by the board upon the affirmative recommenda-
- 3 tion of the appropriate academic department, or its functional equivalent, and
- 4 the chancellor of an institution via the president of the system.
- 5 (b) "Probationary appointment" means an appointment by the board upon the
- 6 affirmative recommendation of the appropriate academic department, or its
- 7 functional equivalent, and the chancellor of an institution and held by a faculty
- 8 member during the period which may precede a decision on a tenure appointment.
- 9 (c) In accordance with section 36.05 (8) Wis. Stats. academic staff
- 10 appointments may be converted to faculty appointments by the action of the board
- $_{11}$ upon the recommendation of the appropriate faculty body and the chancellor of an
- 12 institution. Such faculty appointees shall enjoy all the rights and privileges
- 13 of faculty.
- (d) In accordance with UWS 1.05 members of the academic staff may be given
- 15 faculty status. Members of the academic staff who have been given faculty status
- have employment rights under the rules and policies concerning academic staff.
- (e) A person holding a faculty appointment under 36.13 and 36.15 Wis. Stats.
- $_{1\,\hat{b}}$ shall not lose that appointment by accepting a limited appointment for a designated
- $_{1?}$ administrative poisition.
- 3.02 RECRUITING. The faculty of each institution, after consultation with
- 21 appropriate students and with the approval of the chancellor, shall develop
- procedures relating to recruitment of members of the faculty. The procedures
- shall be consistent with board policy and state and federal laws with respect to
- 24 nondiscriminatory and affirmative action recruitment. The procedures shall allow
- 25 maximum flexibility at the departmental, school and college levels to meet
- 26 particular needs. In all instances the procedures shall provide for departmental
- peer review and judgment as the operative step in the recruiting process.

- 1 3.03 APPOINTMENTS - GENERAL. The faculty of each institution, after 2 consultation with appropriate students and with the approval of the chancellor, 3 shall develop rules relating to faculty appointments. Each person to whom an 4 appointment is offered must receive an appointment letter in which an authorized 5 official of the institution details the terms and conditions of the appointment, 6 including but not limited to, duration of the appointment, salary, starting date, 7 ending date, general position responsibilities, probation, tenure status, and 3 crediting of prior service. Accompanying this letter shall be an attachment 9 detailing institutional and system rules and procedures relating to faculty 1C appointments. If the appointment is subject to the advance approval of the board, a statement to this effect must be included in the letter. 1.1. 3.04 PROBATIONARY APPOINTMENTS. Each institution's rules for faculty 12 appointments shall provide for a maximum seven-year probationary period in a 13 full-time position, and may provide for a longer maximum probationary period in 14 a part-time position of at least half time. Such rules may permit appointments 15 with shortened probationary periods or appointments to tenure without a 1.6 probationary period. Provision shall be made for the appropriate counting of 17
- sabbatical leave, or teacher improvement assignment shall not constitute a

 break in continuous service, nor shall it be included in the probationary period.

prior service at other institutions and at the institution. A leave of absence,

21 Tenure is not acquired solely because of years of service.

- 3.05 PERIODIC REVIEW. The faculty and chancellor of each institution,
 after consultation with appropriate students, shall establish rules providing
 for periodic review of faculty performance.
- 25 3.06 RENEWAL OF APPOINTMENTS AND GRANTING OF TENURE
- (1)(a) General. Appointments may be granted only upon the affirmative recommendation of the appropriate academic department, or its functional equivalent, and the chancellor of an institution. When specified by the board,

- 1 the institutional recommendation shall be transmitted by the president of the
- 2 system with his recommendation to the board for action. Tenure appointments
- 3 may be granted to any ranked faculty member who holds or will hold a half-time
- 4 appointment or more. The proportion of time provided for in the appointment
- 5 may not be diminished or increased without the mutual consent of the faculty
- 6 member and the institution, unless the faculty member is dismissed for just
- 7 cause, pursuant to 36.13(5) Wis. Stats. or is terminated or laid off pursuant
- 8 to 36.21 Wis. Stats.
- 9 (b) Criteria. Decisions relating to renewal of appointments or recommending
- of tenure shall be made in accordance with institutional rules and procedures
- which shall require an evaluation of teaching, research, and professional and
- 12 public service and contribution to the institution. The relative importance of
- these functions in the evaluation process shall be decided by departmental,
- 14 school, college, and institutional faculties in accordance with the mission and
- 15 needs of the particular institution and its component parts. Written criteria
- 16 for these decisions shall be developed by the appropriate institutional faculty
- 17 bodies.
- (c) Procedures. The faculty and chancellor of each institution, after
- 19 consultation with appropriate students, shall establish rules governing the
- 20 procedures for renewal or probationary appointments and for recommending tenure.
- 21 These rules shall provide for written notice of the departmental review to the
- faculty member at least 20 days prior to the date of the departmental review,
- and an opportunity to present information on the faculty member's behalf.
- The probationary faculty member shall be notified in writing within 20 days
- after each decision at each reviewing level. In the event that a decision is
- $_{26}$ made resulting in nonrenewal, the procedures specified in UWS 3.07 shall be
- 27 followed.

1 3.07 NONRENEWAL OF PROBATIONARY APPOINTMENTS.

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(1)(a) Rules and procedures. The faculty and chancellor of each institution, after consultation with appropriate students, shall establish rules and procedures for dealing with instances in which probationary faculty appointments are not renewed. These rules and procedures shall provide that, upon the timely written request of the faculty member concerned, the department or administrative officer making the decision shall, within a reasonable time, give him or her written reasons for nonrenewal. Such reasons shall become a part of the personnel file of the individual. Further, the rules and procedures shall provide for reconsideration of the initial nonrenewal decision upon timely written request.

- (b) Reconsideration. The purpose of reconsideration of a nonrenewal decision shall be to provide an opportunity to a fair and full reconsideration of the nonrenewal decision, and to insure that all relevant material is considered.
- 1. Such reconsideration shall be undertaken by the individual or body making the nonrenewal decision and shall include, but not be limited to, adequate notice of the time of reconsideration of the decision, an opportunity to respond to the written reasons and to present any written or oral evidence or arguments relevant to the decision, and written notification of the decision resulting from the reconsideration.
- 2. Reconsideration is not a hearing, or an appeal, and shall be non-adversary in nature.
- 3. In the event that a reconsideration affirms the nonrenewal decision, the procedures specified in UWS 3.08 shall be followed.
 - 3.08 APPEAL OF A NONRENEWAL DECISION. (1) The faculty and chancellor of each institution, after consultation with appropriate students, shall establish rules and procedures for the appeal of a nonrenewal decision. Such rules and procedures shall provide for the review of a nonrenewal decision by an appropriate standing faculty committee upon written appeal by the faculty member

- 1 concerned within 20 days of notice that the reconsideration has affirmed
- the nonrenewal decision (25 days if notice is by first class mail and publication).
- 3 Such review shall be held not later than 20 days after the request, except
- 4 that this time limit may be enlarged by mutual consent of the parties, or
- 5 by order of the review committee. The faculty member shall be given at
- 6 least 10 days notice of such review. The burden of proof in such an appeal shall
- 7 be on the faculty member, and the scope of the review shall be limited to the
- 8 question of whether the decision was based in any significant degree upon one
- or more of the following factors, with material prejudice to the individual:
- 10 (a) Conduct, expressions, or beliefs which are constitutionally protected,
- or protected by the principles of academic freedom, or
- (b) Factors proscribed by applicable state or federal law regarding fair
- 13 employment practices, or
- (c) Improper consideration of qualifications for reappointment or renewal.
- For purposes of this section, "improper consideration" shall be deemed to have
- been given to the qualifications of a faculty member in question if material
- 17 prejudice resulted because of any of the following:
- 1. The procedures required by rules of the faculty or board were not
- 19 followed, or
- 2. Available data bearing materially on the quality of performance
- 21 were not considered, or
- 22 3. Unfounded, arbitrary or irrelevant assumptions of fact were made
- 23 about work or conduct.
- (2) The appeals committee shall report on the validity of the appeal to
- 25 the body or official making the nonrenewal decision and to the appropriate
- dean and the chancellor.
- 27 (3) Such a report may include remedies which may, without limitation
- 28 because of enumeration, take the form of a reconsideration by the decision

- 1 maker, a reconsideration by the decision maker under instructions from the
- committee, or a recommendation to the next higher appointing level. Cases
- 3 shall be remanded for reconsideration by the decision maker in all instances
- 4 unless the appeals committee specifically finds that such a remand would serve
- 5 no useful purpose. The appeals committee shall retain jurisdiction during the
- 6 pendency of any reconsideration. The decision of the chancellor will be final
- 7 on such matters.
- 8 3.09 NOTICE PERIODS. (1) A faculty member who is employed on probationary
- 9 appointment pursuant to 36.13 Wis. Stats. shall be given written notice of his
- 10 reappointment or nonreappointment for another academic year in advance of the
- expiration of his/her current appointment as follows:
- (a) When the appointment expires at the end of an academic year, not
- 13 later than March 1 of the first academic year and not later than December 15 of
- 14 the second consecutive academic year of service;
- (b) If the initial appointment expires during an academic year, at least
- 16 3 months prior to its expiration; if a second consecutive appointment terminates
- during the academic year, at least 6 months prior to its expiration;
- 18 (c) After 2 or more years of continuous service at an institution of the
- university of Wisconsin system, such notice shall be given at least 12 months
- 20 before the expiration of the appointment.
- 3.10 ABSENCE OF PROPER NOTIFICATION. If proper notice is not given in
- accordance with UWS 3.09 above, the aggrieved faculty member shall be entitled
- 23 to a one-year terminal appointment. Such appointments, however, shall not
- 24 result in the achievement of tenure.
- 25 3.11 LIMITATION. Tenure and probationary appointments are in a particular
- 26 institution; a tenure appointment is limited to the institution in which the
- 27 appointment is held, unless another institution has, through normal procedures
- 28 and explicit agreement, undertaken to share in the appointment. The explicit
- 29 agreement shall specify both the tenure responsibility and the budget responsibility.

- CHAPTER UWS 4. PROCEDURES FOR DISMISSAL
- 4.01 DISMISSAL FOR CAUSE.

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(1) Any faculty member having tenure may be dismissed only by the board 4 and only for just cause and only after due notice and hearing. Any faculty 5 member having a probationary appointment may be dismissed prior to the end of 6 his/her term of appointment only by the board and only for just cause and only after due notice and hearing. A decision not to renew a probationary appoint-

ment or not to grant tenure does not constitute a dismissal.

(2) A faculty member is entitled to enjoy and exercise all the rights and privileges of a United States citizen, and the rights and privileges of academic freedom as they are generally understood in the academic community. This policy shall be observed in determining whether or not just cause for dismissal exists. The burden of proof of the existence of just cause for a dismissal is on the administration.

4.02 RESPONSIBILITY FOR CHARGES

Whenever the chancellor of an institution within the university of Wisconsin system receives a complaint against a faculty member which he/she deems substantial and which, if true, might lead to dismissal under sec. UWS 4.01, the chancellor shall within a reasonable time initiate an investigation and shall, prior to reaching a decision on filing charges, offer to discuss the matter informally with the faculty member. A faculty member may be dismissed only after receipt of a written statement of specific charges from the chancellor as the chief administrative officer of the institution and, if a hearing is requested by the faculty member, in accordance with the provisions of this chapter. If the faculty member does not request a hearing, action shall proceed along normal administrative lines but the provisions of sections 4.02, 4.09, and 4.10 of this chapter shall still apply.

1. (2) Any formal statement of specific charges for dismissal sent to a
2. faculty member shall be accompanied by a statement of the appeal procedures

available to the faculty member.

the newspaper.

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- (3) The statement of charges shall be served personally or by certified mail, return receipt requested. If such service cannot be made within 20 days, service shall be accomplished by first class mail and by publication as if the statement of charges were a summons and the provisions of sec. 262.06(1)(c), Wis. Stats. were applicable. Such service by mailing and publication shall be effective as of the first insertion of the notice of statement of charges in
 - 4.03 STANDING FACULTY COMMITTEE. The faculty of each institution shall provide a standing committee charged with hearing dismissal cases and making recommendations under this chapter. This standing faculty committee shall operate as the hearing agent for the board pursuant to sec. 227.12, Wis. Stats. and conduct the hearing, make a verbatim record of the hearing, prepare a summary of the evidence and transmit such record and summary along with its recommended findings of law and decision to the board according to UWS 4.07.
 - 4.04 HEARING. If the faculty member requests a hearing within 20 days of notice of the statement of charges (25 days if notice is by first class mail and publication), such a hearing shall be held not later than 20 days after the request except that this time limit may be enlarged by mutual written consent of the parties, or by order of the hearing committee. The request for a hearing shall be addressed in writing to the chairperson of the standing faculty committee created under UWS 4.03.
 - 4.05 ADEQUATE DUE PROCESS. (1) A fair hearing for a faculty member whose dismissal is sought under sec. UWS 4.01 shall include the following:
 - (a) Service of written notice of hearing on the specific charges at least 10 days prior to the hearing;

- 1 (b) A right to the names of witnesses and of access to docmentary
- 2 evidence upon the basis of which dismissal is sought;
- 3 -- (c) A right to be heard in his/her defense;
- (d) A right to counsel and/or other representatives, and to offer witnesses;
- 5 (e) A right to confront and cross-examine adverse witnesses;
- 6 (f) A verbatim record of all hearings, which might be a sound recording
- 7 provided at no cost;
- 8 (g) Written findings of fact and decision based on the hearing record;
- 9 (h) Admissibility of evidence governed by 227.10 Wis. Stats.
- 10 4.06 PROCEDURAL GUARANTEES. (1) Any hearing held shall comply with the
- 11 requirements set forth in UWS 4.05. The following requirements shall also be
- 12 observed:
- 13 (a) The burden of proof of the existence of just cause is on the
- 14 administration or its representatives;
- 15 (b) No faculty member who participated in the investigation of allegations
- leading to the filing of a statement of charges, or in the filing of a statement
- of charges, or who is a material witness shall be qualified to sit on the committee
- 18 in that case;
- 19 (c) The hearing shall be closed unless the faculty member under charges
- 20 requests an open hearing, in which case it shall be open (see 66.77 Wis. Stats.
- 21 Open Meeting Law);
- 22 (d) The faculty hearing committee may, on motion of either party, disqualify
- any one of its members for cause by a majority vote. If one or more of the faculty
- 24 hearing committee members disqualify themselves or are disqualified, the remaining
- 25 members may select a number of other members of the faculty equal to the number
- 26 who have been disqualified to serve, except that alternative methods of replace-
- 27 ment may be specified in the rules and procedures adopted by the faculty estab-
- 28 lishing the standing committee under UWS 4.03. •

- 1 some sanction less severe than dismissal is more appropriate. Within 20 days
- 2 after receipt of this material the chancellor shall review it and afford the
- 3 faculty member an opportunity to discuss it. The chancellor shall prepare a
- 4 written recommendation within 20 days following the meeting with the faculty
- 5 member, unless his/her proposed recommendation differs substantially from that
- of the committee. If the chancellor's proposed recommendations differ substan-
- 7 tially from those of the faculty hearing committee, the chancellor shall promptly
- 8 consult the faculty hearing committee and provide the committee with a reasonable
- 9 opportunity for a written response prior to forwarding his/her recommendation.
- 10 If the recommendation is for dismissal, the recommendation shall be submitted
- 11 through the president of the system to the board. A copy of the faculty hearing
- 12 committee's report and recommendations shall be forwarded through the president
- 13 of the system to the board along with the chancellor's recommendation. A copy
- of the chancellor's recommendation shall also be sent to the faculty member
- 15 concerned and to the faculty committee.
- 16 Disciplinary action other than dismissal may be taken by the chancellor,
- 17 after affording the faculty member an opportunity to be heard on the record,
- 18 except that, upon written request by the faculty member, such action shall be
- 19 submitted as a recommendation through the president to the board together with
- 20 a copy of the faculty hearing committee's report and recommendation.
- 21 4.08 BOARD REVIEW
- 22 (1) If the chancellor recommends dismissal, the board shall review the
- 23 record before the faculty hearing committee and provide an opportunity for
- 24 filing exceptions to the recommendations of the hearing committee or chancellor,
- 25 and for oral arguments, unless the board decides to drop the charges against the
- 26 faculty member without a hearing or the faculty member elects to waive a hearing.
- 27 This hearing shall be closed unless the faculty member requests an open hearing.
- 28 (see 66.77 Wis. Stats. Open Hearing Law).

1 (a) The total General Program Operations (GPR/fee) budget of the
2 institution, excluding adjustments for salary/wage increases and for infla3 tionary impact on nonsalary budgets, has been reduced;

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- (b) Institutional operation within this reduced budget requires a reduction in the number of faculty positions such that tenured faculty must be laid off, or probationary faculty must be laid off prior to the end of their respective appointments. Such a reduction in faculty positions shall be deemed required only if in the board's judgment it will have an effect substantially less detrimental to the institution's ability to fulfill its mission than would other forms of budgetary curtailment available to the institution; and
 - (c) The procedures described in UWS 5.05 and 5.06 have been followed.
- 5.03 LAYOFF AND TERMINATION. For the purposes of this chapter, "layoff" is the indefinite suspension or an involuntary reduction in services and compensation of a faculty member's employment by the university of Wisconsin system. A laid off faculty member retains the rights specified in UWS 5.16 through 5.21, inclusive. For the purposes of this chapter, "termination" is the permanent elimination of a faculty member's employment by the university of Wisconsin system. A terminated faculty member retains rights specified in UWS 5.18 and 5.19.
- 5.04 FACULTY CONSULTATIVE COMMITTEE. The faculty of each institution shall, promptly after the effective date of this chapter, designate or create a standing faculty committee to consult with the chancellor if at any time a declaration of financial emergency is to be considered. The committee shall consist of faculty members of the institution chosen by the faculty in a manner to be determined by the faculty. It is the right and responsibility of this committee to represent the faculty before the board if a declaration of a state of financial emergency for the institution is being considered, and to assure that the procedures of UWS 5.05 and 5.06 are followed.

- 5.05 CONSULTATION. (1) In the event that a declaration of financial
- emergency is contemplated, the chancellor of the affected institution shall
- 3 consult with and seek advice from the faculty committee provided for in
- 4 section 5.04 at least three months before the matter is taken to the board.
- 5 The chancellor and committee shall:
- 6 (a) Consider identifiable alternative methods of budget reduction;
- 7 (b) Determine whether reductions in faculty positions under the
- 8 provisions of this chapter can be made with less detriment to the institu-
- 9 tion's ability to fulfill its mission than would follow from reasonable
- 10 alternative courses of action;
- 11 (c) Determine from which colleges, schools, departments, or programs
- 12 faculty positions should be eliminated;
- 13 (d) Consult with faculties of colleges, schools, departments and programs
- 14 potentially involved; and
- 15 (e) Consult with such other individuals and groups as they feel may be
- 16 able to provide valuable advice.
- 17 The committee shall prepare a report, with supporting documents, for
- 18 submission to the chancellor, the faculty senate, or institutional equivalent,
- 19 and the board.
- 20 (2) It shall be the primary responsibility of the faculty of the institu-
- 21 tion to establish criteria to be used by the chancellor and committee for
- 22 academic program evaluations and priorities. A decision to curtail or dis-
- 23 continue an academic program for reasons of financial emergency shall be made
- 24 in accordance with the best interests of students and the overall ability of
- 25 the institution to fulfill its mission.
- 26 5.06 RECOMMENDATION TO THE SYSTEM PRESIDENT AND THE BOARD. (1) If the
- 27 chancellor decides to recommend that the board declare a state of financial
- 28 emergency for his institution, his recommendation to the system president

- and the board shall be accompanied by a report which shall include the
- 2 following:
- 3 (a) A statement of the procedures followed in arriving at the recommenda-
- 4 tion, showing compliance with 5.05;
- 5 (b) Data clearly demonstrating the need for a reduction of faculty
- 6 positions in accord with the provisions of this chapter;
- 7 (c) An identification of the colleges, schools, departments or program
- 8 areas in which reductions will be made, with data indicating the appropriateness
- 9 of such choices;
- 10 (d) The report of the faculty committee, expressing its views on these
- 11 matters; and
- (e) A report of any action of the faculty senate or institutional equivalent
- 13 on this matter.
- The chancellor and the chairman of the faculty committee, or their designees,
- and representatives of affected colleges, schools, departments and programs, may
- 16 appear before the board at the time the recommendation is considered. Other
- 17 interested parties may submit in writing alternative recommendations or challenges
- 18 to any part of the report.
- 5.07 INDIVIDUAL DESIGNATIONS. Once the board has declared a state of
- 20 financial emergency it shall be the primary responsibility of the tenured members
- of the affected department(s) to recommend which individuals are to be laid off.
- These recommendations shall follow seniority, as provided in UWS 5.08, unless
- 23 a clear and convincing case is made that program needs dictate other considera-
- 24 tions, e.g., the need to maintain diversity of specializations within a depart-
- 25 ment. The department may seek the advice of other groups or individuals in
- formulating its recommendations. The departmental recommendation shall be
- forwarded to the chancellor, and the chancellor shall prepare recommendations
- for the system president and the board, as provided in 5.14.

- 5.08 SENIORITY. The faculty of each institution shall promptly after the
- 2 effective date of this chapter, determine the form of seniority that is to be
- 3 considered. Such a determination shall be effective uniformly throughout the
- 4 institution. Seniority may be, but is not limited to, the following definitions:
- 5 (1) Without regard to rank, with seniority established by total years of service in the institution;
- 7 (2) By rank, and within rank according to total years of service in the 8 institution; or
- 9 (3) By rank, and within rank, according to length of service in the institution at that rank.
- 5.09 NOTIFICATION. Each faculty member whose position is recommended for elimination shall receive prompt written notification from the chancellor. This statement of notification shall include:
- 14 (1) A summary of the reasons and evidence supporting the declaration of a 15 state of financial emergency and of the reasons and data leading to the choice 16 of the colleges, schools, departments or programs in which reductions are to 17 be made;
- 18 (2) A statement of the basis on which the individual position was selected 19 for elimination (if on the basis of seniority, the criterion used and data 20 supporting the choice; if on another basis, the data and reasons supporting 21 that choice);
- 22 (3) A statement of the date on which the layoff is to be effective (this must be consistent with the provisions of section 5.10); and

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- 24 (4) A copy of these rules and such other information or procedural regulations 25 as the chancellor or faculty hearing committee shall deem appropriate.
 - 5.10 NOTIFICATION PERIOD. For an academic year appointment the effective date of layoff must coincide with the end of an academic year. For an annual appointment it shall be June 30. In either case notification must be given at least twelve months in advance of the effective date. The notification referred

- 1 to here is that specified in UWS 5.09 informing the faculty member that his
- 2 or her position has been recommended for elimination.
- During this period, and prior to entering layoff status (see section 5.16),
- 4 the chancellor may offer as appropriate, and the faculty member may accept:
- 5 (a) Terminal leave and early retirement
- 6 (b) Relocation leave accompanied by resignation
- Acceptance of either of these options will terminate the faculty members
- 8 association with the university of Wisconsin system at the end of the leave period.
- 9 5.11 FACULTY HEARING COMMITTEE. The faculty of each institution shall, promptly
- 10 after the effective date of this chapter, establish a committee or designate
- an existing committee to serve as a hearing committee for the purposes of this
- 12 chapter. The committee shall consist of faculty members of the institution
- 13 chosen by the faculty in a manner to be determined by the faculty. This stand-
- 14 ing faculty committee shall operate as the hearing agent for the board pursuant
- 15 to sec. 227.12, Wis. Stats. and conduct the hearing, make a verbatim record of
- 16 the hearing, prepare a summary of the evidence and transmit such record and
- 17 summary along with its recommended findings of law and decision to the board
- 18 according to sec. 5.14.
- 19 5.12 REVIEW HEARING. (1) A faculty member whose position is recommended
- 20 for elimination is entitled to a hearing before the faculty hearing committee
- 21 as to the appropriateness of the decision to lay off that particular individual.
- 22 The existence of a state of financial emergency and the designation of the
- colleges, schools, departments or programs in which faculty positions are to
- be eliminated are not subject to review in the hearing.
- 25 (2) A hearing must be requested within 20 days of the receipt by the
- 26 faculty member of notification of recommended layoff. The request shall state
- 27 with particularity the grounds to be relied upon in establishing the impropriety
- 28 of the decision. Relevant information supplementary to that contained in the

- 1 notification statement may be requested. The question to be considered
- 2 in the review is whether one or more of the following improper factors
- 3 entered into the decision to lay off:
- 4 (a) Conduct, expressions, or beliefs on the faculty member's part
- 5 which are constitutionally protected, or protected by the principles of
- 6 academic freedom; or
- 7 (b) Factors proscribed by applicable State or Federal law regarding
- 8 fair employment practices; or
- g (c) Improper selection of the individual to be laid off. For the
- 10 purposes of this section, "improper selection" occurs if material prejudice
- 11 resulted from any of the following:
- 1. The procedures required by rules of the faculty or board were
- 13 not followed; or
- 14 2. Available data bearing materially on the role of the faculty
- 15 member in the institution were not considered; or
- 3. Unfounded or arbitrary assumptions of fact were made; or
- 4. Immaterial or improper factors other than those specified above
- 18 entered into the decision.
- 19 (3) The faculty member shall present evidence on whether one or more of
- the improper factors specified above entered into the decision to lay off. The
- 21 committee shall then consider whether the evidence presented establishes a
- 22 prima facie case that such factor or factors did enter significantly into the
- layoff decision. If the committee finds that a prima facie case has not been
- established, the layoff decision shall be found to have been proper and the
- 25 hearing shall be ended. The committee shall report this finding to the
- 26 chancellor and faculty member.
- 27 (4) If the committee finds that a prima facie case has been established,
- 28 the chancellor or his designee shall be entitled to present evidence to support

- the layoff decision, and, thereafter, the faculty member may present evidence
- in rebuttal. On the basis of all the evidence presented, the committee
- 3 shall make its determination as follows:
- 4 (a) The committee shall first consider whether one or more of the above
- 5 specified improper factors entered significantly into the decision to lay off.
- 6 Unless the committee is convinced that such factors did significantly enter
- 7 into that decision, the committee shall find the decision to have been proper.
- 8 (b) If the committee believes that improper factors may have entered
- 9 into the decision, but is convinced that the same decision would have been
- 10 reached had the error(s) not occurred, it shall find the decision to have been
- 11 proper.
- 12 (c) If the committee is convinced that improper factors entered signif-
- icantly into and affected the decision, it shall be found to be improper.
- 14 (5) The committee shall report its findings and recommendations to the
- 15 chancellor and the faculty member.
- 16 5.13 HEARING PROCEDURE. (1) If the faculty hearing committee requests,
- 17 the chancellor shall provide legal counsel to the committee. The hearing
- shall be closed unless the faculty member whose position has been recommended
- 19 for elimination requests an open hearing, in which case it shall be open
- 20 (see 66.77 Wis. Stats., Open Meeting Law).
- 21 (2) The faculty hearing committee may, on motion of either party, dis-
- qualify any one of its members for cause by a majority vote. If one or more
- of the faculty hearing committee members disqualify themselves or are disqualified,
- the remaining members may select a number of other members of the faculty equal
- 25 to the number who have been disqualified to serve, except that alternative
- methods of replacement may be specified in the rules and procedures adopted
- by the faculty establishing the standing committee under UWS 5.11. No faculty
- member who participated in the decision to lay off or who is a material witness
- 29 may sit in on the hearing committee.

- 1 (3) The faculty member shall be given at least 10 days notice of the
- 2 hearing; such hearing shall be held not later than 20 days after the request
- 3 except that this time limit may be extended by mutual consent of the parties
- 4 or by order of the hearing committee.
- 5 (4) The faculty member shall have access to the evidence on which the
- 6 administration intends to rely to support the decision to lay off, and shall
- 7 be guaranteed the following minimal procedural safeguards at the hearing:
- 8 (a) A right to be heard in his or her own behalf;
- 9 (b) A right to counsel and/or other representatives, and to offer
- 10 witnesses;
- 11 (c) A right to confront and cross-examine adverse witnesses;
- 12 (d) A verbatim record of the hearing, which might be a sound recording,
- 13 provided at no cost;
- 14 (e) Written findings of fact and decision based on the hearing record; and
- 15 (f) Admissibility of evidence governed by 227.10 Wis. Stats.
- 16 (5) Adjournments shall be granted to enable either party to investigate
- 17 evidence as to which a valid claim of surprise is made.
- 18 5.14 RECOMMENDATIONS AND REVIEW BY THE BOARD. The recommendations of
- 19 the chancellor and the recommendations, if any, of the faculty hearing committee,
- shall be transmitted to the president of the university of Wisconsin system and
- 21 to the board and acted upon as follows:
- 22 (1) If the faculty member has not requested a hearing before the faculty
- 23 hearing committee, the recommendation shall be deemed proper and shall be reported
- 24 for information to the system president and the board.
- 25 (2) If the faculty member has requested a hearing and the faculty hearing
- 26 committee has found the decision to be proper, the report of the faculty hearing
- 27 committee shall be forwarded to the system president and board by the chancellor
- 28 with his recommendation. The faculty member may request a review by the board,

- 1 and the board review panel may at its option grant a review. Unless the
- 2 board review panel grants the request for review, the recommended findings
- 3 of fact and decision of the standing faculty committee shall be the final
- 4 decision of the board of regents.
- 5 (3) If after a hearing, the faculty hearing committee's recommended
- 6 findings of fact and decision are that the initial decision was improper, the
- 7 chancellor shall review the matter and give careful consideration to the com-
- 8 mittee's finding. If the chancellor accepts the committee's findings the
- 9 chancellor's decision shall be final. If the chancellor contests the recom-
- 10 mended findings that the decision was improper, the verbatim record, a summary
- 11 of the evidence and the recommended findings of law and decision shall be
- 12 forwarded to the board review panel (see sec. 5.15). The chancellor and the
- 13 faculty member shall be furnished with copies of this material and shall have
- 14 a reasonable opportunity to file written exceptions to such summary and proposed
- 15 findings and decision and to argue with respect to them orally and in writing
- 16 before the board review panel. The board review panel shall hear and decide
- 17 the case in accordance with sec. 227.12, Wis. Stats. The decision of the board
- 18 review panel shall be final.
- 19 5.15 BOARD REVIEW. A review panel shall be appointed by the president
- of the board of regents, and shall include 3 members of the board, and 2 nonvot-
- 21 ing staff members from the academic affairs office of the university system.
- 22 The panel shall review the criteria and reasoning of the chancellor and the
- 23 findings and recommendations of the faculty hearing committee in each case
- forwarded for its review, and shall reach a decision on the recommendation to
- 25 be approved. The decision shall be final and binding upon the chancellor and
- 26 the faculty member affected unless one or more of the regent members of the
- 27 review panel request that the decision be reviewed by the full board of
- regents, in which case the record shall be reviewed and a decision reached by
- 29 the full board.

- 1 5.16 LAYOFF STATUS. A faculty member whose position has been eliminated
- or reduced in accordance with the provisions of this chapter shall, at the end
- of the appropriate notice period, be placed on layoff status, unless the
- 4 layoff notice has been rescinded prior to that time.
- 5 The faculty member whose notice period has expired, and who is placed on
- 6 layoff status shall remain on layoff status until:
- 7 (a) For probationary faculty, the probationary appointment would have
- 8 expired under its own terms;
- 9 (b) For tenured faculty, one of the following occurs:
- 1. Reappointment to the position from which laid off. Failure to
- 11 accept such reappointment would terminate the faculty member's association
- 12 with the university of Wisconsin system.
- 2. Acceptance of an alternative continuing position in the university
- of Wisconsin system. Failure to accept an alternate appointment would not
- terminate the faculty member's association with the university of Wisconsin
- 16 system.
- 3. Resignation.
- 4. Failure by the affected faculty member to notify the chancellor
- 19 not later than December 1, of each year while on layoff status as to his/her
- location, employment status, and desire to remain on layoff status. Failure
- 21 to provide such notice of desire to remain on layoff status shall terminate
- the faculty member's association with the university of Wisconsin system.
- 5.17 ALTERNATIVE EMPLOYMENT. Each institution shall devote its best
- 24 efforts to securing alternative appointments within the institution in
- positions for which faculty laid off under this chapter are qualified under
- existing criteria. In addition, the university of Wisconsin system shall
- 27 provide financial assistance for one year for faculty who are designated for
- layoff to readapt within the department or within another department of the

- institution, where such readaptation is feasible. Further, the university
- of Wisconsin system shall devote its best efforts to insure that faculty
- 3 members laid off or terminated in any institution shall be made aware of
- 4 openings within the system.
- 5 5.18 REAPPOINTMENT RIGHTS. Each institution shall establish administrative
- 6 procedures and policies to insure that where layoff or terminations occur
- 7 for reasons of financial emergency, no person may be employed at that
- 8 institution within 3 years to perform reasonably comparable duties to those
- 9 of the faculty member laid off or terminated without first offering the
- 10 laid off or terminated faculty member reappointment without loss of tenure,
- 11 seniority and other rights. The 3 year period shall be computed from the
- 12 effective date of layoff as specified in the original notice.
- 5.19 RETENTION OF RANK AND SALARY. Any faculty member reappointed within
- 14 3 years after layoff or termination shall be reappointed with a rank and salary
- 15 at least equivalent to his rank and salary when laid off or terminated, together
- with such other rights and privileges which may have accrued at that time; any
- 17 faculty member relocated within an institution or within the university of
- 18 Wisconsin system shall not have either rank or salary adversely affected except
- 19 by consent at the time of relocation.
- 20 5.20 RIGHTS OF FACULTY MEMBERS ON LAYOFF. A faculty member on layoff status
- 21 in accord with the provisions of this chapter has the reemployment rights guar-
- 22 anteed by UWS 5.18 and 5.19, and has the following minimal rights:
- 23 (1) Such participation in fringe benefit programs as is allowed by state
- 24 regulations governing rights of laid off state employees;
- 25 (2) Such continued use of campus facilities as is allowed by policies and
- 26 procedures established by the department and institution; and
- 27 (3) Such participation in departmental and institutional activities as is
- 28 allowed by guidelines established by the department and institution.

- 5.21 SYSTEMWIDE TENURE. The commitment to systemwide tenure within the
- former chapter 37 institutions shall be honored by those institutions for those
- g eligible under 36.13(4) Wis. Stats. 1973 in the event of layoff or termination
- 4 under the provisions of this chapter.
- 5 5.22 LACK OF FACULTY ACTION. If the faculty of an institution is given
- due notice of its rights and responsibilities under this chapter, and does not
- 7 act, the chancellor may act as follows in lieu of the faculty action:
- 8 (1) If a faculty committee provided for in 5.04 is not established, the
- 9 chancellor may consult those members or representatives of the faculty he con-
- siders appropriate to satisfy the intent of section 5.05. All departments
- potentially involved shall be consulted and representatives of the faculty may
- dispute the chancellor's recommendation for a state of financial emergency before
- 13 the board.
- 14 (2) If the faculty does not act to determine the form of seniority to be
- followed, the chancellor may designate the form. Such designation shall be
- 16 effective campuswide and shall be made prior to the declaration by the board of
- 17 a state of financial emergency.
- 18 (3) If an affected department or program does not recommend individuals
- 19 for layoff or termination following declaration of a state of financial emergency,
- 20 the chancellor shall determine the individuals to be affected, using such advice
- 21 as is deemed of value.
- 22 (4) If a faculty hearing committee provided for in 5.11 is not established
- by the faculty, the chancellor may appoint a committee of faculty members to
- 24 provide this function.
- 25 CHAPTER UWS 6. COMPLAINTS AND GRIEVANCES
- 26 6.01 COMPIAINTS. The faculty of each institution, with the approval of
- 27 the chancellor, shall establish rules and procedures to deal with allegations
- 28 by the administration, students, academic staff members, other faculty members,

- 1 classified staff members, or members of the public concerning conduct by a
- 2 faculty member which violates university rules or policies, or which adversely
- 3 affects the faculty member's performance of his/her obligation to the university
- 4 but which allegations are not serious enough to warrant dismissal proceedings
- 5 under UWS chapter 4. Such rules and procedures shall include, but not necessarily
- 6 be limited to, the following:
- 7 (1) Review of and administrative action on the complaint by the chancellor.
- 8 Administrative action may include dismissing the complaint, invoking an
- 9 appropriate disciplinary action, or referring the complaint to the standing
- 10 faculty committee created under (2) below.
- 11 (2) Provision for a hearing before a standing faculty committee selected
- by the faculty of each institution in such manner as they shall determine.
- 3 Such hearing shall be held at the request of the chancellor or, if the chancellor
- 14 invokes a disciplinary action, at the request of the faculty member concerned.
- 15 (3) Guarantee of adequate due process to include, but not limited to,
- written notification of the complaint, fair and complete hearing procedures,
- written statement of findings, transmittal of findings to the faculty member
- 1.8 involved and appropriate administrative officials within a reasonable period of
- time, and prohibition of further jeopardy for the same alleged misconduct after
- 20 a final decision.
- 21 (4) Delineation of the powers of the faculty committee to make recommendations
- 22 to the chancellor concerning disciplinary action, to recommend dismissal of the
- 23 complaint, or to recommend referral of the complaint to the appropriate department
- 24 or administrative officer.
- 25 The decision by the chancellor on the recommendations of the committee, or
- on the complaint in the absence of committee recommendation, shall be final.
- 27 except that the board at its option might grant a review on the record.

- 1 6.02 GRIEVANCES. The faculty of each institution shall designate a
- 2 committee or other appropriate faculty body to hear faculty grievances under
- 3 rules and procedures established by the faculty of the institution in conjunc-
- 4 tion with the chancellor; such committee or faculty body shall have the power
- 5 to conduct hearings and factfinding related to the grievance, and the authority
- 6 to recommend solutions to such grievances to the chancellor, and to the board
- 7 should the matter not be resolved at the institutional level.
- 3 CHAPTER UWS 7. OUTSIDE ACTIVITIES. The faculty of each institution, with the
- 9 approval of the chancellor, shall develop rules and procedures which will effec-
- tively govern the performance by a faculty member of activities of an extensive,
- 11 recurring, or continuing nature outside his/her institutional responsibilities
- during any period of employment by an institution. Such rules and procedures
- shall be designed to insure devotion to teaching, research activities and all
- normal university responsibilities, while permitting broad participation by
- faculty in public service or endeavors related to their fields of interest.
- 16 Institutional rules and procedures shall, at a minimum, provide for the
- 1.7 following:
- 18 (1) Reporting of substantial outside activities;
- 19 (2) Notification to faculty members where activities are deemed excessive
- 20 or improper;
- 21 (3) Amechanism for appeal from a decision of impropriety;
- 23 (4) Rules concerning the use of university facilities;
- (5) Rules concerning absence from regular duties;
- 24 (6) Reporting of any intended service as an expert witness in legal
- 25 proceedings, or as staff, advisor, or consultant to granting agencies.