Wisconsin Department of Administration Division of Executive Budget and Finance DOA-2048 (R07/2000)

## Fiscal Estimate - 2001 Session

X	Original	,	Updated		Corrected		Supple	mental
LRB	Number	01-2335/2	-	Introd	duction Nur	mber <b>A</b>	B-457	
Subje	ct							
Manda	tory overtime	for health care	workers					
	Effect							
Local:		Existing tions Existing tions tions W Appropriation vernment Costs	Rever Decre Rever	ease Existing	abso Decr 5.Types Units	ease Costs - orb within ag  Yes rease Costs s of Local G	gency's bu	dget ⊠No No
	2. Decreas	sive Mandato se Costs sive Mandato	4. Decre	ssive	atory C	owns [ counties [ chool [ districts	Village Others WTCS Districts	Cities
Fund Sources Affected  Affected Ch. 20 Appropriations  GPR FED PRO PRS SEG SEGS 20.485 (1) (gk)								
Agend	y/Prepared I	Ву		Authorized S	Signature			Date
DVA/ Kenneth Abrahamsen (608) 266-0117 Kenneth Abra					hamsen (608)	266-0117		7/26/01

# Fiscal Estimate Narratives DVA 7/26/01

LRB Number <b>01-2335/2</b>	Introduction Number AB-457	Estimate Type	Original				
Subject							
Mandatory overtime for health care workers							

#### Assumptions Used in Arriving at Fiscal Estimate

Assumptions Used in Arriving at Fiscal Estimate

This bill prohibits a health care facility, which includes the Veterans Home at King and the Veterans Home at Southern Center, from requiring an employee who is involved in the direct care of patients or residents of the facility and who is paid on an hourly basis to work for more than a work shift of eight hours, ten, or twelve hours that has been determined and agreed to before the performance of that work or to work for more than 40 hours per week (overtime) without the consent of the health care worker, except in cases of unforseeable emergency in which the health care facility has first exhausted all other options.

The following assumptions are used to calculate the fiscal effect of the bill:

- 1. "Health Care Worker" involved in "direct care of patients" includes: NCs, LPNs, CNAs, and NTAs.
- 2. Actual overtime hours worked in FY 01 were used to determine these estimates. There has been some consideration that the language in this bill disallows the assignment of at least some portion of the extra time (vs. overtime), in that the hours must be "agreed upon before the performance of the work." However, since that is not clear, overtime (vs. extra time) is being used for these calculations.
- 3. WVH average wage for staff overtime is the actual cost per classification from FY 01 (26 pay periods) divided by the number of hours worked in each classification during that time.
- 4. 80% of total overtime actually worked in 26 pay periods of FY 01 was utilized for this estimate. This assumes that about 20% of the overtime incurred is desired by staff working it. (Not all overtime worked is "forced." Some employees are happy to volunteer for work at time and a half).
- 5. All overtime hours not desired by staff (80% of the total) would have to be contracted out if we are not able to assign hours to our current staff. The other 20% of the overtime cost estimate is based on our average cost, as this portion will be worked by current staff.
- 6. The largest local provider of contracted nursing services, PRN Health Services, Inc., has provided an estimate of their hourly charges for RNs, LPNs and CNAs. These were used for replacement staff estimates.
- 7. In discussions about float pool requirements, the total number used for the estimate is 6 NC, 3 LPN and 9 CNA positions to allow for 7 day a week coverage. Float pool requirements are based on numbers of posts staffed in each classification and the numbers of shifts they work. NC float pool needs are estimated to be three on days, two on pms and one on NOCs. LPNs are one each on the days and evenings. CNAs are three on days, two on evenings, and one on NOCs, in addition to minimal float pool staff already in use at WVII.
- 8. 20% of overtime is estimated to be incurred for the "day of," or for last minute call ins. This percentage is currently very low due to the high level of vacancies, with much of the overtime assigned in the construction of the schedule.

Attached is a table that provides a detailed cost analysis of the estimated fiscal impact of this bill. The estimated cost for contracting locally for replacement direct care staff, combined with a portion of overtime worked by volunteer WVH staff, is approximately \$1,092,400 annually. This estimate must be adjusted for an additional component of mandatory overtime (i.e., is not prescheduled). Since an estimated 20% of the overtime is assigned for last minute call-ins, it would be necessary to add float pool staff in these classifications to be available in order to avoid the need to require overtime by our staff. Since the float pool would be needed for all

three shifts of NCs and CNAs and for two shifts of LPNs, a minimum of 6 NC's, 3 LPN's and 9 CNA's positions would be needed to cover the required posts. The approximate annual cost of the float pool staff is \$714,100, as determined below:

6 NCs @ \$19.248/hour x 2080 x 40.23% fringe= \$336,853.55 3 LPNs @ \$12.799/hour x 2080 x 40.23% fringe= 111,995.76 9 CNAs @ \$10.105/hour x 2080 x 40.23% fringe= 265,266.92 TOTAL COST= \$714,116.23

Utilizing the assumption that 20% of the overtime incurred is for last minute call-ins, the estimated overtime (previously identified as \$1,092,400) is reduced by 20% to \$873,900. The 20% portion of the overtime will be picked up by the float pool staff at an estimated cost of \$714,100. The total cost of scheduling to eliminate mandatory overtime is \$1,588,000, which is the sum of \$873,900 plus \$714,100. Therefore, the additional cost to the Home of implementing the provisions of this bill is \$1,588,057 minus the actual cost of overtime cost (which was \$946,942 in FY 01 based on 26 pay periods), or a net annual fiscal impact of \$641,100.

The use of contract nursing staff and float pools to cover overtime hours may not be practical for two reasons. First, it may not be possible to recruit and retain staff for float pools. The high overtime rates are due to the fact that there is a labor shortage in terms of health care workers. In addition, float pool positions are traditionally undesirable, with staff moving out of them as soon as other positions are vacated. The second reason is that it due to the high demand for, and short supply of, health care workers, it would be difficult to obtain the services of a sufficient number of contract workers.

### Long-Range Fiscal Implications

If this bill is enaced and the current shortage of health care workers continues to be a problem, then it will be necessary to reduce the number of residents at the Veterans Home at King in order to meet state and federal staffing requirements.

Table of Estimated Fiscal Impact of AB 457

Classification CNA/NTA	Hours	Average Wage	Annual Cost	
Contracted (80%)	26,786.00	\$20.00	\$ 535,720.00	
WVH staff overtime (20%)	6,696.00	\$18.78	\$ 125,750.88	
LPN				
Contracted (80%)	3,818.00	\$38.00	\$ 145,084.00	
WVH staff overtime (20%)	955.00	\$23.90	\$ 22,824.50	
NC				
Contracted (80%)	4,939.00	\$45.00	\$ 222,255.00	
WVH staff overtime (20%)	1,235.00	\$33.03	\$ 40,792.05	
Cost Estimate	\$1,092,426.43			
20% Reduction, to be covered by	(218,485.29)			
Cost of Float Pool	714,116.23			
Cost to operate without mandatory	\$1,588,057.37			
26 Pay period actual cost (FY 01)	\$ (946,942.08)			
Net Increase in Overtime Costs		\$ 641,115.28		

## **Fiscal Estimate Worksheet - 2001 Session**

Detailed Estimate of Annual Fiscal Effect

☑ Original ☐ Updated	d 	Corrected	Supplemental	
LRB Number <b>01-2335/2</b>		Introduction Numb	er <b>AB-457</b>	
Subject				
Mandatory overtime for health care worker	3			
I. One-time Costs or Revenue Impacts fo annualized fiscal effect):	or State	and/or Local Governmen	t (do not include in	
I. Annualized Costs: Annualized Fiscal Impact			cal Impact on funds from:	
		Increased Costs	Decreased Costs	
A. State Costs by Category				
State Operations - Salaries and Fringes		\$641,100		
(FTE Position Changes)		(18.0 FTE)		
State Operations - Other Costs				
Local Assistance				
Aids to Individuals or Organizations				
TOTAL State Costs by Category		\$641,100	\$	
B. State Costs by Source of Funds				
GPR				
FED				
PRO/PRS		641,100		
SEG/SEG-S				
III. State Revenues - Complete this only (e.g., tax increase, decrease in license f		)		
lopp T		Increased Rev	Decreased Rev	
GPR Taxes	_	\$	\$	
GPR Earned				
FED				
PRO/PRS				
SEG/SEG-S				
TOTAL State Revenues		\$	\$	
NEI ANI	NUALIZ	ED FISCAL IMPACT		
NET OLIANOE IN COOTO		State	Local	
NET CHANGE IN COSTS		\$641,100	\$	
NET CHANGE IN REVENUE		\$	\$	
Agency/Prepared By	Au	thorized Signature	Date	
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