## Chapter Pers 20

## EMPLOYE TRAINING AND DEVELOPMENT

Pers 20.01 Definition of state training programs Pers 20.02 Training policy Pers 20.03 Trainee classification Pers 20.04 Performance development

Pers 20.01 Definition of state training programs. State training programs include all formal and informal, off-the-job and on-the-job developmental activities and devices that are conducted as part of, or associated with state employment, which increase the knowledge, skill and general competency of employes, and which aid in establishing favorable employe attitudes and work habits.

History: Cr. Register, June, 1964, No. 102, eff. 7-1-64.

Pers 20.02 Training policy. Recognizing that training is an integral part of the management process, the director, in order to implement the state training policy as set forth in subsection 16.21 (1), Wis. Stats., shall assist operating agencies by promoting, formulating, conducting, coordinating and assisting in state training programs to the end that transaction of the state's business will be performed effectively, efficiently, and with the greatest economy to the state through satisfied employes.

History: Cr. Register, June, 1964, No. 102, eff. 7-1-64.

Pers 20.03 Trainee classification. (1) Use of trainee classification. The director may authorize the use of the trainee classification when:

- (a) Qualified applicants are not available for the objective classification, or
- (b) Filling the position as a trainee will be more appropriate than appointment in the objective classification, or
- (c) Special conditions exist as part of the provisions for the use of gifts, grants, bequests, or other devices from individuals, partnerships, associations, or corporations for providing employes with the training and/or experience to meet the qualifications of the objective classification.
- (2) TRAINEE SALARY RANGE. The salary range for a position classified as trainee shall be subject to the approval of the director.
- (a) The minimum of such range shall be comparable to the minimum salaries of classifications having similar qualifications.
- (b) The maximum of such range shall not exceed the minimum salary of the objective classification for which the employe is being trained.
- (3) SALARY OF A TRAINEE. The starting salary rate and salary increases during the training program shall be subject to the approval of the director. Appointment may be made at that point in the salary range commensurate with previous training and/or experience.

Register, June, 1964, No. 102

- (4) SALARY OF A PERMANENT EMPLOYE APPOINTED AS TRAINEE. This subsection applies to the salary of an employe appointed to fill a vacancy in a trainee position either in the same department or in a different department. The term *step* as used in this subsection refers to the salary step amount in the salary schedule range from which the employe moves when appointed to the trainee position.
- (a) When the employe's present salary rate is above the maximum of the trainee salary range, his rate in the trainee salary range shall be at the maximum of such range,
- (b) When the employe's present salary rate is less than one step below the minimum of the trainee salary range, or is above the minimum but less than the maximum of such range, his present rate shall be increased by an amount equal to one step, or determined in accordance with Wis. Adm. Code subsection Pers 20.03 (3), whichever is higher.
- (c) When the employe's present rate is more than one step below the minimum of the trainee salary range, his present rate shall be increased to the minimum of the trainee salary range, or determined in accordance with Wis, Adm. Code subsection Pers 20.03 (3).
- (5) STATUS AND RIGHTS. A trainee shall be on a probationary period for the duration of his training program as provided in subsection 16.22 (5), Wis. Stats.
- (a) However, the appointment of a permanent employe to a trainee position within the department shall, as provided in subsection 16.22 (1), Wis. Stats., be deemed a change in job status, and shall not affect the permanent status and rights previously acquired within such department. At any time during the probationary period the appointment officer may remove and restore the employe to his former position and salary without the right of appeal. Any other removal, suspension without pay, or discharge during the probationary period shall be subject to subsection 16.24 (1), Wis. Stats. Upon successful completion of the training program the trainee shall assume the class title of the objective classification. He shall serve a probationary period in the objective classification.
- (b) A permanent employe appointed to a trainee position in another department, or a person entering a trainee position on an original appointment, may be separated without the right of appeal, at the discretion of the appointing officer, at any time prior to achieving permanent status in the objective class. Upon successful completion of the training program the trainee shall assume the class title of the objective classification. He shall serve a probationary period in the objective classification.
- (c) The appointment of an employe who has qualified at the objective classification following completion of the training program shall not be considered a promotion for salary purposes provided in subsection 16.105 (2) (dx), Wis. Stats., and the initial rate to be paid in the objective class shall be the minimum of the salary range for such class. However, if an employe earned a higher rate of pay in a class in which he had permanent status immediately prior to entry in the training program, the appointing officer may set the employe's salary at any rate in the salary range for the objective class, not to exceed his previously earned rate. Determination of this rate shall be made at time of appointment in the objective class and reported to the

director. In cases where the objective class for which the employe is being trained is in the same or lower salary range than the class of the employe's position in which he had permanent status immediately prior to entry in the training program, no probationary increase shall be given upon completion of the probationary period.

(6) APPROVAL AND REPORTING. No person shall be appointed to a trainee position prior to approval of the written training program by the director. The written training agreement shall be submitted to the director at the time of appointment.

History: Cr. Register, June, 1964, No. 102, eff. 7-1-64.

Pers 20.04 Performance development. A task and performance review shall be made a least once each year by the appointing officer for and with each permanent classified employe for the purpose of helping each employe maintain and surpass minimum performance standards of all the tasks of his position.

History: Cr. Register, June, 1964, No. 102, eff. 7-1-64.