August 18, 2022

Honorable Tony Evers
115 East State Capitol
Madison, WI 53707

Co-Chairs, Joint Committee on Finance
Co-Chairs, Joint Legislative Audit Committee
State Capitol
Madison, WI 53708

Senate Chief Clerk Michael J. Queensland
B20 Southeast, State Capitol
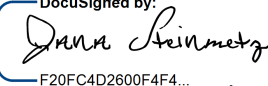P.O. Box 7882
Madison, WI 53708

Assembly Chief Clerk Edward A. Blazel
17 West Main Street, Suite 401
Madison, WI 53703

Dear Governor Evers, Legislators, Chief Clerk Queensland, and Chief Clerk Blazel:

Attached please find the State of Wisconsin Contractual Services Purchasing Report for Fiscal Year 2021 (FY21) pursuant to §16.705(8), Wis. Stats. The report also includes information on cost-benefit analyses produced by state agencies during FY21.

Please note statute requires submission of this report by October 15th annually. However, due to the timing of the fiscal year, when data collection and validation occurs, and the number of agencies this report accounts for, it has been precedent for the Department to submit once that work is complete.

Should you have any questions about this report, please contact Carly Michiels, the Department of Administration's Legislative Advisor at carly.michiels@wisconsin.gov or 608-224-9399.

Sincerely,

DocuSigned by:

Jana Steinmetz

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Jana Steinmetz, Administrator
Division of Enterprise Operations

Attachment

[delivered via email]

State of Wisconsin
Contractual Services Annual Report

Fiscal Year 2021

STATE OF WISCONSIN
DEPARTMENT OF ADMINISTRATION

Tony Evers, Governor
Kathy Blumenfeld, Secretary-designee
Jana Steinmetz, Administrator

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Introduction

Summary

- Overall contracting totaled $1,349,055,281 in FY21.
- State agency contracting totaled $1,204,472,778 in FY21.
- University of Wisconsin System, including UW Madison, contracting totaled $144,582,503 in FY21.
- State agencies and the University of Wisconsin System produced 361 cost-benefit analyses in FY21.

Statutory Background

Contractual Service Procurements. §16.705 (8), Wis. Stats., provides that DOA "shall, annually on or before October 15, submit to the governor, the joint committee on finance, the joint legislative audit committee and the chief clerk of each house of the legislature for distribution to the appropriate standing committees under s. 13.172 (3), a report concerning the number, value and nature of contractual service procurements authorized for each agency during the preceding fiscal year."

Cost-Benefit Analyses. §16.705 (8), Wis. Stats., provides that "the report shall also include, with respect to contractual service procurements by agencies for the preceding fiscal year:

(a) A summary of the cost-benefit analyses completed by agencies in compliance with rules promulgated by the department under sub. (2).

(b) Recommendations for elimination of unneeded contractual service procurements and for consolidation or resolicitation of existing contractual service procurements."

Division of Legal Services. Pursuant to §16.004 (15)(bm), Wis. Stats., the DOA Division of Legal Services assists in efforts to reduce the state's use of contracted employees. In order to meet this mission, the Division of Legal Services meets as needed with the State Bureau of Procurement to review and discuss enterprise-wide contracts and DOA contracts and provides consultation to the State Bureau of Procurement on CBA issues. The Division of Legal Services also provides direct assistance to executive branch agencies on contract matters to help agencies negotiate, amend, consolidate, or terminate contractual services to gain efficiencies and lower state costs.

Data Sources

The State transitioned to a new accounting system, the State Transforming Agency Resources (STAR) system, during FY16. The contractual services expenditure data was extracted from STAR and uniform account codes are used for all agencies. For UW System campuses, who do not use STAR, information was provided by UW System Administration. Account Code detail starts on page 4.

Report data excludes spending authorized outside of §16.75, Wis. Stats., such as interagency or municipal spend, conservation, fellowships and scholarships, legal settlement fees, services provided in conjunction with building projects (§16.855, Wis. Stats.), road construction projects (Chapter 84, Wis. Stats.), academic research or instructional services (Chapter 36, Wis. Stats.), exempted grant spending and payments made pursuant to statute, and spend covered by other subchapters such as Chapter 40, Wis. Stats.

Fiscal Year 2021 Contractual Services by State Agency and UW System	Spend
Administration, Department of	$321,024,943
Aging and Long-Term Care, Board on	$47,821
Agriculture, Trade and Consumer Protection, Department of	$4,073,400
Child Abuse and Neglect Prevention Board	$32,371
Children and Families, Department of	$37,330,178
Circuit Courts	$32,767
Corrections, Department of	$79,568,799
Court of Appeals	$11,868
Educational Communications Board	$2,666,102
Elections Commission	$1,769,269
Employee Trust Funds, Department of	$13,731,927
Employment Relations Commission	$111,483
Ethics Commission	$205,736
Financial Institutions, Department of	$1,822,749
Governor, Office of the	$55,085
Health Services, Department of	$490,091,319
Higher Educational Aids Board	$97,390
Historical Society	$348,563
Insurance, Commissioner of	$1,181,499
Investment Board	$984,479
Judicial Commission	$2,525
Justice, Department of	$11,608,010
Kickapoo Reserve Management Board	$32,285
Labor and Industry Review Commission	$4,703
Legislative Technology Services Bureau	$1,114,835
Lieutenant Governor, Office of the	$0
Lower Wisconsin State Riverway Board	$160
Military Affairs, Department of	$5,472,529
Natural Resources, Department of	$25,224,641
People with Developmental Disabilities, Board for	$136,812
Public Defender Board	$2,761,949
Public Instruction, Department of	$29,607,454
Public Lands, Board of Commissioners of	$125,073
Public Service Commission	$1,406,945
Revenue, Department of	$34,005,557
Safety and Professional Services, Department of	$1,103,958
Secretary of State	$575
State Fair Park Board	$659,495
State Treasurer	$0
Supreme Court	$3,464,661
Tourism, Department of	$206,521
Transportation, Department of	$44,743,704
Veterans Affairs, Department of	$16,539,351
Wisconsin Technical College System Board	$427,043
Workforce Development, Department of	$70,636,246

Agency Total	**$1,204,472,778**
University of Wisconsin System (excluding UW-Madison)	$84,676,927
UW Madison	$59,905,576
University of Wisconsin Total	**$144,582,503**
State of Wisconsin Total	**$1,349,055,281**

Fiscal Year 2005-2021 Contractual Services by State Agencies and UW System

Fiscal Year	Agencies	UW	Total
2005	$426,663,505	$73,577,905	$500,241,410
2006	$421,307,149	$68,507,445	$489,814,594
2007	$345,132,639	$74,516,827	$419,649,466
2008	$326,905,585	$122,708,030	$449,613,615
2009	$318,674,752	$118,722,922	$437,397,674
2010	$289,567,282	$127,590,769	$417,158,051
2011	$363,830,063	$125,158,260	$488,988,323
2012	$390,441,589	$125,377,390	$515,818,979
2013	$418,990,656	$126,419,774	$545,410,430
2014	$451,031,852	$113,914,824	$564,946,676
2015	$483,408,738	$123,747,005	$607,155,743
2016	$506,622,299	$146,335,826	$652,958,125
2017	$520,030,749	$138,815,504	$658,846,253
2018	$566,739,532	$169,879,268	$736,618,800
2019	$598,630,584	$191,987,533	$790,618,117
2020	$716,138,650	$162,715,385	$878,854,035
2021	$1,204,472,778[1]	$144,582,503	$1,349,055,281

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[1]The $488,334,128 increase in agency spend from FY20 to FY21 is attributed primarily to the Departments of Administration and Health Services and in account codes 7730000 Professional Services Laboratory and 7740000 Professional Services – General for services procured using federal funding to support the State's COVID-19 pandemic response efforts.

**Fiscal Year 2021 Contractual Services
by Account Code for State Agencies**

Account Code	Description	Total
7480000	Housekeeping & Janitorial Services	$7,908,915
7485000	Maintenance & Repairs - IT Equipment	$23,111,822
7485100	Maintenance & Repairs - IT Hardware	$514,455
7486000	Maintenance & Repairs – Software	$26,902,853
7650000	IT Services Private Companies	$203,977,451
7700000	Professional Services - Management Consultant	$15,863,341
7720000	Professional Services Medical	$27,712,178
7720100	Professional Services Medical Onsite Nurse	$18,531,541
7720101	Professional Services Medical Onsite Physician	$1,125,110
7720102	Professional Services Medical Optical	$77,386
7720104	Professional Services Dental	$377,856
7720106	Professional Services Hospital	$31,912,481
7730000	Professional Services Laboratory	$222,952,739
7740000	Professional Services-General	$543,088,407
7740060	Professional Design Services	$153,280
7740100	Professional Services Court Reporter	$52,735
7740115	Reproductions Audio/Video/Other	$14,750
7755000	Collection Agent Fees	$2,056
7770000	Legal Services - Research	$16,937
7773000	Legal Services - Litigation	$0
7774000	Legal Services - Collections	$131
7775000	Legal Services - Consulting	$300
7776000	Legal Services - Other	$50,264
7805000	Freight & Handling	$4,418,476
7880000	Miscellaneous Services	$74,414,890
7880001	Laundry Services	$148,134
7880059	Transcription Services	$1,144,291
Total		**$1,204,472,778**

Fiscal Year 2021 Contractual Services
by State Agency and Account Code/Description

Administration, Department of

7480000	Housekeeping & Janitorial Services	$3,230,769
7485000	Maintenance & Repairs - IT Equipment	$14,005,615
7485100	Maintenance & Repairs - IT Hardware	$4,712
7650000	IT Services Private Companies	$28,408,841
7700000	Professional Services - Management Consultant	$21,492
7720000	Professional Services Medical	$5,349,075
7720100	Professional Services Medical Onsite Nurse	$6,431,783
7730000	Professional Services Laboratory	$219,752,216
7740000	Professional Services - General	$13,771,468
7740100	Professional Services Court Reporter	$10,616
7770000	Legal Services - Research	$1,109
7805000	Freight & Handling	$1,677,311
7880000	Miscellaneous Services	$28,356,828
7880059	Transcription Services	$3,106
		$321,024,943

Aging and Long-Term Care, Board on

7480000	Housekeeping & Janitorial Services	$70
7485000	Maintenance & Repairs - IT Equipment	$411
7650000	IT Services Private Companies	$43,999
7740000	Professional Services - General	$553
7880000	Miscellaneous Services	$2,786
		$47,821

Agriculture, Trade and Consumer Protection, Department of

7480000	Housekeeping & Janitorial Services	$6,278
7485000	Maintenance & Repairs - IT Equipment	$225,850
7486000	Maintenance & Repairs - Software	$27,700
7650000	IT Services Private Companies	$2,397,025
7720000	Professional Services Medical	$1,340
7740000	Professional Services - General	$1,336,373
7805000	Freight & Handling	$51,374
7880000	Miscellaneous Services	$26,658
7880001	Laundry Services	$802
		$4,073,400

Child Abuse and Neglect Prevention Board

7740000	Professional Services - General	$31,347
7880000	Miscellaneous Services	$60
7880059	Transcription Services	$964
		$32,371

Children and Families, Department of

7480000	Housekeeping & Janitorial Services	$225
7485000	Maintenance & Repairs - IT Equipment	$78,457

7486000	Maintenance & Repairs - Software	$376,481
7650000	IT Services Private Companies	$25,370,986
7700000	Professional Services - Management Consultant	$2,776,506
7740000	Professional Services - General	$7,797,433
7805000	Freight & Handling	$4,732
7880000	Miscellaneous Services	$924,679
7880059	Transcription Services	$678
		$37,330,178

Circuit Courts

7740000	Professional Services - General	$14,372
7740100	Professional Services Court Reporter	$18,395
		$32,767

Corrections, Department of

7480000	Housekeeping & Janitorial Services	$486,943
7485000	Maintenance & Repairs - IT Equipment	$81,033
7485100	Maintenance & Repairs - IT Hardware	$5,305
7486000	Maintenance & Repairs - Software	$1,989,206
7650000	IT Services Private Companies	$11,535,018
7700000	Professional Services - Management Consultant	$500
7720000	Professional Services Medical	$7,280,318
7720100	Professional Services Medical Onsite Nurse	$7,964,553
7720101	Prof Services Med Onsite Physician	$1,112,680
7720104	Professional Services Dental	$311,311
7720106	Professional Services Hospital	$31,420,420
7730000	Professional Services Laboratory	$1,448,018
7740000	Professional Services - General	$8,919,827
7740060	Professional Design Services	$24,051
7740100	Professional Services Court Reporter	$469
7740115	Reproductions Audio/Video/Other	$11,750
7805000	Freight & Handling	$668,621
7880000	Miscellaneous Services	$6,287,232
7880001	Laundry Services	$10,720
7880059	Transcription Services	$10,824
		$79,568,799

Court of Appeals

7740000	Professional Services - General	$2,897
7805000	Freight & Handling	$5,672
7880000	Miscellaneous Services	$3,298
		$11,868

Educational Communications Board

7480000	Housekeeping & Janitorial Services	$3,250
7740000	Professional Services - General	$2,660,610
7805000	Freight & Handling	$2,238
7880000	Miscellaneous Services	$4
		$2,666,102

Elections Commission

7486000	Maintenance & Repairs - Software	$948
7650000	IT Services Private Companies	$915,779
7740000	Professional Services - General	$849,062
7805000	Freight & Handling	$3,186
7880000	Miscellaneous Services	$294
		$1,769,269

Employee Trust Funds, Department of

7485000	Maintenance & Repairs - IT Equipment	$606,786
7486000	Maintenance & Repairs - Software	$1,047,970
7650000	IT Services Private Companies	$8,264,861
7740000	Professional Services - General	$3,797,930
7805000	Freight & Handling	$13,835
7880000	Miscellaneous Services	$544
		$13,731,927

Employment Relations Commission

7486000	Maintenance & Repairs - Software	$2,264
7740000	Professional Services - General	$101,015
7880000	Miscellaneous Services	$3,822
7880059	Transcription Services	$4,383
		$111,483

Ethics Commission

7650000	IT Services Private Companies	$205,185
7805000	Freight & Handling	$551
		$205,736

Financial Institutions, Department of

7650000	IT Services Private Companies	$1,599,942
7740000	Professional Services - General	$166,218
7740100	Professional Services Court Reporter	$5,902
7805000	Freight & Handling	$754
7880000	Miscellaneous Services	$49,933
		$1,822,749

Governor, Office of the

7485000	Maintenance & Repairs - IT Equipment	$39,479
7700000	Professional Services - Management Consultant	$740
7740000	Professional Services - General	$11,827
7880000	Miscellaneous Services	$3,039
		$55,085

Health Services, Department of

7480000	Housekeeping & Janitorial Services	$243,749
7485000	Maintenance & Repairs - IT Equipment	$318,241
7486000	Maintenance & Repairs - Software	$7,409,626
7650000	IT Services Private Companies	$4,383,135
7700000	Professional Services - Management Consultant	$10,987,782
7720000	Professional Services Medical	$13,362,831

7720100	Professional Services Medical Onsite Nurse	$852,037
7720101	Prof Services Med Onsite Physician	$11,788
7720102	Prof Services Med Optical	$75,959
7720104	Professional Services Dental	$59,396
7720106	Professional Services Hospital	$492,061
7730000	Professional Services Laboratory	$1,573,118
7740000	Professional Services - General	$418,135,556
7740060	Professional Design Services	$43,182
7776000	Legal Services - Other	$15,000
7805000	Freight & Handling	$1,542,586
7880000	Miscellaneous Services	$30,552,445
7880059	Transcription Services	$32,827
		$490,091,319

Higher Educational Aids Board

7650000	IT Services Private Companies	$97,214
7880000	Miscellaneous Services	$176
		$97,390

Historical Society

7480000	Housekeeping & Janitorial Services	$15,815
7485000	Maintenance & Repairs - IT Equipment	$1,465
7650000	IT Services Private Companies	$33,820
7740000	Professional Services - General	$239,435
7740060	Professional Design Services	$35,108
7880000	Miscellaneous Services	$22,921
		$348,563

Insurance, Commissioner of

7740000	Professional Services - General	$1,132,629
7770000	Legal Services - Research	$5,595
7805000	Freight & Handling	$531
7880000	Miscellaneous Services	$42,745
		$1,181,499

Investment Board

7485000	Maintenance & Repairs - IT Equipment	$90,758
7650000	IT Services Private Companies	$87,921
7740000	Professional Services - General	$782,884
7805000	Freight & Handling	$4,646
7880000	Miscellaneous Services	$18,270
		$984,479

Judicial Commission

7740000	Professional Services - General	$2,525
		$2,525

Justice, Department of

7480000	Housekeeping & Janitorial Services	$27,736
7485000	Maintenance & Repairs - IT Equipment	$305,493
7485100	Maintenance & Repairs - IT Hardware	$91,045

7486000	Maintenance & Repairs - Software	$4,674,149
7650000	IT Services Private Companies	$5,522,173
7720000	Professional Services Medical	$22,407
7730000	Professional Services Laboratory	$144,688
7740000	Professional Services - General	$615,635
7740100	Professional Services Court Reporter	$5,522
7770000	Legal Services - Research	$2,851
7776000	Legal Services - Other	$28,295
7805000	Freight & Handling	$25,183
7880001	Laundry Services	$18,071
7880059	Transcription Services	$124,763
		$11,608,010

Kickapoo Reserve Management Board

7480000	Housekeeping & Janitorial Services	$11,753
7485000	Maintenance & Repairs - IT Equipment	$575
7740000	Professional Services - General	$12,560
7740115	Reproductions Audio/Video/Other	$1,800
7880000	Miscellaneous Services	$5,597
		$32,285

Labor and Industry Review Commission

7740000	Professional Services - General	$27
7880059	Transcription Services	$4,676
		$4,703

Legislative Technology Services Bureau

7485000	Maintenance & Repairs - IT Equipment	$35,935
7485100	Maintenance & Repairs - IT Hardware	$63,051
7486000	Maintenance & Repairs - Software	$988,974
7650000	IT Services Private Companies	$7,570
7740000	Professional Services - General	$18,017
7774000	Legal Services - Collections	$131
7805000	Freight & Handling	$478
7880000	Miscellaneous Services	$679
		$1,114,835

Lower Wisconsin State Riverway Board

7480000	Housekeeping & Janitorial Services	$160
		$160

Military Affairs, Department of

7480000	Housekeeping & Janitorial Services	$1,225,272
7486000	Maintenance & Repairs - Software	$5,502
7650000	IT Services Private Companies	$82,675
7720000	Professional Services Medical	$44,653
7740000	Professional Services - General	$3,817,239
7740060	Professional Design Services	$2,332
7776000	Legal Services - Other	$984
7805000	Freight & Handling	$12,261
7880000	Miscellaneous Services	$268,261
7880001	Laundry Services	$13,351
		$5,472,529

Natural Resources, Department of

7480000	Housekeeping & Janitorial Services	$1,239,387
7485000	Maintenance & Repairs - IT Equipment	$48,109
7485100	Maintenance & Repairs - IT Hardware	$750
7486000	Maintenance & Repairs - Software	$20,273
7650000	IT Services Private Companies	$8,400,233
7700000	Professional Services - Management Consultant	$732,461
7720000	Professional Services Medical	$36,293
7730000	Professional Services Laboratory	$21,901
7740000	Professional Services - General	$12,864,621
7740060	Professional Design Services	$23,479
7755000	Collection Agent Fees	$2,056
7805000	Freight & Handling	$214,846
7880000	Miscellaneous Services	$1,609,752
7880001	Laundry Services	$10,481
		$25,224,641

People with Developmental Disabilities, Board for

7485000	Maintenance & Repairs - IT Equipment	$27
7740000	Professional Services - General	$134,360
7740060	Professional Design Services	$1,225
7740115	Reproductions Audio/Video/Other	$1,200
		$136,812

Public Defender Board

7480000	Housekeeping & Janitorial Services	$27,147
7485100	Maintenance & Repairs - IT Hardware	$44,998
7650000	IT Services Private Companies	$257,475
7740000	Professional Services - General	$1,173,750
7805000	Freight & Handling	$23,156
7880000	Miscellaneous Services	$280,478
7880059	Transcription Services	$954,946
		$2,761,949

Public Instruction, Department of

7485000	Maintenance & Repairs - IT Equipment	$153,380
7486000	Maintenance & Repairs - Software	$664,501
7650000	IT Services Private Companies	$5,000,470
7720000	Professional Services Medical	$6,272
7740000	Professional Services - General	$20,195,599
7740060	Professional Design Services	$7,283
7775000	Legal Services - Consulting	$300
7805000	Freight & Handling	$15,941
7880000	Miscellaneous Services	$3,563,707
		$29,607,454

Public Lands, Board of Commissioners of

7480000	Housekeeping & Janitorial Services	$903
7740000	Professional Services - General	$121,869
7805000	Freight & Handling	$755

7880000	Miscellaneous Services	$1,546
		$125,073

Public Service Commission

7485000	Maintenance & Repairs - IT Equipment	$8,998
7486000	Maintenance & Repairs - Software	$177,282
7650000	IT Services Private Companies	$19,875
7740000	Professional Services - General	$1,191,368
7740060	Professional Design Services	$467
7805000	Freight & Handling	$224
7880000	Miscellaneous Services	$2,460
7880059	Transcription Services	$6,270
		$1,406,945

Revenue, Department of

7480000	Housekeeping & Janitorial Services	$4,700
7485000	Maintenance & Repairs - IT Equipment	$55,037
7485100	Maintenance & Repairs - IT Hardware	$126,908
7486000	Maintenance & Repairs - Software	$5,629,306
7650000	IT Services Private Companies	$26,513,110
7740000	Professional Services - General	$1,575,438
7805000	Freight & Handling	$29,144
7880000	Miscellaneous Services	$71,914
		$34,005,557

Safety and Professional Services, Department of

7486000	Maintenance & Repairs - Software	$510,173
7650000	IT Services Private Companies	$531,497
7740000	Professional Services - General	$31,812
7805000	Freight & Handling	$29,631
7880059	Transcription Services	$845
		$1,103,958

Secretary of State

7650000	IT Services Private Companies	$575
		$575

State Fair Park Board

7480000	Housekeeping & Janitorial Services	$36,585
7485000	Maintenance & Repairs - IT Equipment	$4,393
7486000	Maintenance & Repairs - Software	$4,914
7650000	IT Services Private Companies	$9,785
7740000	Professional Services - General	$549,460
7740060	Professional Design Services	$115
7805000	Freight & Handling	$3,271
7880000	Miscellaneous Services	$50,972
		$659,495

Supreme Court

7485000	Maintenance & Repairs - IT Equipment	$23,211
7485100	Maintenance & Repairs - IT Hardware	$169,326

7486000	Maintenance & Repairs - Software	$828,977
7650000	IT Services Private Companies	$2,085,763
7740000	Professional Services - General	$272,213
7740100	Professional Services Court Reporter	$11,831
7776000	Legal Services - Other	$5,985
7805000	Freight & Handling	$45,341
7880000	Miscellaneous Services	$22,005
7880059	Transcription Services	$8
		$3,464,661

Tourism, Department of

7485000	Maintenance & Repairs - IT Equipment	$823
7650000	IT Services Private Companies	$57,887
7740000	Professional Services - General	$55,121
7805000	Freight & Handling	$1,909
7880000	Miscellaneous Services	$90,781
		$206,521

Transportation, Department of

7480000	Housekeeping & Janitorial Services	$1,194,543
7485000	Maintenance & Repairs - IT Equipment	$7,000,619
7486000	Maintenance & Repairs - Software	$516,449
7650000	IT Services Private Companies	$14,921,698
7700000	Professional Services - Management Consultant	$1,640
7720000	Professional Services Medical	$95,033
7740000	Professional Services - General	$20,183,142
7740060	Professional Design Services	$307
7805000	Freight & Handling	$21,316
7880000	Miscellaneous Services	$798,004
7880001	Laundry Services	$10,954
		$44,743,704

Veterans Affairs, Department of

7480000	Housekeeping & Janitorial Services	$124,584
7485000	Maintenance & Repairs - IT Equipment	$20,534
7485100	Maintenance & Repairs - IT Hardware	$8,360
7486000	Maintenance & Repairs - Software	$733,030
7650000	IT Services Private Companies	$89
7700000	Professional Services - Management Consultant	$1,342,220
7720000	Professional Services Medical	$1,513,897
7720100	Professional Services Medical Onsite Nurse	$3,283,169
7720101	Prof Services Med Onsite Physician	$642
7720102	Prof Services Med Optical	$1,426
7720104	Professional Services Dental	$7,149
7730000	Professional Services Laboratory	$12,799
7740000	Professional Services - General	$8,887,588
7740060	Professional Design Services	$15,731
7805000	Freight & Handling	$190
7880000	Miscellaneous Services	$504,187
7880001	Laundry Services	$83,755
		$16,539,351

Wisconsin Technical College System Board

7650000	IT Services Private Companies	$142,057
7740000	Professional Services - General	$276,510
7880000	Miscellaneous Services	$8,476
		$427,043

Workforce Development, Department of

7480000	Housekeeping & Janitorial Services	$29,046
7485000	Maintenance & Repairs - IT Equipment	$6,589
7486000	Maintenance & Repairs - Software	$1,295,130
7650000	IT Services Private Companies	$57,080,794
7720000	Professional Services Medical	$61
7740000	Professional Services - General	$11,358,115
7770000	Legal Services - Research	$7,383
7805000	Freight & Handling	$18,792
7880000	Miscellaneous Services	$840,336
		$70,636,246

Summary of Fiscal Year 2021 Cost-Benefit Analyses and Recommendations

Background

§16.705(2)(a), Wis. Stats., requires agencies, including University of Wisconsin System, to conduct a uniform cost-benefit analysis of each proposed contractual service procurement involving an estimated expenditure of more than $50,000 in accordance with standards prescribed by rule. To that end, DOA published administrative rules— Wis. Adm. Code Chapter Adm. 10.035, 10.037, 10.038—that specify the manner and form of cost-benefit analyses (CBA) that must be conducted by agencies prior to entering into service contracts greater than $50,000.

In addition to requiring the completion of CBAs, statutes require DOA to report certain information as part of its annual contractual services report to the Legislature. Specifically:

- §16.705 (8) (a), Wis. Stats., requires that DOA submit a "summary of the cost–benefit analyses completed by agencies in compliance with rules promulgated by the department."
- §16.705 (8) (b), Wis. Stats., requires that DOA provide "recommendations for elimination of unneeded contractual service procurements and for consolidation or resolicitation of existing contractual service procurements."

Act 89 CBAs are used by agencies to compare the estimated costs of contracting for services with the estimated costs of using state employees to perform a specific task. Agencies complete CBAs prior to contracting for services. In some cases, agencies have used CBA results to determine it is not appropriate to contract out. ***As such, the reader is cautioned that the production of a CBA does not mean a contract was eventually issued for the contemplated service.***

Summary and Analysis of FY21 Cost-Benefit Analyses

Agencies completed 361 CBAs and 487 continued appropriateness analyses (CA) during FY21. The Department of Transportation (96), Department of Employee Trust Funds (72), and the Department of Children and Families (47) produced the highest volumes of CBAs. A complete listing of FY21 CBAs including agency, estimated total state cost, and estimated total contractor cost appears on page 16. A listing of CAs by agency appears on page 28. Readers should contact the agency responsible for the CBA or CA for more information.

By statute, CBAs include narrative descriptions of quality, technical expertise, and timeliness considerations. CBAs also provide total estimated costs of service delivery through state employees and contractors. Estimated state employee costs include estimated wage and salary, fringe benefits, administrative overhead, and other operating costs. Estimated contracting costs include estimated contract price, contract development and monitoring and one-time conversion costs. Statutes do not require agencies to complete a CBA for the following contractual services:

- Services that federal or state law requires to be performed by contract.
- Services that must be provided per a contract, license, or warranty, by the original equipment manufacturer or publisher.
- Services that cannot be performed by state employees because the state lacks the required infrastructure.
- Web-based software application services that are delivered and managed remotely.

The following table provides dollar ranges of the listed amounts of state employee and contracting costs for all FY21 CBAs:

FY21 Cost-Benefit Analyses, by dollar range

	Estimated State Employee Costs	Estimated Contractor Costs
$0 or n/a	2	0
$1 - $24,999	0	0
$25,000 - $49,999	1	1
$50,000 - $74,999	6	9
$75,000 - $99,999	2	3
$100,000 - $199,999	11	17
$200,000 - $299,999	34	40
$300,000 - $399,999	68	52
$400,000 - $499,999	91	67
$500,000 - $599,999	11	26
$600,000 - $699,999	46	24
$700,000 - $799,999	39	27
$800,000 - $899,999	3	37
$900,000 - $999,999	4	20
$1,000,000 - $1,999,999	17	21
$2,000,000 - $2,999,999	6	4
$3,000,000 +	<u>20</u>	<u>13</u>
Total	361	361

Common services sought among agencies included information technology initiatives, health, environmental and social services. In most cases, however, services related to the particular mission of an agency or campus.

Recommendations

1. **Information Technology Services Provider Contract.** Agencies should continue to examine the availability of state employees before contracting for information technology services providers. The State Bureau of Procurement will continue to examine the appropriateness and breadth of services available on information technology services provider contracts.

2. **Inter-Agency Solicitations**. FY21 CBA data indicates that agencies tend to contract for services that advance their individual missions. However, agencies are encouraged to examine the data to determine whether other agencies are contracting for similar services. Significant cost savings may be available by combining volume. The State Bureau of Procurement is available to advise on or, in some cases, lead solicitations that cross multiple agencies.

3. **Intra-Agency Solicitations**. Large agencies should determine whether similar service solicitations will be issued by different programs within the agency. In those cases, effort should be undertaken to issue a single solicitation to combine volume and generate optimum cost savings.

Fiscal Year 2021 Cost-Benefit Analyses

Date	Agency	Nature	State	Contractor
07/01/20	DOA	STAR Project, Dev Section, DEV 01	$287,881.00	$265,899.00
07/01/20	DOA	STAR Project	$287,881.00	$790,059.00
07/01/20	DOA	STAR Project, HCM Section, HCM 01	$414,594.00	$846,219.00
07/01/20	DOA	STAR Project	$287,881.00	$846,219.00
07/01/20	DOA	STAR Project, Dev Section, DEV 03	$287,881.00	$846,219.00
07/01/20	DOA	STAR Project, FIN Section, FIN 01	$414,594.00	$877,419.00
07/01/20	DOA	STAR Project	$414,594.00	$905,499.00
07/01/20	DOA	STAR Project, PRO Section, PRO 01	$414,594.00	$905,499.00
07/01/20	DOA	STAR Project	$414,594.00	$908,619.00
07/01/20	DOA	STAR Project, Dev Section, DEV 04	$287,881.00	$908,619.00
07/01/20	DOA	STAR Project	$414,594.00	$922,659.00
07/01/20	DOA	STAR Project	$414,594.00	$922,659.00
07/01/20	DOA	STAR Project, Dev Section, Dev 05	$287,881.00	$922,659.00
07/01/20	DOA	STAR Project, FIN Section, FIN 03	$414,594.00	$922,659.00
07/01/20	DOA	STAR Project	$340,662.00	$971,019.00
07/01/20	DOA	STAR Project, ADM Section, ADM 01	$340,662.00	$971,019.00
07/01/20	DOA	STAR Project, ADM Section, ADM 02	$340,662.00	$971,019.00
07/01/20	DOC	CRM Architect III - POS-55	$96,333.00	$162,400.00
07/01/20	DOC	Surveillance and Access Control Technician	$360,746.00	$405,700.00
07/01/20	DOC	Low-Code Developer (JAVA Developer II) - POS-44	$376,737.00	$452,020.00
07/01/20	DOT	Systems Analyst	$378,002.00	$441,990.00
07/01/20	DPI	Enterprise Architect II	$411,515.00	$583,689.00
07/06/20	ETF	BI Technical Lead III	$407,757.00	$667,760.00
07/09/20	DCF	FSE-4 New Positions for BRITS Phase-1 and DMS Development Team	$1,830,071.00	$1,164,240.00
07/10/20	DHS	Medicaid Enterprise System (MES)/Medicaid Management Information System (MMIS)	$500,348.00	$530,400.00
07/15/20	DNR	Phragmites Ground Spraying Bid 2020	$306,679.00	$168,105.00
07/15/20	DOT	Statewide Transportation Alliance for New Solutions Program (TrANS)	$613,271.00	$290,374.00
07/17/20	DHS	CRM Integration Specialist	$433,212.00	$842,400.00
07/22/20	DWD	Systems Analyst II	$387,125.00	$364,237.00

Date	Agency	Description		
07/22/20	DWD	Systems Analyst III	$387,125.00	$356,299.00
07/22/20	DWD	Applications Architect III	$356,666.00	$388,123.00
07/22/20	DWD	Applications Architect III	$356,666.00	$417,067.00
07/22/20	DWD	Business Analyst-Consultant III	$347,294.00	$310,146.00
07/29/20	DHS	Wisconsin Cancer Registry Consolidation, Editing & Abstract Services	$985,853.00	$921,412.00
08/01/20	DCF	Child Support/DMS-PM II	$601,932.00	$525,207.00
08/03/20	DCF	Quality Care Congregate Care System Consultant	$409,927.00	$249,116.00
8/6/2020	DOA	STAR Business Intelligence Reporting and Dashboards	$141,384.00	$259,296.00
08/13/20	DCF	BRITS Phase-1 & 2 Project Management	$330,750.00	$361,620.00
08/13/20	DCF	BRITS phase 1- & Phase 2 Project Management	$397,150.00	$361,620.00
08/14/20	DOR	Lottery Product Development Information Advertising Services RFP	$18,712,182	$16,620,565
08/18/20	DHS	WISITS Programmer - Analyst I	$381,320.00	$262,080.00
08/19/20	DHS	Business Intelligence Lead I	$398,003.00	$530,400.00
08/19/20	DOT	Rural Transportation Assistance Program Consultant	$1,133,902.00	$606,974.00
08/21/20	DHS	Temporary Certified Nursing Assistants	$3,345,649.00	$266,848.00
08/21/20	DHS	Certified Microsoft .NET Web Developer III	$432,680.00	$580,320.00
08/25/20	DHS	CRM Integration Architect III	$453,552.00	$842,400.00
08/26/20	DNR	DNR eGrants System Development - Phase 3	$295,998.00	$348,210.00
08/26/20	DWD	Systems Analyst III	$295,748.00	$267,523.00
08/28/20	DOT	Next Generation Video Management System	$441,651.00	$637,217.00
09/02/20	DHS	Senior Computer Security Incident Response Team Analyst	$580,320.00	$436,800.00
09/09/20	DMA	WI Challenge Academy Cafeteria Food Services	$3,804,692.00	$1,467,641.00
09/10/20	DCF	YoungStar Quality Rating and Improvement System	$9,548,712.00	$9,240,000.00
09/10/20	ETF	Project Manager II	$415,694.00	$463,280.00
09/11/20	DNR	WI Land + Water Standard Oversight Council Coordination	$185,608.00	$125,000.00
09/14/20	DOC	Desktop Support III - POS-27	$278,899.00	$249,735.00
09/15/20	DWD	Programmer Analyst III	$379,398.00	$406,758.00
09/15/20	DWD	Technician II	$333,139.00	$270,863.00
09/17/20	DWD	Systems Analyst III	$425,394.00	$400,878.00
09/17/20	ETF	Security Analyst III	$415,694.00	$450,800.00
09/18/20	DOT	DBSI - Tableau Visualization Projects - Data Warehouse Analyst II	$425,688.00	$429,760.00
09/22/20	DOC	Employment Training Program	$1,167,941.00	$1,003,600.00
09/24/20	DOC	Desktop Support III - POS - 24	$304,026.00	$260,950.00

Date	Agency	Description	Amount 1	Amount 2
10/01/20	ETF	Competency Based Performance Management Services	$3,145,573.00	$986,710.00
10/02/20	UW Madison	Glazier Services	$3,425,718.00	$5,724,550.00
10/07/20	DWD	Business Analyst-Consultant III	$425,394.00	$406,422.00
10/12/20	DOJ	Java Developer III	$354,724.00	$541,800.00
10/16/20	DWD	Security Analyst II	$333,139.00	$358,793.00
10/16/20	DWD	Security Analyst II	$333,139.00	$358,793.00
10/29/20	DWD	UI Help Desk Technician I	$186,698.00	$108,186.00
11/01/20	ETF	Application Architect III	$423,824.00	$513,200.00
11/05/20	DVA	Rehabilitation Therapy Services	$8,932,141.00	$5,897,003.00
11/06/20	ETF	Project Manager I	$415,742.00	$444,560.00
11/06/20	ETF	Security Analyst III	$424,201.00	$495,209.00
11/11/20	DCF	Project Manager 2	$603,203.00	$525,207.00
11/11/20	DHS	SharePoint Systems Architect I	$384,419.00	$418,080.00
11/12/20	DNR	Bureau of Technology Services	$0.00	$89,240.00
11/17/20	DCF	PDG Accountant - Senior	$324,467.00	$357,283.00
11/18/20	DWD	Software Engineer 3	$379,310.00	$418,518.00
11/18/20	DWD	Software Engineer 3	$379,310.00	$418,518.00
11/25/20	DNR	File Digitization	$840,135.00	$207,599.00
11/27/20	DNR	WA-FY21 WINS SW HW Inspections	$268,166.00	$234,804.00
12/01/20	DCF	BI Solutions Architects	$1,206,406.00	$1,176,000.00
12/01/20	DOJ	Systems Administrator II	$354,724.00	$448,200.00
12/01/20	DWD	COVID19 Help Desk 1	$61,752.00	$30,152.00
12/01/20	ETF	Security Analyst III	$415,694.00	$450,800.00
12/7/2020	DOA	STAR / SCO Bank Reconciliation Improvements	$131,881.00	$257,544.00
12/08/20	DVA	Reusable Underpads and Laundry Service	$569,316.00	$378,000.00
12/08/20	DVA	Geriatric Nursing Services for WI Veterans Home at King and Union Grove	$1,433,366.00	$1,631,760.00
12/09/20	DHS	Infomatics Architecture Section (IAS) - Programmer Analyst 3 (HITECH)	$874,270.00	$848,640.00
12/10/20	DCF	Centralized Telehealth/Telephone Nursing	$1,554,271.00	$375,000.00
12/10/20	DOJ	BI Data Modeler II/System Engineer	$354,724.00	$541,800.00
12/10/20	DOJ	Project Manager III	$354,724.00	$541,800.00
12/10/20	ETF	Project Manager I	$415,742.00	$332,240.00
12/16/20	UW Madison	Carpenter Services	$3,383,574.00	$5,412,550.00
12/16/20	UW Madison	Sheet Metal worker Services	$3,497,771.00	$5,558,046.00

12/17/20	ETF	Technical Writer II	$374,901.00	$269,840.00
12/20/20	DNR	WA-FY21 Continues E-Cycle Form Migration	$74,669.00	$66,400.00
12/21/20	DCF	Systems Change Review	$513,081.00	$75,000.00
12/21/20	DPI	Programmer Analyst	$307,928.00	$330,587.00
12/21/20	SWIB	Business Analyst/Consultant IV	$151,869.00	$146,984.00
12/21/20	UW Madison	Sr Internal Business Systems Analyst	$162,668.00	$157,953.00
12/28/20	DNR	Snapshot Wisconsin	$63,985.00	$71,412.00
12/29/20	DOC	Application Architect II - POS-36	$115,420.00	$136,400.00
01/07/21	DOC	Software Engineer III - POS-96	$205,442.00	$212,560.00
01/08/21	DFI	Certified Microsoft .Net Web Developer III	$302,485.00	$334,320.00
01/08/21	DVA	Non-Emergency Medical Transport Services	$2,293,008.00	$705,000.00
01/11/21	DWD	Data Warehouse Developer III	$379,310.00	$412,638.00
01/11/21	DWD	Microsoft.Net Developer III	$379,310.00	$430,234.00
01/21/21	DCF	DMS BITS (Technical Architect 3 - KID015)	$598,178.00	$635,040.00
01/21/21	DOC	Application Architect I - POS-4	$355,623.00	$260,240.00
01/25/21	DFI	Quality Assurance Analyst III	$254,468.00	$230,800.00
01/28/21	DNR	Fisheries Management Database Migration - USGS to DNR	$45,857.00	$61,800.00
02/01/21	DFI	Senior Web Designer	$263,856.00	$257,904.00
02/01/21	DOT	Java Developer	$300,474.00	$328,190.00
02/01/21	DOT	Business Analyst IV	$628,465.00	$688,650.00
02/01/21	DPI	Sr Internal Business Systems Analyst	$347,557.00	$434,779.00
02/03/21	DCF	PDG Data Warehouse Developer	$1,075,683.00	$917,280.00
02/06/21	DOC	Java Developer III - POS-82	$301,230.00	$342,280.00
02/10/21	DOT	Security Analyst I	$648,658.00	$460,600.00
02/10/21	DOT	Security Analyst III	$648,658.00	$663,800.00
02/10/21	DOT	Security Analyst III	$648,658.00	$663,800.00
02/11/21	DCF	Management of Statewide Domestic Violence Prevention/Program	$5,042,960.00	$5,000,000.00
02/11/21	DCF	Data Management Data Warehouse Developer 1	$537,842.00	$299,880.00
02/11/21	DCF	Placement Unit Referral Services	$9,351,193.00	$7,461,427.00
02/12/21	DHS	MS Windows 2010 V1909 and Operations Support of DHS	$381,143.00	$249,600.00
02/12/21	DOJ	Systems Administrator I	$226,451.00	$203,120.00
02/12/21	DOJ	System Architect	$226,451.00	$286,320.00
02/12/21	DOJ	Certified Microsoft.NET Web Developer III	$226,451.00	$302,960.00

Date	Agency	Description		
02/12/21	DOJ	Certified Microsoft.Net Web Developer III	$226,451.00	$302,960.00
02/12/21	DOJ	Certified Project Manager III	$226,451.00	$361,200.00
02/12/21	DOJ	Application Architect II (x3)	$679,355.00	$1,059,360.00
02/12/21	DOJ	Data Warehouse Developer III (x3)	$679,355.00	$1,121,760.00
02/12/21	DOJ	Application Architect III (x5)	$1,132,258.00	$1,838,000.00
02/14/21	DHS	Project Manager III	$2,277,716.00	$3,151,200.00
02/15/21	DCF	Licensing Liaisons	$3,255,114.00	$1,815,949.00
02/16/21	DCF	DMCPS Answering Services	$5,690,262.00	$250,000.00
02/16/21	ETF	Data Warehouse Developer III	$462,896.00	$550,640.00
02/17/21	DNR	WisFIRS Quality Assurance Analyst	$305,179.00	$297,600.00
02/18/21	DCF	DMS BITS KIDS (Application Architect 3 - (KIDS026)	$598,178.00	$63,500.00
02/19/21	DCF	DCF DMS BITS CW	$539,317.00	$352,800.00
02/22/21	DCF	DCF DECE Project Manager	$494,470.00	$429,240.00
02/23/21	DOT	Pilot Weather Briefing System	$3,393,179.00	$461,560.00
02/23/21	ETF	Certified Project Manager III	$462,896.00	$638,000.00
02/24/21	DOJ	Certified Microsoft.NET Web Developer III	$226,451.00	$302,960.00
02/25/21	DCF	Application Security Program	$628,322.00	$470,400.00
03/02/21	DOT	State Patrol Academy Food Service	$2,866,142.00	$1,771,976.00
03/02/21	UW Madison	PeopleSoft Database Analyst III - DBA PS Admin Combo	$52,054.00	$76,639.00
03/04/21	DWD	DWD/DO/BITS/Microsoft .NET Developer III	$379,310.00	$389,074.00
03/04/21	DWD	DWD/DO/BITS/Microsoft .NET Developer III	$379,310.00	$389,074.00
03/04/21	DWD	DWD/DO/BITS/Technician III	$339,009.00	$259,401.00
03/04/21	DWD	DWD/DO/BITS/Data Warehouse Developer III	$379,310.00	$465,698.00
03/05/21	DOC	Security Analyst III POS-98	$303,445.00	$373,200.00
03/05/21	DOJ	Application Architect III	$226,451.00	$392,800.00
03/05/21	DOJ	Application Architect III	$226,451.00	$392,800.00
03/05/21	ETF	Data Warehouse Developer III	$462,896.00	$550,640.00
03/10/21	DOT	COBOL Mainframe Programmer IV	$628,466.00	$850,650.00
03/10/21	DOT	COBOL Mainframe Programmer V	$628,466.00	$850,650.00
03/10/21	DOT	Project Manager III	$628,466.00	$858,650.00
03/11/21	DOC	Surveillance and Access Control Technician II - POS-42	$270,513.00	$271,484.00
03/12/21	DOT	Java Developer III	$628,466.00	$758,650.00
03/15/21	DFI	Project Manager I	$247,358.00	$253,992.00

03/20/21	DOT	Database Architect IV	$737,188.00	$841,650.00
03/20/21	DOT	Database Architect IV	$737,188.00	$841,650.00
03/20/21	DOT	Technical Architect III	$737,188.00	$861,250.00
03/20/21	DOT	Geospatial Business Analyst Senior II	$737,188.00	$890,650.00
03/21/21	DOT	Programmer Analyst IV	$434,530.00	$688,650.00
03/21/21	DOT	Java Developer III	$628,466.00	$758,650.00
03/21/21	DOT	Java Developer IV	$628,466.00	$788,650.00
03/21/21	DOT	Java Developer IV	$628,466.00	$788,650.00
03/21/21	DOT	Java Developer IV	$628,466.00	$788,650.00
03/21/21	DOT	Database Architect IV	$774,085.00	$858,650.00
03/21/21	DOT	Database Architect IV	$774,085.00	$858,650.00
03/22/21	DOT	Transportation Utility Management System	$628,466.00	$708,650.00
03/22/21	DWD	DWD/DET/IT Coordination/Business Analyst-Consultant III	$457,006.00	$343,025.00
03/23/21	DOT	Geospatial Solutions Developer Sr	$628,466.00	$858,650.00
03/23/21	DOT	GIS Developer	$628,466.00	$858,650.00
03/23/21	DOT	GIS Developer	$628,466.00	$858,650.00
03/23/21	DOT	GIS Developer	$628,466.00	$858,650.00
03/24/21	DOT	OnBase Administrator/Developer III	$736,449.00	$724,050.00
03/24/21	DOT	OnBase Administrator/Developer III	$736,449.00	$724,050.00
03/24/21	DOT	OnBase Administrator/Developer III	$736,449.00	$724,050.00
03/24/21	DOT	OnBase Administrator/Developer III	$736,449.00	$738,650.00
03/25/21	DHS	IS Business Automation Consult/Adm	$441,941.00	$529,600.00
3/25/2021	DOA	PeopleSoft BI Data Warehouse Specialist	$452,667.00	$756,292.00
03/30/21	DCF	BCS Support (BCS005) Contracts-MOU's-DSA's-Security-3rd Party-Tables	$513,617.00	$399,840.00
03/31/21	DOT	Java Developer IV	$628,466.00	$788,650.00
03/31/21	DOT	Java Developer IV	$628,466.00	$788,650.00
03/31/21	DOT	Java Developer IV	$628,466.00	$788,650.00
03/31/21	DOT	Java Developer IV	$628,466.00	$788,650.00
03/31/21	DOT	DBSI - Tableau Visualization Projects - Data Warehouse Analyst III	$740,434.00	$823,200.00
03/31/21	DOT	DTIM - BI Projects - Data Warehouse Analyst III	$740,434.00	$823,200.00
03/31/21	DOT	SC - Data Warehouse/BI Projects - DW Analyst 3	$740,434.00	$823,200.00
03/31/21	DOT	SC - Data Warehouse/BI Projects - DW Analyst 3	$740,434.00	$823,200.00
03/31/21	DOT	SC - Data warehouse/BI Projects - BI Technical Lead 2	$740,434.00	$833,000.00

03/31/21	DOT	STAR - Data Warehouse / BI Projects - BI Technical Lead II	$740,434.00	$833,000.00
03/31/21	DOT	SC - Data Warehouse/BI Projects - BI Tech Lead 2	$740,434.00	$833,300.00
03/31/21	DOT	DMV - BI Projects - Data Warehouse Analyst III	$740,434.00	$840,000.00
03/31/21	DOT	DTSD - BI Projects - Data Warehouse Analyst III	$740,434.00	$840,000.00
03/31/21	DOT	DTSD - BI Projects - Data Warehouse Analyst III	$740,434.00	$840,000.00
03/31/21	DOT	Project Manager III	$628,466.00	$858,650.00
03/31/21	DOT	Project Manager III	$628,466.00	$858,650.00
03/31/21	DOT	SC - Data Warehouse/BI Projects - BI Architect 3	$740,434.00	$980,000.00
03/31/21	DOT	SC - Data Warehouse/BI Projects - BI Architect 3	$740,434.00	$980,000.00
03/31/21	DOT	SC - Data Warehouse/BI Projects - DW Developer 3	$740,434.00	$980,000.00
03/31/21	DOT	SC - Data Warehouse/BI Projects - DW Developer 3	$740,434.00	$980,000.00
03/31/21	DOT	STAR - Data Warehouse / BI Projects - DW Developer III	$740,434.00	$980,000.00
03/31/21	DOT	STAR - Data Warehouse / BI Projects - DW Developer III	$740,434.00	$980,000.00
03/31/21	DWD	.Net Web Developer III	$433,104.00	$418,137.00
03/31/21	DWD	.Net Web Developer III	$433,104.00	$406,377.00
03/31/21	DWD	.Net Web Developer III	$433,104.00	$415,197.00
03/31/21	DWD	Data Warehouse Developer III	$386,144.00	$424,538.00
04/01/21	DCF	Programmer-Analyst III	$377,576.00	$274,400.00
04/01/21	DCF	Child Care Worker Eligibility and Authorization System Director	$374,297.00	$188,160.00
04/01/21	DWD	Technician III	$339,009.00	$260,871.00
04/01/21	DWD	DWD/DO/BITS/Technician III	$339,009.00	$247,641.00
04/01/21	DWD	DWD/Do/BITS/ Desktop Support II	$339,009.00	$174,494.00
04/05/21	DCF	DCF Business Intelligence VMS Transition	$15,604,625	$13,365,240
04/05/21	DOT	DMV Systems Administrator	$610,949.00	$590,000.00
04/05/21	DOT	DMV Business Analyst / Consultant IV	$610,949.00	$665,000.00
04/05/21	DOT	DMV Business Analyst / Consultant IV	$610,949.00	$680,000.00
04/05/21	DOT	System Administrator III for Web Infrastructure/Cloud Services	$648,658.00	$686,000.00
04/05/21	DOT	Systems Administrator III for Web Infrastructure/Cloud Services	$648,658.00	$686,000.00
04/05/21	DOT	Systems Administrator III for web Infrastructure/Cloud Services	$648,658.00	$686,000.00
04/05/21	DWD	Network Analyst II	$407,171.00	$274,259.00
04/05/21	DWD	DWD/DET/IT Coordination/Senior Web Designer	$466,304.00	$343,025.00
04/06/21	DCF	Program Analyst III	$377,576.00	$223,440.00
04/06/21	DOT	Maintenance Program Management	$648,660.00	$592,800.00

Date	Agency	Description	Amount 1	Amount 2
04/06/21	DOT	Maintenance Program Management	$648,660.00	$655,200.00
04/06/21	DOT	Systems Administrator III - ITSM Technical Lead	$648,658.00	$686,000.00
04/06/21	DOT	Maintenance Program Management	$737,188.00	$728,000.00
04/06/21	DOT	County Highway Expenditure Microcomputer System (CHEMS)	$737,188.00	$769,600.00
04/06/21	DOT	Highway Structures Information System (HSIS) and Asset Management	$669,821.00	$1,160,000.00
04/07/21	DOT	Project Manager III	$628,466.00	$858,650.00
04/07/21	UW Madison	Masonry Worker Services	$6,480,318.00	$4,160,910.00
04/08/21	DOT	Java Developer III	$628,466.00	$758,650.00
04/08/21	DWD	DWD/DO/BITS/Help Desk II	$339,009.00	$168,261.00
04/08/21	DWD	DWD/DO/BITS/Help Desk III	$386,144.00	$185,901.00
04/09/21	DNR	Floodplain Mapping Program	$546,630.00	$474,500.00
04/12/21	DOT	Highway Real Estate/Access Systems Analyst	$553,892.00	$418,650.00
04/13/21	DCF	Certified Project Manager 3	$988,940.00	$1,058,400.00
04/14/21	DOT	Technical Writer II	$459,683.00	$358,650.00
04/14/21	DOT	Database Architect IV	$740,990.00	$758,650.00
04/14/21	DOT	Java Developer IV	$740,990.00	$788,650.00
04/14/21	DOT	Geospatial Solutions Developer Sr	$740,990.00	$858,650.00
04/15/21	DCF	DCF DMS BITS CW	$418,882.00	$254,800.00
04/15/21	DCF	Bureau if Information technology Services, Technology Services Section	$2,677,814.00	$1,571,920.00
04/15/21	DWD	DWD/DO/BITS/Systems Engineer I	$433,104.00	$306,618.00
04/15/21	DWD	DWD/DO/BITS/Helps Desk II	$339,009.00	$168,261.00
04/16/21	DCF	DCF FSE	$16,043,148	$13,365,240
04/19/21	DWD	COBOL Mainframe Programmer IV	$386,144.00	$400,933.00
04/19/21	DWD	.Net Developer III	$433,104.00	$445,033.00
04/22/21	DNR	Non-Metallic Mining Information System Design and Development	$285,015.00	$310,640.00
04/26/21	DWD	DWD/DO/BITS/Project Manager II	$79,302.00	$72,037.00
04/26/21	DWD	DWD/DO/BITS/Microsoft .Net Developer III	$70,336.00	$67,137.00
04/27/21	DCF	DMS BITS KIDS (IT Support for the Bureau of Child Support)	$5,268,808.00	$4,351,200.00
04/27/21	DCF	DMS BITS KIDS (IT Support for the Bureau of Child Support)	$2,673,514.00	$2,281,440.00
04/27/21	DFI	Certified .Net Web Developer	$271,091.00	$303,552.00
04/30/21	DCF	Business Analyst - Consultant 4	$418,882.00	$246,960.00
04/30/21	DCF	LIFT Project Renewals	$1,675,526.00	$1,233,232.00
05/04/21	DCF	Child Welfare Transformation Initiative/Family First Project Management	$281,062.00	$313,600.00

05/04/21	DCF	Child Welfare Transformation Initiative and Family First Project	$281,062.00	$313,600.00
05/05/21	DWD	DWD/ASD/BIT/DET-DVR/Application Architect III	$68,600.00	$68,600.00
05/06/21	DWD	DWD/UI/BMIS/Help Desk II	$113,003.00	$57,246.00
05/06/21	DWD	DWD/UI/BMIS/Help Desk II	$113,003.00	$56,266.00
05/07/21	DCF	Bureau of Research and Analytics PM Services (BAR001)	$323,418.00	$395,920.00
05/10/21	DNR	System Services Section	$1,149,198.00	$1,089,000.00
05/10/21	UW Madison	Flu Shot Clinic for UW Madison Students	$942,150.00	$375,000.00
05/11/21	DOT	DMV Systems Analyst IV	$1,221,899.00	$1,400,000.00
05/11/21	DOT	DMV Systems Analyst IV	$1,221,899.00	$1,400,000.00
05/11/21	DOT	DMV Programmer Analyst IV	$1,832,848.00	$2,040,000.00
05/11/21	DOT	DMV Programmer Analyst IV	$1,832,848.00	$2,040,000.00
05/11/21	DOT	DMV Programmer Analyst IV	$1,832,848.00	$2,040,000.00
05/12/21	DCF	Key Performance Indicators/CI Tableau (Data Warehouse Developer)	$358,496.00	$392,000.00
05/12/21	DCF	Key Performance Indicators/CI Tableau (Data Warehouse Developer)	$358,496.00	$392,000.00
05/12/21	DCF	Business Analyst Services (BCS002, BCS003, BCS004) - BCS Support	$970,253.00	$799,680.00
05/14/21	DOT	DMV Business Analyst / Consultant III	$648,658.00	$520,000.00
05/14/21	DOT	BITS ITSC Java Developer IV	$737,190.00	$705,600.00
05/14/21	DOT	BITS ITSC System Architect III	$737,190.00	$725,200.00
05/14/21	DOT	BITS ITSC Certified Microsoft .Net Web Developer IV	$737,190.00	$803,600.00
05/17/21	DOT	IT Operations Help Desk - III - 02350131	$470,943.00	$343,000.00
05/17/21	DOT	IT Operations Help Desk III - 02350106	$470,943.00	$343,000.00
05/17/21	DOT	IT Operations Telecommunications Technician III - 02350105	$648,658.00	$441,000.00
05/17/21	DOT	IS Operations Desktop Support IV - 02350109	$737,190.00	$460,600.00
05/17/21	DOT	IS Operations Telecommunications Analyst III - 02350101	$737,190.00	$480,200.00
05/17/21	DOT	IT Operations - System Admin II - 02350112	$737,190.00	$480,200.00
05/18/21	DOJ	Wisconsin Missing and Murdered Indigenous Women Task Force	$296,693.00	$167,800.00
05/18/21	DOT	IT Operations Section - Desktop Support III	$648,658.00	$399,529.00
05/18/21	DOT	IT Operations Section - Systems Administrator III	$648,658.00	$693,530.00
05/18/21	DOT	IT Operations Section - Network Engineer	$648,658.00	$742,529.00
05/18/21	DOT	IT Operations Section - SharePoint Systems Administrator IV	$737,190.00	$742,530.00
05/18/21	ETF	Testing Technician II	$291,401.00	$294,800.00
05/18/21	ETF	Project Manager I	$415,742.00	$301,040.00
05/18/21	ETF	Java Developer III	$409,183.00	$427,760.00

Date	Agency	Position		
05/18/21	ETF	Java Developer III	$409,183.00	$433,760.00
05/18/21	ETF	SharePoint Administrator III	$426,815.00	$441,364.00
05/18/21	ETF	Java Developer III	$425,307.00	$450,800.00
05/18/21	ETF	Security Analyst IV	$415,694.00	$488,240.00
05/18/21	ETF	Application Architect II	$423,824.00	$500,720.00
05/18/21	ETF	Business Intel Technical Lead III	$462,896.00	$605,240.00
05/18/21	ETF	Business Intel Technical Lead IV	$407,757.00	$667,760.00
05/20/21	ETF	Help Desk IV	$366,388.00	$238,640.00
05/20/21	ETF	Network Engineer II	$423,824.00	$413,360.00
05/20/21	ETF	SharePoint Administrator II	$426,815.00	$428,884.00
05/20/21	ETF	Java Developer III	$426,651.00	$435,057.00
05/20/21	ETF	Java Developer III	$409,183.00	$439,760.00
05/20/21	ETF	Systems Architect II	$472,078.00	$469,520.00
05/20/21	ETF	Application Architect II	$423,824.00	$500,720.00
05/20/21	ETF	Data Warehouse Developer III	$462,896.00	$550,640.00
05/20/21	ETF	Certified Project Manager IV/Sr	$462,896.00	$600,560.00
05/20/21	ETF	Systems Architect IV	$847,648.00	$1,555,280.00
05/21/21	DCF	DCF Certified Project Manager III	$416,676.00	$529,200.00
05/21/21	ETF	COBOL Mainframe Programmer IV	$144,019.00	$153,560.00
05/21/21	ETF	Business Analyst/Consultant III	$189,872.00	$185,600.00
05/21/21	ETF	Help Desk IV	$426,815.00	$269,764.00
05/21/21	ETF	Technical Writer II	$374,901.00	$269,840.00
05/21/21	ETF	Desktop Support IV	$352,530.00	$283,760.00
05/21/21	ETF	Testing Technician II	$291,401.00	$313,520.00
05/21/21	ETF	Project Manager I	$296,279.00	$319,760.00
05/21/21	ETF	Project Manager I	$415,742.00	$332,240.00
05/21/21	ETF	Project Manager I	$291,346.00	$335,284.00
05/21/21	ETF	Security Analyst II	$366,388.00	$344,720.00
05/21/21	ETF	Business Analyst/Consultant III	$425,307.00	$349,088.00
05/21/21	ETF	Systems Administrator III	$1,156,707.00	$398,766.00
05/21/21	ETF	Systems Administrator III	$472,078.00	$412,736.00
05/21/21	ETF	Business Analyst/Consultant IV	$423,872.00	$413,360.00
05/21/21	ETF	Project Manager I	$415,742.00	$413,360.00

05/21/21	ETF	Systems Administrator III	$472,078.00	$413,360.00
05/21/21	ETF	Systems Administrator III	$472,078.00	$413,360.00
05/21/21	ETF	COBOL Mainframe Programmer IV	$359,474.00	$427,760.00
05/21/21	ETF	Java Developer III	$409,183.00	$439,760.00
05/21/21	ETF	Applications Architect II	$345,079.00	$445,566.00
05/21/21	ETF	Security Analyst III	$415,694.00	$450,000.00
05/21/21	ETF	Security Analyst IV	$415,694.00	$450,800.00
05/21/21	ETF	COBOL Mainframe Programmer IV	$364,832.00	$457,566.00
05/21/21	ETF	Security Analyst IV	$415,694.00	$459,598.00
05/21/21	ETF	Java Developer III	$425,307.00	$463,280.00
05/21/21	ETF	Project Manager II	$415,694.00	$463,280.00
05/21/21	ETF	Security Analyst	$415,694.00	$472,640.00
05/21/21	ETF	Technical Architect III	$423,517.00	$488,766.00
05/21/21	ETF	Security Analyst III	$424,201.00	$492,089.00
05/21/21	ETF	Data Warehouse Developer III	$462,896.00	$500,720.00
05/21/21	ETF	Project Manager III	$415,694.00	$506,960.00
05/21/21	ETF	Application Architect III	$423,824.00	$513,200.00
05/21/21	ETF	Data Warehouse Developer III	$462,896.00	$525,680.00
05/21/21	ETF	Data Warehouse Developer III	$462,896.00	$538,160.00
05/21/21	ETF	Enterprise Architect IV	$462,896.00	$631,760.00
05/21/21	ETF	Certified Project Manager IV/Sr	$462,896.00	$638,000.00
05/21/21	ETF	Certified Project Manager IV/Sr	$462,896.00	$638,000.00
05/21/21	ETF	Business Intelligence Technical Lead IV	$483,228.00	$676,924.00
05/24/21	ETF	Senior Web Designer	$296,279.00	$319,760.00
05/26/21	DNR	Bureau of Technology Services-Device Support Section - Telecom	$381,001.00	$251,625.00
05/27/21	DNR	Bureau of Technology Services	$0.00	$178,880.00
05/27/21	DNR	Snapshot Wisconsin	$425,159.00	$436,344.00
05/28/21	DNR	Water ePermitting System	$1,253,304.00	$800,046.00
06/03/21	DHS	IS Business Automation Consult/Adm	$734,066.00	$852,800.00
06/09/21	DCF	Bureau of Information Technology Services, Technical Services Section	$288,143.00	$152,170.00
06/14/21	DNR	Fisheries Management Database Migration - USGS to DNR	$355,911.00	$428,260.00
06/18/21	DCF	Project Support Services/Certified Project Manager III	$416,676.00	$529,200.00
06/28/21	DCF	Fraud Audit Support Contract-DECE	$4,573,505.00	$1,254,400.00

06/28/21	DCF	Fraud Audit Support Contract - Division of Early Care and Education	$4,573,505.00	$1,254,400.00
06/28/21	DCF	Early Intervention Services	$2,308,518.00	$1,016,224.00

Fiscal Year 2021 Continued Appropriateness Analyses

Date	Agency	Nature
04/24/21	DPI	Academic and Career Planning Software Solution
04/23/21	DOC	Anger Management
12/01/20	DCF	Anti-Human Trafficking Regional Hub - Region 3
01/01/21	DCF	AODA Alcohol and Other Drug Assistance Services
07/01/20	DOC	Application Architect
07/01/20	Elections	Application Architect 1
07/01/20	DNR	Application Architect I
07/01/20	DNR	Application Architect I
07/01/20	DOA	Application Architect I
07/01/20	DOC	Application Architect I
07/01/20	DOJ	Application Architect I
07/01/20	DOJ	Application Architect I
07/01/20	OCI	Application Architect I
07/01/20	DHS	Application Architect II
07/01/20	DNR	Application Architect II
07/01/20	DOR	Application Architect II
07/01/20	DOT	Application Architect II
07/01/20	DPI	Application Architect II
07/01/20	ETF	Application Architect II
07/01/20	ETF	Application Architect II
07/01/20	DHS	Application Architect III
07/01/20	DPI	Application Architect III
07/01/20	ETF	Application Architect III
07/01/20	DOC	Business Analyst
07/01/20	DOC	Business Analyst
07/01/20	DOC	Business Analyst
07/01/20	DOC	Business Analyst - 1
07/01/20	DOC	Business Analyst/Consultant - 1
07/01/20	DOT	Business Analyst/Consultant - 2
07/01/20	DPI	Business Analyst/Consultant - 2
07/01/20	ETF	Business Analyst/Consultant - 2
07/01/20	ETF	Business Analyst/Consultant - 2
09/14/20	DHS	Business Analyst/Consultant - 3
07/01/20	DHS	Business Analyst/Consultant - 3
07/01/20	DHS	Business Analyst/Consultant - 3
07/01/20	DHS	Business Analyst/Consultant - 3
07/01/20	DHS	Business Analyst/Consultant - 3
07/01/20	DHS	Business Analyst/Consultant - 3
07/01/20	DHS	Business Analyst/Consultant - 3
07/01/20	DHS	Business Analyst/Consultant - 3
07/01/20	DHS	Business Analyst/Consultant - 3
07/01/20	DHS	Business Analyst/Consultant - 3
07/01/20	DHS	Business Analyst/Consultant - 3
07/01/20	DOC	Business Analyst/Consultant - 3
07/01/20	DOC	Business Analyst/Consultant - 3
07/01/20	DOC	Business Analyst/Consultant - 3
07/01/20	DOC	Business Analyst/Consultant - 3
07/01/20	DOC	Business Analyst/Consultant - 3

07/01/20	DOC	Business Analyst/Consultant - 3
07/01/20	DOC	Business Analyst/Consultant - 3
07/01/20	DOR	Business Analyst/Consultant - 3
07/01/20	DOR	Business Analyst/Consultant - 3
07/01/20	DOR	Business Analyst/Consultant - 3
07/01/20	DOT	Business Analyst/Consultant - 3
07/01/20	DOC	Business Analyst/Consultant - 3
07/01/20	DOT	Business Intelligence Architect - 2
07/01/20	DOT	Business Intelligence Architect - 2
07/01/20	DPI	Business Intelligence Architect - 3
07/01/20	DPI	Business Intelligence Architect - 3
07/01/20	DOC	Business Intelligence Data Modeler II
07/01/20	DOC	Business Intelligence Data Modeler II
07/01/20	DOT	Business Intelligence Technical Lead I
07/01/20	DOT	Business Intelligence Technical Lead I
07/01/20	DHS	Business Intelligence Technical Lead II
07/01/20	DPI	Business Intelligence Technical Lead II
07/01/20	ETF	Business Intelligence Technical Lead II
07/01/20	ETF	Business Intelligence Technical Lead II
07/01/20	DHS	Business Intelligence Technical Lead III
07/01/20	DMA	Catering Services for REACT Center
07/01/20	DATCP	Certified Microsoft .NET web Developer II
07/01/20	DATCP	Certified Microsoft .NET web Developer II
07/01/20	DATCP	Certified Microsoft .NET web Developer II
07/01/20	DATCP	Certified Microsoft .NET web Developer II
07/01/20	DATCP	Certified Microsoft .NET web Developer II
07/01/20	DATCP	Certified Microsoft .NET web Developer II
07/01/20	DATCP	Certified Microsoft .NET web Developer II
07/01/20	DFI	Certified Microsoft .NET web Developer II
07/01/20	DFI	Certified Microsoft .NET web Developer II
07/01/20	DHS	Certified Microsoft .NET web Developer II
07/01/20	DHS	Certified Microsoft .NET web Developer II
07/01/20	DHS	Certified Microsoft .NET web Developer II
07/01/20	DHS	Certified Microsoft .NET web Developer II
07/01/20	DNR	Certified Microsoft .NET web Developer II
07/01/20	DNR	Certified Microsoft .NET web Developer II
07/01/20	DNR	Certified Microsoft .NET web Developer II
07/01/20	DNR	Certified Microsoft .NET web Developer II
07/01/20	DNR	Certified Microsoft .NET web Developer II
07/01/20	DNR	Certified Microsoft .NET web Developer II
07/01/20	DOJ	Certified Microsoft .NET web Developer II
07/01/20	DOT	Certified Microsoft .NET web Developer II
07/01/20	DPI	Certified Microsoft .NET web Developer II
07/01/20	DPI	Certified Microsoft .NET web Developer II
07/01/20	DFI	Certified Microsoft .NET web Developer III
07/01/20	DNR	Certified Microsoft .NET web Developer III
07/01/20	DOA	Certified Microsoft .NET web Developer III
07/01/20	DOA	Certified Microsoft .NET web Developer III
07/01/20	DFI	Certified Microsoft.NET Developer
07/01/20	DPI	Certified Microsoft.NET Developer II
07/01/20	DFI	Certified Microsoft.NET Web Developer
07/01/20	DOJ	Certified Microsoft.NET Web Developer

07/01/20	DFI	Certified Microsoft.NET Web Developer II
07/01/20	DFI	Certified Microsoft.NET Web Developer II
07/01/20	DOJ	Certified Microsoft.NET Web Developer II
07/01/20	DOJ	Certified Microsoft.NET Web Developer II
07/01/20	DHS	Certified Project Manager 3
07/01/20	DOA	Certified Project Manager 3
07/01/20	DOC	Certified Project Manager 3
07/01/20	DOC	Certified Project Manager 3
07/01/20	DOJ	Certified Project Manager 3
07/01/20	DOJ	Certified Project Manager 3
07/01/20	DOT	Certified Project Manager 3
07/01/20	DPI	Certified Project Manager 3
07/01/20	DPI	Certified Project Manager 3
07/01/20	ETF	Certified Project Manager 3
07/01/20	ETF	Certified Project Manager 3
07/01/20	ETF	Certified Project Manager 3
01/01/21	DCF	Children's Mobile Crisis Unit (CMC) Crisis Stabilization Services for Foster Families
07/01/20	DOT	COBOL Mainframe Programmer III
07/01/20	DOT	COBOL Mainframe Programmer III
07/01/20	ETF	COBOL Mainframe Programmer III
07/01/20	DOC	Cognitive-Behavioral Based Anger Management Programming
07/01/20	DOC	Cognitive-Behavioral Program Services for DCC
07/01/20	DOC	Cognitive-Behavioral Program Services for DCC
10/29/20	DFI	College Savings 529 Program Management
01/28/21	UWSA	Consulting Implementation Services for Oracle's Planning and Budgeting Cloud Services
07/01/20	DOA	CRM Integration Architect 3
07/01/20	DOA	CRM Integration Architect 3
07/01/20	DOA	CRM Integration Specialist
07/01/20	DOT	Data Warehouse Analyst II
07/01/20	DOT	Data Warehouse Analyst II
07/01/20	DOT	Data Warehouse Analyst II
07/01/20	ETF	Data Warehouse Analyst II
07/01/20	DOC	Data Warehouse Developer 2
07/01/20	DOC	Data Warehouse Developer 2
07/01/20	DOC	Data Warehouse Developer 2
07/01/20	DOC	Data Warehouse Developer II
07/01/20	DOC	Data Warehouse Developer II
07/01/20	DOC	Data Warehouse Developer II
07/01/20	DOT	Data Warehouse Developer II
07/01/20	DOT	Data Warehouse Developer II
07/01/20	ETF	Data Warehouse Developer II
07/01/20	ETF	Data Warehouse Developer II
07/01/20	ETF	Data Warehouse Developer II
07/01/20	DPI	Data Warehouse Developer III
07/01/20	Elections	Data Warehouse Developer III
07/01/20	DFI	Database Administrator
07/01/20	DHS	Database Administrator - 2
07/01/20	DFI	Database Administrator - 3
07/01/20	DOC	Database Administrator - 3
07/01/20	DOC	Database Administrator - 3
07/01/20	DHS	Database Architect - 3

07/01/20	DHS	Database Architect - 3
07/01/20	DNR	Database Architect - 3
07/01/20	DNR	Database Architect - 3
07/01/20	DNR	Database Architect - 3
07/01/20	DOC	Database Architect - 3
07/01/20	DOT	Database Architect - 3
07/01/20	DOT	Database Architect - 3
07/01/20	DOT	Database Architect - 3
07/01/20	DOT	Database Architect - 3
07/01/20	Ethics	Database Architect - 3
07/01/20	DCF	DCF and Informatix, Inc.
07/01/20	DCF	DCF Fraud Investigative Services - Renewal
07/01/20	DOC	Desktop Project Manager
07/01/20	DHS	Desktop Support - 2
07/01/20	DOT	Desktop Support - 2
07/01/20	DHS	Desktop Support - 3
07/01/20	DOC	Desktop Support - 3
07/01/20	DOC	Desktop Support - 3
07/01/20	DOC	Desktop Support - 3
07/01/20	DOC	Desktop Support - 3
07/01/20	DOC	Desktop Support - 3
07/01/20	DOC	Desktop Support - 3
07/01/20	DOC	Desktop Support - 3
07/01/20	DOT	Desktop Support - 3
07/01/20	DOC	Desktop Support - 3
07/01/20	DOC	Desktop Support - 3
07/01/20	DOC	Desktop Support - 3
07/01/20	DOC	Desktop Support - 3
07/01/20	DOC	Desktop Support - 3
07/01/20	DOC	Desktop Support - 3
07/01/20	DOC	Desktop Support - 3
07/01/20	DOC	Desktop Support - 3
07/01/20	DNR	Division of Forestry-Stereoscopic Aerial Photography Project
01/01/21	DCF	DMCPS Wraparound Services
10/01/20	DOC	Domestic Violence Cognitive-Behavioral Change Group Services for DCC
01/01/21	DCF	Educational Liaison
07/01/20	DOC	EMR Business Analyst
07/01/20	DOC	EMR Business Analyst
07/01/20	DOC	EMR Business Analyst
07/01/20	DOC	EMR Business Analyst
07/01/20	DOC	EMR Business Analyst
07/01/20	DOC	EMR Business Analyst
07/01/20	ETF	Enterprise Architect 3
07/01/20	DOA	Fair Housing Counseling and Enforcement Services
11/01/20	DCF	Families and Hiring & Staff Services Inc.
01/01/21	DCF	Family Drug Treatment Court
10/01/20	DCF	Family Intervention and Support Services (FISS)
07/01/20	DNR	Floodplain Mapping and Hydrotool Support
01/31/21	DHS	Fraud Data Analytics Services
08/01/20	DCF	Fraud Investigation Audit Support

08/01/20	DCF	Fraud Investigation Audit Support
07/01/20	DNR	Geospatial Business Analyst Senior
07/01/20	DNR	Geospatial Information Specialist Senior
07/01/20	DHS	Geospatial Solutions Developer Junior
03/01/21	DNR	Go Wild point of Sale Equipment, Related Hardware & Managed Services
07/01/20	DOT	Grant Management System
01/01/21	DCF	Guardian Ad Litum Services
07/01/20	DOA	Help Desk - 1
07/01/20	DOA	Help Desk - 1
07/01/20	DOA	Help Desk - 1
07/01/20	DOA	Help Desk - 1
07/01/20	DOA	Help Desk - 1
07/01/20	DOA	Help Desk - 1
07/01/20	DOA	Help Desk - 2
07/01/20	DOA	Help Desk - 2
07/01/20	DOA	Help Desk - 2
07/01/20	DOA	Help Desk - 2
07/01/20	DOA	Help Desk - 2
07/01/20	DOC	Help Desk - 2
07/01/20	DOC	Help Desk - 2
07/01/20	DOC	Help Desk - 2
07/01/20	DOC	Help Desk - 2
07/01/20	DOC	Help Desk - 2
07/01/20	DOA	Help Desk - 3
07/01/20	DOT	Help Desk - 3
07/01/20	ETF	Help Desk - 3
07/01/20	ETF	Help Desk - 3
07/01/20	DOA	Help Desk - 1
07/01/20	DOA	Help Desk - 1
07/01/20	DOA	Help Desk - 1
07/01/20	DOA	Help Desk - 1
07/01/20	DOC	Help Desk - 2
07/01/20	DOC	Help Desk - 2
07/01/20	DOC	Help Desk - 2
07/01/20	DOC	Help Desk - 2
07/01/20	DOC	Help Desk - 2
07/01/20	DOC	Help Desk - 2
07/01/20	DOC	Help Desk - 2
07/01/20	DOA	Help Desk - 2
10/01/20	DOA	Home Energy Plus Program Training and Technical Assistance
01/01/21	DCF	Human Trafficking Campaign Calls and Texts to 211
05/06/21	OCI	Investment Oversight Software
07/01/20	DPI	IS Systems Development Specialist
07/01/20	DATCP	ITSS - CRM Integration Specialist
07/01/20	DATCP	ITSS - CRM Integration Specialist
07/01/20	DATCP	ITSS - CRM Integration Specialist
07/01/20	DATCP	ITSS - CRM Integration Specialist
07/01/20	DHS	ITSS - CRM Integration Specialist
07/01/20	DOA	ITSS - CRM Integration Specialist
07/01/20	DOA	ITSS - CRM Integration Specialist

07/01/20	DOA	ITSS - CRM Integration Specialist
07/01/20	DOA	ITSS - CRM Integration Specialist
07/01/20	DPI	ITSS - CRM Integration Specialist
07/01/20	DOA	ITSS - Systems Engineering Lead
07/01/20	DNR	ITSS - Telecommunications Technician II
07/01/20	DOT	ITSS - Telecommunications Technician II
07/01/20	DOC	Java and Java Script Support
07/01/20	DOJ	Java Developer 3
07/01/20	DOJ	Java Developer 3
07/01/20	DOJ	Java Developer 3
07/01/20	DOJ	Java Developer 3
07/01/20	DOC	Java Developer II
07/01/20	DOC	Java Developer II
07/01/20	DOC	Java Developer II
07/01/20	DOC	Java Developer II
07/01/20	DOC	Java Developer II
07/01/20	DOC	Java Developer II
07/01/20	DOC	Java Developer II
07/01/20	DOC	Java Developer II
07/01/20	DOC	Java Developer II
07/01/20	DOR	Java Developer II
07/01/20	DOR	Java Developer II
07/01/20	DOR	Java Developer II
07/01/20	DOR	Java Developer II
07/01/20	DOT	Java Developer II
07/01/20	DOT	Java Developer II
07/01/20	DOT	Java Developer II
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07/01/20	DOT	Java Developer II
07/01/20	DOT	Java Developer II
07/01/20	DOT	Java Developer II
07/01/20	DOT	Java Developer II
07/01/20	ETF	Java Developer II
07/01/20	DOC	Java Developer III
07/01/20	DOC	Java Developer III
07/01/20	DOC	Java Developer III
07/01/20	DOC	Java Developer III
07/01/20	OCI	Java Developer III
07/01/20	DNR	Lake Michigan Air Detector's Consortium (LADCO)
02/03/21	DHS	Leadership Development Training
07/01/20	DCF	Licensing Liaison
07/01/20	DHS	Medical Transcription Services
09/24/20	UWM	Moving and Storage Services Statewide
07/01/20	DOA	Network Engineer - 1
07/01/20	DOA	Network Engineer - 1
07/01/20	DOA	Network Engineer - 1
07/01/20	ETF	Network Engineer - 1

07/01/20	DOA	Network Engineer - 1
07/01/20	DOA	Network Technician - 3
10/17/20	DOT	Next Generation Advanced Traffic Management System
05/01/21	DOC	Non-Residential, Community, Sex Offender Treatment (SOT) Services for DCC Clients
01/01/21	DOT	Pathway Data Collection Systems
07/01/20	DOA	PeopleSoft Analyst III (w/ 2010 rate change)
07/01/20	DHS	PeopleSoft Database Analyst II (w/ 2010 rate change)
07/01/20	DOC	Peoplesoft HCM Developer
07/01/20	DOA	PeopleSoft Project Manager (w/ 2010 rate change)
03/01/21	DHS	Preadmission Screening and resident Review (PASRR) Level II Screens
07/01/20	DOA	Pre-Sorting & Metering Service
07/01/20	DOC	Programmer Analyst - 2
07/01/20	DOC	Programmer Analyst - 2
07/01/20	DOC	Programmer Analyst - 2
07/01/20	DOC	Programmer Analyst - 3
07/01/20	DOC	Programmer Analyst - 3
07/01/20	Elections	Programmer Analyst - 3
07/01/20	DOC	Programmer-Analyst - 2
07/01/20	DOC	Programmer-Analyst - 2
07/01/20	DNR	Programmer-Analyst - 3
07/01/20	DOA	Programmer-Analyst - 3
07/01/20	DOC	Programmer-Analyst - 3
07/01/20	DOC	Programmer-Analyst - 3
07/01/20	DOR	Programmer-Analyst - 3
07/01/20	DOR	Programmer-Analyst - 3
07/01/20	DOR	Programmer-Analyst - 3
07/01/20	DOR	Programmer-Analyst - 3
07/01/20	DOR	Programmer-Analyst - 3
07/01/20	DOR	Programmer-Analyst - 3
07/01/20	DOR	Programmer-Analyst - 3
07/01/20	DOT	Programmer-Analyst - 3
07/01/20	DOT	Programmer-Analyst - 3
07/01/20	DOT	Programmer-Analyst - 3
07/01/20	Elections	Programmer-Analyst - 3
07/01/20	ETF	Programmer-Analyst - 3
07/01/20	ETF	Programmer-Analyst - 3
07/01/20	ETF	Programmer-Analyst - 3
07/01/20	DFI	Project Manager - 1
07/01/20	DOC	Project Manager - 1
07/01/20	DOT	Project Manager - 1
07/01/20	DFI	Project Manager - 2
07/01/20	DHS	Project Manager - 2
07/01/20	DHS	Project Manager - 2
07/01/20	DHS	Project Manager - 2
07/01/20	DNR	Project Manager - 2
07/01/20	DOA	Project Manager - 2
07/01/20	DOA	Project Manager - 2
07/01/20	DOC	Project Manager - 2
07/01/20	DOC	Project Manager - 2
07/01/20	DOC	Project Manager - 2
07/01/20	DOJ	Project Manager - 2
07/01/20	DOR	Project Manager - 2

07/01/20	DOT	Project Manager - 2
07/01/20	DOT	Project Manager - 2
07/01/20	DOT	Project Manager - 2
07/01/20	DPI	Project Manager - 2
07/01/20	DPI	Project Manager - 2
07/01/20	ETF	Project Manager - 2
07/01/20	OCI	Project Manager - 2
07/01/20	DOC	Project Manager - 2
07/01/20	DOA	Project Manager - 2
07/01/20	DOC	Project Manager/Business Analyst
07/01/20	DOC	Project Manager/Business Analyst
07/01/20	DFI	Quality Assurance (QA) Analyst II
07/01/20	DFI	Quality Assurance Analyst - 2
07/01/20	DPI	Quality Assurance Analyst - 2
07/01/20	DPI	Quality Assurance Analyst - 3
07/01/20	DPI	Quality Assurance Analyst - 3
07/01/20	DHS	Security Analyst - 1
07/01/20	DOC	Security Analyst - 1
07/01/20	DHS	Security Analyst - 2
07/01/20	DHS	Security Analyst - 2
07/01/20	DOC	Security Analyst - 2
07/01/20	DOC	Security Analyst - 2
07/01/20	DOC	Security Analyst - 2
07/01/20	DOC	Security Analyst - 2
07/01/20	DOT	Security Analyst - 2
07/01/20	ETF	Security Analyst - 2
07/01/20	ETF	Security Analyst - 3
07/01/20	ETF	Security Analyst - 3
07/01/20	ETF	Security Analyst - 3
07/01/20	DOC	Security Analyst - 2
07/01/20	DOC	Security Analyst - 2
07/01/20	DOC	Security Analyst - 2
07/01/20	DOC	Security Analyst - 2
07/01/20	DOC	Security Analyst - 2
07/01/20	DOC	Security Analyst - 2
07/01/20	DOC	Security Analyst - 2
07/01/20	ETF	SharePoint Systems Administrator - 1
07/01/20	DOA	SharePoint Systems Administrator - 2
07/01/20	ETF	SharePoint Systems Administrator - 2
07/01/20	DOT	SharePoint Systems Administrator - 3
07/01/20	DHS	Software Engineer - 2
07/01/20	DHS	Software Engineer - 2
07/01/20	DHS	Software Engineer - 2
07/01/20	DHS	Software Engineer - 3
07/01/20	DOA	Software Engineer - 3
07/01/20	DOA	Sr Internal Business Systems Analyst
07/01/20	DPI	Sr Internal Business Systems Analyst
04/01/21	DNR	St. Louis River AOC Wild Rice Restoration
04/01/21	DNR	St. Louis River AOC Wild Rice Restoration
12/01/20	DOT	State Safety Oversight Consultant
01/01/21	DCF	Supporting Families Together Association
07/01/20	DOC	Surveillance and Access Control Technician

07/01/20	DOC	Surveillance and Access Control Technician - 1
07/01/20	DOC	Surveillance and Access Control Technician - 1
07/01/20	DOC	Surveillance and Access Control Technician - 1
07/01/20	DOC	Surveillance and Access Control Technician - 1
07/01/20	DOC	Surveillance and Access Control Technician - 1
07/01/20	DOC	Surveillance and Access Control Technician - 1
07/01/20	DOC	Surveillance and Access Control Technician - 1
07/01/20	DOC	Surveillance and Access Control Technician - 1
07/01/20	DFI	System Engineer - 1
07/01/20	DFI	System Engineer - 1
07/01/20	DOC	Systems Administrator - 1
07/01/20	DOT	Systems Administrator - 1
07/01/20	DOA	Systems Administrator - 2
07/01/20	DOA	Systems Administrator - 2
07/01/20	DOA	Systems Administrator - 2
07/01/20	DOC	Systems Administrator - 2
07/01/20	DOJ	Systems Administrator - 2
07/01/20	DOJ	Systems Administrator - 2
07/01/20	DOT	Systems Administrator - 2
07/01/20	DOT	Systems Administrator - 2
07/01/20	DOT	Systems Administrator - 2
07/01/20	DOT	Systems Administrator - 2
07/01/20	ETF	Systems Administrator - 2
07/01/20	ETF	Systems Administrator - 2
07/01/20	ETF	Systems Administrator - 2
07/01/20	DOC	Systems Administrator 1
07/01/20	DOC	Systems Administrator 1
07/01/20	DOT	Systems Analyst - 1
07/01/20	DHS	Systems Analyst - 2
07/01/20	DOT	Systems Analyst - 3
07/01/20	DHS	Systems Architect - 1
07/01/20	DNR	Systems Architect - 1
07/01/20	DOT	Systems Architect - 1
07/01/20	DOT	Systems Architect - 1
07/01/20	ETF	Systems Architect - 1
07/01/20	ETF	Systems Architect - 1
07/01/20	DFI	Systems Engineer - 1
07/01/20	DFI	Systems Engineer - 1
07/01/20	DFI	Systems Engineer - 1
07/01/20	OCI	Systems Engineer - 1
07/01/20	DFI	Systems Engineer Services
07/01/20	DOJ	Technical Architect II
07/01/20	DOJ	Technical Architect II
07/01/20	DOJ	Technical Architect II
07/01/20	DNR	Technical Architect II
07/01/20	DNR	Technical Architect II
07/01/20	DOJ	Technical Architect II
07/01/20	DOJ	Technical Architect II
07/01/20	DOJ	Technical Architect II
07/01/20	DOJ	Technical Architect II
07/01/20	DPI	Technical Architect II
07/01/20	Elections	Technical Architect II

07/01/20	ETF	Technical Architect II
07/01/20	DOA	Technical Architect III
07/01/20	DOA	Technical Architect III
07/01/20	DOC	Technical Business Analyst/Business Analyst Consultant 3
07/01/20	DOC	Technical Writer - 2
07/01/20	DOT	Technical Writer - 2
07/01/20	DPI	Technical Writer - 2
07/01/20	ETF	Technical Writer - 2
07/01/20	ETF	Technical Writer - 2
07/01/20	ETF	Technical Writer - 2
07/01/20	ETF	Technical Writer - 2
07/01/20	ETF	Technical Writer - 2
07/01/20	DOC	Technical Writer - 2
07/01/20	DHS	Testing Technician - 2
07/01/20	ETF	Testing Technician - 2
07/01/20	ETF	Testing Technician - 2
07/01/20	DCF	Trauma Informed Training
07/01/20	DOJ	Web Administrator 2
02/01/21	DOT	Web-Based Transportation Aids System Software
04/01/21	DNR	WI Point Bird Sanctuary Piping Plover Habitat Establishment
10/29/20	DFI	Wisconsin College Savings Program
07/01/20	DCF	Wisconsin Works (W2)
07/01/20	DNR	WLWCA - WI Land and Water Conservation Assoc